

Our legacy

of

85

years



The KCP Limited
Annual Report FY2025-2026





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CORPORATE OVERVIEW

DIRECTORS & EXECUTIVES

Executive Directors:

Dr. V.L. Indira Dutt, *Chairperson & Managing Director*
V. Kavitha Dutt, *Joint Managing Director*
Ravi Chitturi, *Director (Technical)*

Non-Executive Non-Independent Directors

V. Chandrakumar Prasad
K.V.S.R. Subbaiah

Chief Financial Officer

Anis Tyebali Hyderi

Non-Executive Independent Directors:

Dr. Janaki Pillai (*Women Director*)
Thiruvengadam Parthasarathi
Harish Lakshman
C. Panduranga Rao
Parthapratim Brahma

Company Secretary

Y. Vijayakumar

AUDITORS

Statutory Auditors

K.S. Rao & Co, Chartered Accountants,
D.No.29-28-78, Dasarivari Street, Suryaraopet, Vijayawada, AP

Internal Auditors

Sriramamurthy & Co., Visakhapatnam, Andhra Pradesh
M. Bhaskara Rao & Co., Hyderabad, Telangana

Cost Auditors

Narasimhamurthy & Co., Cost Accountants, Hyderabad
S. Mahadevan & Co., Cost Accountants, Chennai

Secretarial Auditors

Sobana Pranesh, Company Secretary,
Chennai

RELEVANT OFFICES

Registered & Corporate Office

"Ramakrishna Buildings",
2, Dr. P.V. Cherian Crescent, Egmore,
Chennai 600 008, India

Registrar & Share Transfer Agents

M/s. Integrated Registry Management Services Pvt. Ltd
II Floor, "Kences Towers", No.1, Ramakrishna Street,
North Usman Road, T. Nagar, Chennai 600 017, India

BOARD COMMITTEES

Audit Committee

Thiruvengadam Parthasarathi (*Chairperson*)
V. Kavitha Dutt
Harish Lakshman
C. Panduranga Rao

Stakeholders Relationship Committee

C. Panduranga Rao (*Chairperson*)
Dr. V.L. Indira Dutt
Janaki Pillai
Thiruvengadam Parthasarathi

Nomination and Remuneration Committee

Thiruvengadam Parthasarathi (*Chairperson*)
Dr. V.L. Indira Dutt
Harish Lakshman
C. Panduranga Rao

Corporate Social Responsibility Committee:

Dr. V.L. Indira Dutt (*Chairperson*)
V. Kavitha Dutt
Janaki Pillai
Ravi Chitturi

Risk Management Committee:

V. Kavitha Dutt (*Chairperson*)
Dr. V.L. Indira Dutt
V. Chandrakumar Prasad
Ravi Chitturi
Thiruvengadam Parthasarathi
Anis Tyebali Hyderi
V.Madhusudana Rao
V. Venkata Ramana
K. Ramakrishna
M. Narayana Rao

Finance Committee

Dr. V.L. Indira Dutt (*Chairperson*)
V. Kavitha Dutt
C. Panduranga Rao

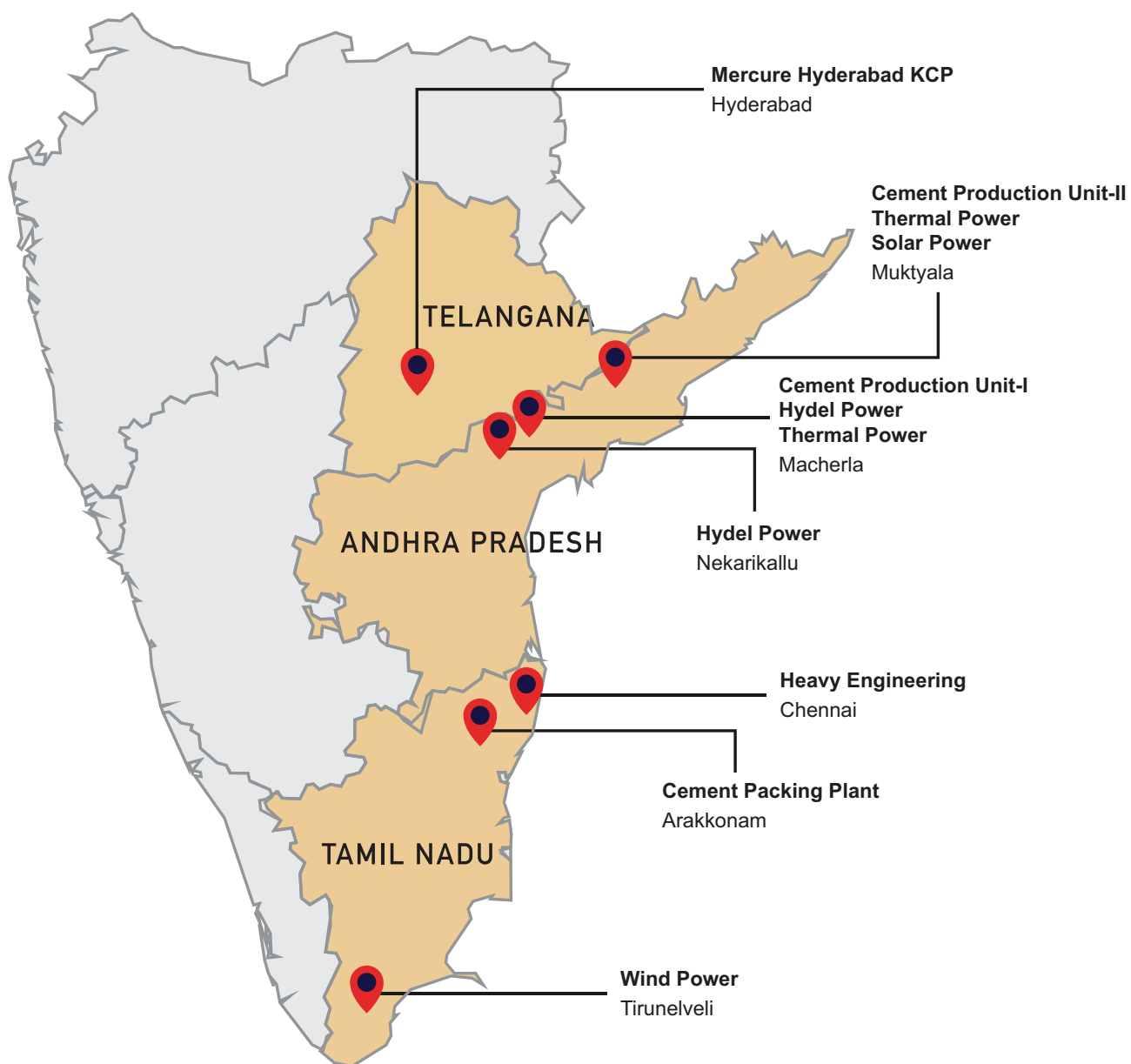
Investment Committee

Dr. V.L. Indira Dutt (*Chairperson*)
V. Kavitha Dutt
Thiruvengadam Parthasarathi
Harish Lakshman

BANKERS

State Bank of India
Canara Bank
HDFC Bank Limited
Axis Bank Limited

PLANT LOCATIONS





FINANCIAL SUMMARY

(₹ Crores)

STANDALONE

	Financial Year Ending 31st March									
	2026	2025	2024	2023	2022	2021	2020	2019	2018	2017
Share Capital	12.89	12.89	12.89	12.89	12.89	12.89	12.89	12.89	12.89	12.89
Reserves & Surplus	824.03	695.34	714.26	670.76	710.72	606.50	454.11	477.44	452.89	397.68
Net Worth	836.92	708.23	727.15	683.65	723.61	619.39	467.00	490.33	465.78	410.57
Fixed Assets (Net)	1,093.69	905.09	786.30	825.47	868.06	907.66	957.69	981.10	907.10	722.23
Debt	411.86	312.07	229.07	298.67	336.31	396.41	509.03	558.98	479.24	413.08
Cash & Bank Balances	133.97	119.82	128.15	116.8	202.31	180.65	35.45	30.20	27.36	22.43
Gross Income	1660.58	1475.07	1762.53	1721.69	1648.52	1336.99	970.52	1163.52	1100.48	954.76
Gross Profit	224.94	79.19	155.51	67.61	278.83	328.59	102.42	140.54	196.69	148.35
Depreciation	60.34	62.11	66.76	66.27	65.17	69.42	71.41	51.93	49.03	48.61
Interest	20.40	22.35	27.06	32.55	31.58	42.41	56.41	33.81	35.29	47.25
Profit Before Tax	144.20	(5.27)	61.68	(31.21)	182.08	216.76	(25.40)	54.80	112.37	52.49
Profit After Tax	131.79	(2.39)	45.01	-25.54	129.30	153.32	(6.77)	39.51	81.27	33.81
Other Comprehensive Income	0.12	(3.63)	(0.23)	(1.53)	0.70	1.00	(3.53)	(2.06)	(0.27)	(2.66)
Total Comprehensive Income	131.92	(6.02)	44.79	(27.07)	130.00	154.32	(10.30)	37.45	81.00	31.15
Earnings Per Share (Rs.)	10.22	(0.19)	3.49	(1.98)	10.03	11.89	(0.52)	3.06	6.30	2.62
Book Value Per Share (Rs.)	64.93	54.94	56.41	53.04	56.14	48.05	36.23	38.04	36.13	31.85
EBITDA Margin (%)	13.55	5.37	8.82	3.93	16.91	24.58	10.55	12.08	17.87	15.54
Debt Equity Ratio	0.49	0.44	0.32	0.44	0.46	0.64	1.09	1.14	1.03	1.01
Dividend on Equity (%)	50	25	100	10	100	200	15	100	100	200

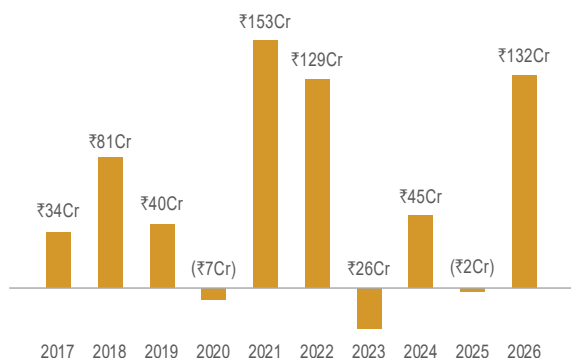
GROUP

	Financial Year Ending 31st March									
	2026	2025	2024	2023	2022	2021	2020	2019	2018	2017
Share Capital	12.89	12.89	12.89	12.89	12.89	12.89	12.89	12.89	12.89	12.89
Reserves & Surplus	1768.99	1519.52	1397.18	1211.46	1164.11	982.72	825.43	797.66	723.24	662.51
Net Worth	1781.88	1532.41	1410.07	1224.35	1177.00	995.61	838.32	810.55	736.13	675.40
Fixed Assets (Net)	1,278.37	1,074.62	950.73	1008.47	1066.02	1118.73	1195.67	1227.73	1164.08	980.78
Debt	661.93	539.78	477.70	555.21	434.32	467.94	544.91	591.70	555.85	516.40
Cash & Bank Balances	1,166.92	977.93	915.40	641.25	572.02	436.85	274.37	126.17	31.63	85.38
Gross Income	2648.92	2590.12	2916.16	2292.08	2146.77	1719.35	1427.71	1669.26	1522.92	1371.18
Gross Profit	406.69	366.90	423.10	212.02	412.83	390.28	194.87	237.89	255.58	228.55
Depreciation	85.11	84.95	89.35	89.91	87.06	91.71	96.09	75.62	70.51	62.59
Interest	33.33	31.99	40.85	38.03	33.85	46.37	59.40	38.71	42.34	49.93
Profit Before Tax	288.25	249.95	292.90	84.08	291.92	252.20	39.38	123.56	142.73	116.03
Profit After Tax	197.10	147.09	188.55	41.74	188.14	162.99	27.13	82.22	89.51	76.55
Other Comprehensive Income	55.59	(11.85)	(1.54)	18.70	19.03	(3.76)	13.66	5.17	(2.91)	(8.69)
Total Comprehensive Income	252.70	135.24	187.01	60.44	207.17	159.23	40.79	87.39	86.60	67.86
Earnings Per Share (Rs.)	15.29	11.41	14.63	3.24	14.59	12.64	2.1	6.38	6.94	5.94
Book Value Per Share (Rs.)	138.24	118.88	109.39	94.98	91.31	77.24	65.04	62.88	57.11	52.40
EBITDA Margin (%)	15.35	14.17	14.51	9.25	19.23	22.70	13.65	14.25	16.78	16.67
Debt Equity Ratio	0.37	0.35	0.34	0.45	0.37	0.47	0.65	0.73	0.76	0.76
Dividend on Equity (%)	50	25	100	10	100	200	15	100	100	200

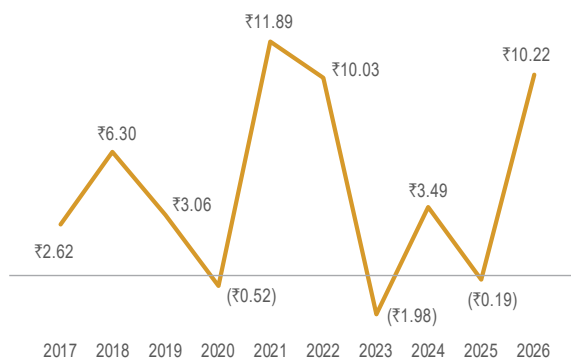
KEY FINANCIAL HIGHLIGHTS

Standalone

Profit After Tax



Earnings Per share (₹)

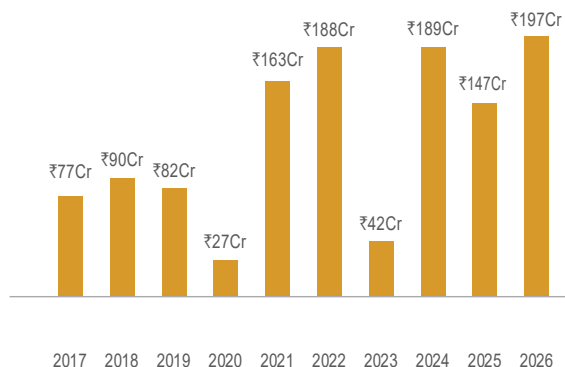


Dividend on Equity (%)



Consolidated

Profit After Tax



Earnings Per share (₹)



Dividend on Equity (%)



FROM THE CHAIRPERSON & MANAGING DIRECTOR



Dear Shareholders,

It gives me immense pleasure to present the Annual Report for FY 2025–2026, marking the 85th year of our Company's journey. Over the past eight and a half decades, KCP has built a legacy founded on integrity, resilience, innovation, and an unwavering commitment to creating sustainable value for all stakeholders. As we look back on another year of progress, I express my sincere gratitude to our shareholders, customers, employees, business partners, and communities for their continued trust and support.

The year under review unfolded against a backdrop of geopolitical conflicts, evolving trade policies, inflationary pressures, and global economic uncertainty. Despite these challenges, the Indian economy continued to demonstrate remarkable resilience, supported by strong macroeconomic fundamentals, sustained infrastructure investment, and prudent policy measures. These favourable conditions, together with our diversified business portfolio and disciplined execution, enabled our Company to deliver a stable operational and financial performance.

Our diversified presence across Cement, Heavy Engineering, Hospitality, and Overseas Sugar operations continues to strengthen our ability to navigate changing business cycles while creating long-term value to stake holders.

During FY 2025–2026, the Company recorded standalone revenue of ₹1,661 crore compared with ₹1,475 crore for the previous year with an EBITDA margin of 13.55% and Consolidated revenue of ₹2649 crore against ₹2590 crore for the previous year with EBITDA margin of 15.35%. These results reflect the resilience of our businesses, our focus on operational excellence, and our commitment to prudent financial management.

Our Cement business remained the primary driver of growth. Supported by continued demand from infrastructure, housing, and industrial development, cement sales and profitability improved during the year. Production volumes reached 3.1 million metric tonnes, compared with 2.9 million metric tonnes in the previous year, reflecting improved operational efficiencies and enhanced market presence.

The Heavy Engineering Division operated in a challenging environment characterised by intense competition and lower-margin orders. Revenue stood at ₹112 crore compared with ₹119 crore in the previous year. While margins remained under pressure, we continue to focus on strengthening execution capabilities, improving operational efficiency, and pursuing opportunities in higher-value engineering projects.

Our Hospitality business, Mercure Hyderabad KCP, delivered another year of encouraging performance. Improved occupancy levels, stronger average room rates, and higher food and beverage revenues contributed to growth in both revenue and profitability, reinforcing its position as one of Hyderabad's preferred business hotels.

Our subsidiary, KCP Vietnam Industries Limited, continued to perform steadily despite challenging international market conditions. The Company recorded revenue of ₹1,080 crore compared with ₹1,178 crore in the previous year and reported a Profit Before Tax of ₹236 crore against ₹318 crore in FY 2024-2025. Lower international sugar prices and higher raw material costs impacted profitability; however, the business continues to maintain strong operational fundamentals and remains well positioned for long-term growth.

Our joint venture, Fives Cail KCP Limited, operated under difficult market conditions arising from subdued investments in the sugar sector and restrictions on sugar exports. The Company recorded revenue of ₹61 crore compared with ₹161 crore in the previous year. While the operating environment remained challenging, we remain confident that long-term opportunities will emerge as market conditions improve.

As part of our commitment to sustainable and efficient operations, significant progress was made on two strategic infrastructure projects. The Waste Heat Recovery System at our Muktyala Cement Plant has reached the final stage of implementation, with trial runs successfully completed and commercial commissioning expected shortly. This project will improve energy efficiency while reducing our environmental footprint. Simultaneously, construction of the Railway Siding Facility at Muktyala is progressing well and is expected to enhance logistics efficiency, optimise transportation costs, and strengthen supply chain capabilities.

Sustainability remains central to our long-term growth strategy. We believe responsible business practices are fundamental to creating enduring value for all stakeholders. Through our Corporate Social Responsibility initiatives, we continue to invest in healthcare, education, women empowerment, rural development, and environmental conservation. These initiatives reflect our commitment to building stronger communities while contributing meaningfully to sustainable development.

Our Board has recommended a dividend of ₹0.50 per equity share of face value ₹1.00 each, subject to the approval of shareholders at the forthcoming 85th Annual General Meeting.

Looking ahead, while global uncertainties continue to persist, India's long-term growth outlook remains positive. Supported by sustained investments in infrastructure, urbanisation, manufacturing, and industrial development, we believe significant opportunities lie ahead. With our diversified businesses, disciplined capital allocation, strong governance framework, and dedicated workforce, we remain confident of delivering sustainable growth and creating lasting value for all stakeholders.

On behalf of the Board of Directors, I extend my heartfelt appreciation to our shareholders for their continued confidence, our customers for their enduring trust, our business partners for their valuable collaboration, our employees for their dedication and commitment, and my fellow Board members for their invaluable guidance and support.

Together, we will continue to build a stronger, more sustainable, and future-ready KCP.

Dr. V.L. Indira Dutt
Chairperson & Managing Director

BOARD OF DIRECTORS



Dr. V.L. Indira Dutt
Chairperson &
Managing Director
DIN: 00139883

Dr. V. L. Indira Dutt, has a B.A (Economics) from Madras University and serves as Chairperson & Managing Director of the Company.

She has over 37 years of experience and has ably supported the then Executive Chairman in the strategic planning & direction of the operations of the company and has personally contributed towards the growth and operations of the Cement Plants at Macherla and Muktyala.

Presently, she serves as Chairperson of Fives Cail – KCP Limited, KCP Vientam Industries Limited, Director of Velagapudi Foundation and V. Ramakrishna Sons Private Limited. She is the President of the Word Telugu Federation (WTF) and Andhra Chamber of Commerce.

Dr. V.L. Indira Dutt is the Chairperson of the Corporate Social Responsibility Committee, Finance Committee, Investment Committee and member of Nomination and Remuneration Committee, Risk Management Committee and Stakeholders Relationship Committees of the Company.

She was the President of FICCI Ladies Organization (FLO) and was the Chairperson of SAARC Chamber Women Entrepreneurs Council (SCWEC) and is the President of Gandhinagar Ladies Club, Chennai, Advisory Committee Member of Andhra Mahila Sabha, Chennai, Managing Committee Member of Cement Manufacturers Association and Advisory Committee Member of Centre for Entrepreneurship Training & Development (CED), Hyderabad.



Smt. V Kavitha Dutt
Joint Managing Director
DIN: 00139274

Smt. V. Kavitha Dutt is a graduate in Business Management (BBA) with specialization in International Business from Cedar Crest College, Allentown, Pennsylvania. She also holds a Post-Graduate Diploma in Human Resources from New York University (NYU), New York.

She has over 24 years' experience and has significantly contributed at all levels of management, including strategy, new projects, financial and human resources management.

Smt. V. Kavitha Dutt is the Chairperson of the Risk Management Committee and member of the Audit Committee, Corporate Social Responsibility Committee, Stakeholders Relationship Committee, Investment committee and Finance Committees of the Company.

Presently she serves as Director on the Boards of DCM Shriram Industries Limited, Apollo Hospitals Enterprise Limited, Apollo Healthco Limited, ABI Showatech (India) Limited, Bharat Biotech Limited, Centum Electronics Limited, KCP Vietnam Industries Limited, KCP Technologies Limited, V Ramakrishna Sons Private Limited, Velagapudi Foundation, Chennai Willington Corporation Foundation and Member - Board of Directors - United Way of Chennai.

She is currently Vice President of World Telugu Federation (WTF), Executive Committee Member of Federation of Indian Chambers of Commerce and Industry (FICCI) and Andhra Chamber of Commerce.

She was the President of FICCI Ladies Organization (FLO), Vice Chairman of SCWEC, India, Chairperson of FICCI Tamil Nadu State Council and President of Madras Management Association (MMA).

Smt. V. Kavitha Dutt is the Honorary Consul General of Vietnam in Chennai.



Sri. Ravi Chitturi
Director (Technical)
 DIN: 00328364

Sri. Ravi Chitturi, has a Bachelor Degree in Mechanical Engineering from College of Engineering, Anna University, Chennai and Master's Degree in Computer Science from Alabama A & M University, Huntsville, AL, USA.

He has over 37 years experience in Automotive, Banking, IT and Capital Goods Manufacturing sector with specific expertise in Portfolio & Risk Management and Manufacturing strategies.

He was earlier the Managing Director of KCP Technologies Limited. Earlier he was a Senior Technology Analyst with Republic New York Corporation, New York.

He is on the Boards of KCP Vietnam Industries Limited, KCP Technologies Limited and BGE Engineering India Private Limited.

He is a member of Risk Management Committee and Corporate Social Responsibility Committees of the Company.



Dr. Janaki Pillai
Independent Women Director
 DIN: 08713712

Dr. Janaki Pillai has a B.A. (Hons) in Economics from Lady Shriram College, New Delhi and a PhD in Sociology from Jawaharlal Nehru University, New Delhi.

Dr. Janaki Pillai has previously worked as a college lecturer and as a development professional. She has a continuing interest in development and education and is also an English language trainer.

Dr. Janaki Pillai has worked as lecturer in Department of Sociology at Stella Marris College, Chennai.

She is a member of Stakeholders Relationship Committee and Corporate Social Responsibility (CSR) Committees of the Company.



**Sri. Thiruvengadam
Parthasarathi**
Non-Executive
Independent Director
DIN: 00016375

Sri. Thiruvengadam Parthasarathi holds B.Tech in Chemical Engineering from IIT Madras, Post Graduate Diploma in Industrial Engineering and he is a Fellow Member of the Institute of Cost Accountants of India.

He is having 43 years of experience of Professional Management Consultancy, formally retired as Senior Director from Deloitte Touche Tohmatsu India in 2015 held various positions in the firm.

His area of specialization includes Operations, Cost Management, Strategy, Joint Ventures and Acquisitions, Risk Management and Talent Management. Have been involved in engagement in Private, Public Sectors, Government, International Organisations, Voluntary and NGOs in India, South east Asia, Middle east Asia, Europe and the USA.

He serves as an Independent Director in Companies like Centum Electronics Limited, Western India Plywood Limited, Fine Organic Industries Limited and DTDC Express Limited.

He is the Chairman of Audit Committee and Nomination & Remuneration Committee and Member of Stakeholders Relationship Committee, Risk Management Committee and Investment Committee of the Company.



Sri. Harish Lakshman
Non-Executive
Independent Director
DIN: 00012602

Sri. Harish Lakshman is the Chairman of Rane Group, a Rs.7,400 Crores (USD 870 million) automotive components manufacturing group based out of Chennai.

He holds a bachelor's degree in mechanical engineering from BITS, Pilani, and a master's degree in business from Krannert School of Management at Purdue University, USA.

He held positions of increasing responsibilities in the areas of marketing and operations. He became Managing Director in 2008 and under his leadership Rane TRW Steering Systems won the Deming Grand Prize in 2011. Harish has been instrumental in expanding the Group's international presence and product portfolio.

As an active member of several industrial associations and government panels, he has been a well-regarded spokesman of the automotive industry. He also played a key role as President of Automotive Component Manufacturers Association of India (ACMA) for the period 2013-2014. In addition to being a Director in Rane Group of Companies, Harish serves as an Independent Director in companies like The KCP Limited, Oriental Hotels Limited and Lumax Industries Limited.

He is a member of the Audit Committee, Nomination & Remuneration Committee and Investment Committees of the Company.



Sri. C. Panduranga Rao
Non-Executive
Independent Director
DIN: 0010012716

Sri. C. Panduranga Rao is an Officer from the batch of 1983 of Indian Revenue Service (IRS) (Customs & Indirect Taxes) and has wide experience in administering Indirect Taxes for over three and half decades in various capacities in Customs, Central Excise, Service Tax and GST.

He holds a Master Degree in Political Science from University of Delhi.

He was the Principal Chief Commissioner of Tamilnadu and Puducherry when GST was introduced in the year 2017 and took several measures in simplifying the GST provisions throughout his jurisdiction.

He has handled various facets of tax administration including Assessment, Investigation, Policy making, Adjudication and Litigation in Customs, Central Excise and Service Tax.

During his career, he was trained in prestigious institutions like IIM, ISB and Syracuse University.

After his retirement, he was appointed to Settlement Commission and retired as Vice-Chairman of the Commission.

Sri. C. Panduranga Rao serves as an Independent Director on the Board of Galaxy Health Insurance Company Limited.

He is the Chairman of Stakeholders Relationship Committee, Member of Audit Committee, Nomination Remuneration Committee and Finance Committee of the Company.



Sri. V. Chandrakumar Prasad
Non-Executive
Non-Independent Director
DIN: 008744154

Sri V. Chandrakumar Prasad, US national (NRI) has a B.S. in Chemistry from Loyola College, Chennai and M.S. in Management Science (Chemical Engineering, Economics, Finance and Industrial Psychology) from Stevens Institute of Technology, New Jersey (USA). He is also certified in Productivity in Manufacturing (New Jersey Institute of Technology) and SAP in Procurement / Engineering (Nestle University, USA). He was also a member of NCC Air Wing and played Tennis for Loyola College.

After his MS, Mr. Prasad joined Buitoni / Perugina (Head quartered in Italy and reported directly to the owner from 1970 to 1987. He held various positions from Engineering team leader to Director of Engineering / Procurement and helped to build 3 green field factories for Buitoni in USA.

On acquisition of Buitoni by NESTLE, Switzerland in 1988, Mr. Prasad joined them as a Corporate project Engineer and Strategic procurement Manager for North America (Canada, USA and Mexico) and handled 60 factories globally on various project activities for the head office in Switzerland. From 2006-2012 he was assigned to join a team of 3 to build the largest green field food factory in the world in Indiana and upgrade several other factories in USA. His expertise is in line layouts, creating standards, safety, root cause analysis, waste, cost savings, etc. He also spent time mentoring engineers, technicians and operators in continuous improvement techniques and team building. After 46 years of solid manufacturing and procurement expertise, he retired at the end of 2015.

He is a member of Risk Management Committee of the Company.

Mr. V. Chandrakumar Prasad is also a Director on the Board of Directors of Fives-Cail KCP Limited.



Sri. Parthapratim Brahma
Additional Director
(Non-Executive
Independent Director)
DIN: 0009784238

Sri. Parthapratim Brahma has a B.E (Mechanical) from Calcutta University, and M.Tech (Production Science & Technology) from Indian Institute of Technology, Kharagpur.

He has more than 42 years of experience in shipbuilding, boiler and pressure vessel industry in various capacities in manufacturing, quality assurance, quality control, learning and competency developments and he served in various roles to include area operations, business developments and technical governance and retired as Area Technical and Quality Manager, South Asia Middle East and Africa Lloyd's Register of Shipping.

Currently associated with TWI India Ltd. as Mentor. Professional Membership with The Welding Institute, UK (MWeldI)

He is a Member of American Society of Mechanical Engineers (ASME)

He is a Member of Life member Indian Institute for Non-destructive Testing (ISNT)

Presently he is serving as Director on the Board of our Joint Venture Company M/s Fives Cail KCP Limited.



Sri. K.V.S.R. Subbaiah
Additional Director
(Non-Executive Director)
DIN: 10828022

Sri. K.V.S.R. Subbaiah has a B.E (Mechanical) from VR Siddhartha Engineering College, Vijayawada.

He has more than 42 years of experience in various units/divisions of The KCP Limited.

He started his career as Assistant Engineer in Workshop unit, Vuyyuru, Krishna District Andhrapradesh, worked as Asst.Manager at Lakshmipuram Sugar unit of The KCP Limited and played keyrole in renovation and modernization of the Unit.

He worked as Asst Manager/Manager (Vietnam operations) for the KCP Limited in Vietnam.

From year 2000 he is working as Joint General Director/General Director of our subsidiary company M/s KCP Vietnam Industries Limited, Vietnam (KCP VIL) and played vital role in shifting the loss making sugar plant from TT Hue province to Phu Yen province and in subsequent expansion and diversification of the subsidiary company (KCP VIL).

Currently he is working as General Director (KCP VIL) and is managing our two sugar units in Vietnam.

Sri. K.V. Subbaiah received several awards/recognitions from the Government of Vietnam.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

At KCP, Corporate Social Responsibility (CSR) is an integral part of our business philosophy and our commitment to creating sustainable value for society. We believe that long-term business success is intrinsically linked to the well-being of the communities in which we operate.

The Company's CSR interventions are implemented in alignment with Schedule VII of the Companies Act, 2013, and are focused on improving access to quality healthcare, strengthening educational opportunities, promoting skill development and sustainable livelihoods, empowering women, enhancing community infrastructure, and conserving the environment.

During FY 2025–2026, KCP continued to strengthen its engagement with local communities through a range of need-based interventions that addressed both immediate community requirements and long-term developmental aspirations like:



- Promoting preventive and curative healthcare through accessible medical services, health awareness programmes, and community health infrastructure.
- Improving educational outcomes by supporting schools, providing learning resources, strengthening educational infrastructure, and enabling digital inclusion.
- Enhancing employability through market-oriented skill development programmes and livelihood generation initiatives for youth and economically disadvantaged families.
- Empowering women through vocational training, entrepreneurship support, and capacity-building initiatives that encourage financial independence.
- Supporting rural infrastructure and community development to improve the quality of life in villages surrounding our operational locations.
- Protecting the environment through resource conservation, environmental awareness, and initiatives that contribute to ecological sustainability.

Health & Hygiene

Health and hygiene initiatives are crucial for ensuring the well-being of the communities where we operate. Our activities are focused on improving healthcare infrastructure, conducting health awareness programmes, and supporting sanitation projects.



These initiatives involve building healthcare facilities, providing medical equipment, and organizing health camps focusing on curative and preventive healthcare for both communicable and non-communicable diseases.

In order to deliver quality healthcare to the doorsteps of the needy, regular health camps are organized for the people living in the vicinity of our plants/units and mines.

On 16th April 2025, an Eye Screening Programme was organised in association with M/s. Gifard Memorial Hospital, Nuzvidu, the attendees were screened both manually and using computers.

On the occasion of the birthday of our Hon'ble Chairperson & Managing Director, Dr. V.L. Indira Dutt, on 14th September 2025, a Free Eye Check-up Camp was organized in collaboration with Dr. P.S.R. Anjaneyulu Meenakshi Eye Hospital, Macherla, with the objective of promoting eye health awareness and providing accessible medical support to the underprivileged and rural communities of Macherla, Terala, and Mandadi villages.



The medical team conducted comprehensive eye screenings using both computerized diagnostic equipment and manual examination methods.

The attendees were also provided with the necessary counselling and awareness on different types of eye infections, their symptoms, the importance of eye care, early detection of cataracts, and treatment methods. Medicines were distributed free of cost.

An awareness programme on HIV/AIDS was organised in collaboration with the Lepira Society, Hyderabad.

A gynaecology and paediatric health camp was organised at the Sri Chandra Mouleeswara Nursing Home Trust premises in Muktyala village, in collaboration with M/s. Ankura Hospitals, Vijayawada.

A team of 10 members, including three specialist doctors (two gynaecologists and one paediatrician), along with supporting medical and paramedical staff, extended their services.

These health camps offered general health check-ups for hypertension, pulse rate, and preliminary diabetes screening. Medicines were distributed free of cost.



A Blood Donation Camp was organized on 27th December 2025 at our Occupational Health Centre (OHC) to commemorate the 89th birth anniversary of our former Executive Chairman Dr. V. L. Dutt, providing an opportunity for donors to demonstrate their unwavering support for this life-saving cause.

A Blood Donation Camp was organized on 14th September 2025 in association with Government Hospital Blood Bank, Narasaraopet at our Occupational Health Centre (OHC) on the birthday of our Chairperson and Managing Director, Smt. Dr. V. L. Indira Dutt, providing a good time for the donors to showcase their unwavering support for this life-saving cause.



The “Walk for Her” Breast Cancer Awareness Walkathon was organised in Muktyala and Jaggayyapet with the participation of Muktyala High School students, Anganwadi workers, health workers, Village Sachivalayam staff, DWACRA women, ward members, KCP volunteers, and Vagdevi Degree and Nursing College students.

A Multispecialty Health Camp was organised at the Dr. V.L. Dutt Auditorium, Macherla, Palnadu District, with the support and cooperation of Dr. Anji Reddy Hospital, Narasaraopet. The camp was attended by a dedicated team of specialist doctors in Cardiology, ENT, General Medicine, and General Surgery, along with ECG and 2D-Echo technicians, paramedical staff, and other support personnel.

On the occasion of the birthday of our Chairperson and Managing Director, Dr. V.L. Indira Dutt, we organized a large-scale cancer awareness and screening camp for women at the Sri Gurudham premises, Balusupadu, with the support and cooperation of M/s. Basavatarakam Indo American Cancer Hospital and Research Institute, Hyderabad.

A team of medical professionals, including oncologists, gynaecologists, general physicians, and radiologists, extended their services with a specially equipped mobile cancer screening unit.

Education

Education is one of the most common and impactful areas for Corporate Social Responsibility (CSR) because it helps improve skills, employment opportunities, and social development.

Education-focused CSR initiatives aim to improve access to quality learning, reduce educational inequalities, and build future-ready skills in communities.

We continue to support the pre-primary sections of Raja Vasireddy Rama Gopala Krishna Maheshwara Prasad Memorial (SRVRGKMPM) School at Muktyala by providing free education, uniforms, shoes, socks, textbooks, and school bags to the students at no cost. We also support Sri V. Ramakrishna Higher Secondary School, Thiruvottiyur, by upgrading its infrastructure and learning facilities through the provision of textbooks, notebooks, and laboratory equipment.





As a first step in this journey, the Company is making quality education accessible to students by providing school bus services around its plant at Muktyala students. We also provided 1,000 APSRTC bus free passes to children attending schools in and around Jaggayyapet town from the surrounding villages. We distributed notebooks, along with other essential stationery items, to the children enrolled in a Government-supported bridge school at Macherla.

We believe that scholarships are one of the best ways to provide quality education to students who require financial support, we supported the students of V. Ramakrishna Polytechnic College by awarding merit scholarships.

We are continuing to support the Village Knowledge Centre (VKC) in Muktyala village for the benefit of unemployed youth and villagers by providing books and computers with internet facilities. The centre has proved to be highly useful for preparing and printing résumés for job applications in both the public and private sectors, downloading hall tickets, rank cards and results, and applying for Navodaya, APRJC, Polytechnic, and EAMCET entrance examinations.



We supported V. Rama Krishna School, Chennai, by providing Kreedo Lab equipment that promotes innovative teaching practices and ensures that young learners receive opportunities to develop their abilities through interactive and child-centred learning methodologies.

We also supported V. Rama Krishna School, Thiruvottiyur, Chennai, by providing Teaching Learning Materials (TLMs) along with various indoor and outdoor play equipment.

Skill Development Programmes

Skill development is one of the most impactful CSR activities because it helps individuals gain employable skills, improve livelihoods, and support inclusive economic growth.



With the objective of promoting skill development, a 45-day computer training programme on “Office Automation” was organized from 2nd May 2025 to 17th June 2025 to enhance computer knowledge among students and homemakers from Muktyala village.

We also started a 60-day Placement-Linked Skill Training Programme in view of the high demand for skilled workers in various industries. Under this programme, 25 unemployed youth were trained as Assistant Electricians-cum-AC Technicians and were also provided with basic communication skills training to enhance their employability.



As part of our CSR initiatives for skill development and livelihood support, a 45-day Advanced Tailoring Programme was organized at Dr. V.L. Dutt Auditorium, Macherla, for women belonging to backward communities to enhance their existing tailoring skills through advanced training in stitching blouses, churidars, school uniforms, and frocks, measurement-taking techniques, fabric cutting methods, and advanced stitching and finishing techniques. The structured training approach enabled the participants to confidently undertake tailoring assignments and explore income-generating opportunities and Sewing machines were distributed to the participants free of cost to to strengthen the socio-economic status of women within the community.

Keeping in view the importance of imparting practical knowledge to students and complying with the latest norms of the All India Council for Technical Education (AICTE), New Delhi, and the Department of Technical Education (DOTE), Tamil Nadu, we supported Sri V. Ramakrishna Polytechnic College, Tiruvottiyur, with the up gradation of laboratories with the latest equipment, promotion of skill development programmes across technical courses, enhancement of training capacity, and improvement of infrastructure facilities.

The upgraded facilities provide students with exposure to modern electronic vehicle diagnostic techniques involving electronic control systems, sensors, and on-board diagnostics.

In alignment with the P4 (Public–Private–People Partnership) Programme of the Government of Andhra Pradesh, aimed at empowering economically weaker families through sustainable income-generating opportunities and promoting inclusive rural development, we supported a family in Muktyala village by providing a Bajaj Diesel Auto.

Rural Infrastructure Development

KCP undertakes rural infrastructure development initiatives to improve the quality of life in underserved communities. Our CSR interventions include the construction and renovation of roads, drinking water systems, sanitation facilities, educational and healthcare infrastructure, community centres, renewable energy installations and other public infrastructure. These initiatives aim to strengthen rural connectivity, improve access to essential services, promote sustainable development, and support inclusive socio-economic growth.

Our initiatives in FY 2025–2026, include the Terala Water Pipeline Project, including the installation of a water motor and the extension of the water pipeline to the colony, these initiatives significantly enhanced water accessibility and reliability for the local population.

As part of the Smart Village Development Programme, we are providing RO (Reverse Osmosis) purified drinking water to the Muktyala villagers.



On the occasion of the Maha Shivaratri festival at Muktyala, free RO drinking water dispensing counters were set up to serve pilgrims for four days, this initiative ensured that festival attendees had continuous access to safe and clean drinking water throughout the celebrations.

Environmental Protection

Our CSR activities include tree plantation, water conservation, and waste management, adoption of renewable energy, environmental awareness campaigns, and the restoration of natural ecosystems.



These initiatives contribute to sustainable development while improving the quality of life of local communities and protecting the environment for future generations.

We proudly launched the **Swachha Sundara Muktyala** (A Clean and Beautiful Muktyala) initiative with the active and voluntary participation of the villagers of Muktyala to improve sanitation and hygiene.



As part of our on-going commitment to environmental sustainability under the Smart Village Development Initiative, we ensured the regular maintenance and upkeep of Muktyala Park throughout the financial year 2025–2026 and also initiated the development of a public park at Vishnupriya Nagar, Jaggayyapet, located along the Hyderabad–Vijayawada National Highway (NH–65).

Under the Smart Village Development Initiative, with the primary objective of maintaining sustained cleanliness and enhancing greenery in Muktyala village, a dedicated team of six members, equipped with three cycle rickshaws, carries out the daily collection of both dry and wet waste from households across the village.

The collected waste is carefully transported and safely disposed of at a designated processing site, ensuring proper environmental hygiene.

On 14th September 2025, designated as “**KCP Environment Protection Day**,” a large-scale plantation drive was organized, during which 1,500 saplings were planted in and around JBR Junior College, Macherla.

DIRECTORS' REPORT

Dear Shareholders,

Your directors take pleasure in presenting their 85th Annual Report of the company together with the Audited Financial Statements for the financial year ended 31st March, 2026.

1. Statement of affairs of the company:

The performance of the business is detailed out in the Management Discussion and Analysis Report (MDA), which forms part of the Annual Report

Financial Performance and Review:

Financial information – Standalone and Consolidated

(₹ Crores)

Particulars	For the year ended		For the year ended	
	31-03-2026	31-03-2025	31-03-2026	31-03-2025
	Standalone		Consolidated	
Revenue from Operations	1,554.69	1,393.42	2,576.16	2,528.94
Profit for the year (PBDIT)	224.94	79.19	406.95	366.90
Less: a) Interest and Finance charges	20.40	22.35	33.33	31.99
b) Depreciation	60.34	62.11	85.11	84.95
Profit before Tax	144.20	(5.27)	288.25	249.96
Tax Expense	12.40	(2.89)	12.40	(2.89)
Profit for the Year from Continuing Operations	131.79	(2.39)	275.85	252.84
Profit / (Loss) from Discontinued Operations	-	-	-	-
Less : Tax expense of Discontinued Operations	-	-	-	-
Profit / (Loss) After Tax from Discontinued Operations	-	-	-	-
Profit After Tax	131.79	(2.39)	275.85	252.84
Add : Share of Profit from Joint Venture			(0.10)	0.41
Less : Non-Controlling Share of Profit			78.64	106.16
Profit / (Loss) after Non-Controlling interest	131.79	(2.39)	197.10	147.09
Other Comprehensive Income (OCI)	0.12	(3.63)	86.90	(14.22)
Add : Share of OCI from Joint Venture			0.14	(0.20)
Less : Non-Controlling Share of OCI			31.45	(2.57)
OCI after Non-Controlling share	0.12	(3.63)	55.59	(11.85)
Total Comprehensive Income (TCI)	131.92	(6.02)	362.79	238.82
Less : Non-Controlling Share of TCI			110.09	103.59
Total Comprehensive income after Non-Controlling interest	131.92	(6.02)	252.70	135.24

Note: The above figures are extracted from the Audited Standalone and Consolidated Financial Statements of the company prepared in accordance with the Indian Accounting Standards. ("Ind AS").

2. Dividend

The Board of Directors has recommended payment of dividend at a rate of Re. 0.50/- per equity share (50%) for the year ended 31st March, 2026 subject to the approval of the Members at the 85th Annual General Meeting ('AGM').

The Dividend Distribution Policy, in terms of Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), is available on the Company's website at <http://www.kcp.co.in/downloads/investor/corporate-governance/Dividend-Distribution-policy.pdf>.

The recommended dividend is in line with the Company's dividend policy.

3. Transfer to Reserves

The Company has not transferred any amount to the Reserves for the year ended 31st March, 2026.

4. Share Capital

The Company's paid-up equity share capital continues to stand at Rs.12.89 crores as on 31st March, 2026.

During the year under review, the Company has not issued any shares or convertible securities. The Company does not have any scheme for the issue of shares, including sweat equity to its Employees or Directors.

5. Credit Rating

CRISIL, a reputed rating agency, has given the credit rating of A+/ STABLE for the long-term and A1 for the short-term financial instruments of the Company. This reaffirms the reputation and trust the Company has earned for its sound financial management and its ability to meet its financial obligations.

6. Fixed Deposits:

The total amount of Fixed Deposits outstanding as on 31st March, 2026 was Rs.8946.91Lacs as compared to the figure of Rs.8998.23Lacs as on 31/3/2025. As on 31st March, 2026, Fixed Deposits matured and remained unclaimed were Rs.268.34Lacs from 220 Depositors. As on the date of this report, Fixed Deposits relating 26 Depositors amounting to Rs. 40.51 Lacs have been renewed and Fixed Deposits of Rs. 4.36Lacs of 11 depositors being repaid.

Depositors have been intimated about the maturity of deposits with a request to either renew or claim their deposits. As per the provisions of Section 125 of the Companies Act, 2013, deposits remaining unclaimed for a period of seven years from the date they became due for payment have to be transferred to the Investor Education and Protection Fund (IEPF) established by the Central Government.

Accordingly, during the year an amount of Rs.4,04,000/- towards unclaimed deposits and Rs.50,000/- towards Stale cheque unclaimed on deposits has been transferred to the IEPF.

7. Particulars of Loans, Guarantees and Investments

Loans, guarantees and investments covered under Section 186 of the Act have been disclosed in the financial statements, which forms part of this Annual Report.

8. Management Discussion and Analysis Report

Pursuant to Regulation 34 of the Listing Regulations, the Management Discussion and Analysis Report for the year under review, is presented in a separate section, forming part of the Annual Report.

9. Particulars of Contracts or Arrangements with Related Parties:

The Company has developed a Related Party Transactions Policy and Standard Operating Procedures for the purpose of identification and monitoring Related Party transactions.

All transactions with Related Parties are placed before the Audit Committee as also the Board for approval.

Prior omnibus approval of the Audit Committee and the Board is obtained for the transactions which are foreseeable and of a repetitive nature. The transactions entered into pursuant to the approvals so granted are subjected to audit and a statement giving details of all related party transactions is placed before the Audit Committee and the Board of Directors on a quarterly basis.

The details of contracts or arrangements entered with the related parties along with the Justification is provided in Form AOC 2 as **Annexure- 6** of this report.

There were no materially significant related party transactions with Promoters, Directors, Key

Managerial Personnel or other designated persons, which may have a potential conflict with the interest of the Company at large.

The policy on Related Party Transactions as approved by the Board may be accessed on the Company's website at <http://www.kcp.co.in/downloads/investor/corporate-governance/related-party-transaction-policy.pdf>.

No whole time Director or Managing Director of the company is in receipt of any salary or Commission from Subsidiary company in terms of Section 197(4) of the Companies Act, 2013.

10. Corporate Social Responsibility (CSR)

As part of its initiatives under "Corporate Social Responsibility (CSR)", the Company has undertaken projects in the areas of Education, Livelihood, Women empowerment, Health, Water and Sanitation. These projects are largely in accordance with Schedule VII of the Companies Act, 2013.

The Company has constituted a CSR Committee in accordance with Section 135 of the Companies Act, 2013. The CSR Committee has formulated and recommended to the Board, CSR Policy indicating the activities to be undertaken by the Company, which has been approved by the Board. The CSR Policy may be accessed on the Company's website at <http://www.kcp.co.in/downloads/investor/corporate-governance/corporate-social-responsibility-csr-policy.pdf>

The Company's CSR initiatives and activities are aligned to the requirements of Section 135 of the Act.

For other details regarding the CSR Committee, please refer to the Corporate Governance Report, which forms part of this Report.

The Company's CSR Policy as stated earlier is in alignment with the requirements of the Act. The CSR Policy Statement and Report on the activities undertaken during the year is annexed to the Board's Report as **Annexure '3'**.

Details of the social projects and initiatives undertaken as part of our Corporate Social Responsibility are given in a separate report on CSR activities which forms part of the Annual Report.

11. Risk Management

The Board of Directors of the Company has a Risk Management Committee to frame, implement and monitor the risk management plan for the Company.

The Committee is responsible for monitoring and reviewing the risk management plan and ensuring its effectiveness.

The Audit Committee has additional oversight in the area of financial risks and controls. The major risks identified by the businesses and functions are systematically addressed through mitigating actions on a continuing basis.

The development and implementation of risk management policy has been covered in the Management Discussion and Analysis, which forms part of this Report.

The Risk Policy of the company may be accessed on the Company's website at <http://www.kcp.co.in/downloads/investor/corporate-governance/risk-policy-procedures.pdf>

12. Internal Control Systems and its adequacy

The Company's internal control systems are in commensurate with the nature of its business, the size and complexity of its operations and such internal financial controls with reference to the financial statements are adequate.

The details in respect of internal financial controls and its adequacy are included in the Management Discussion and Analysis, which forms part of this Report.

13. Vigil Mechanism/ Whistle-blower Policy

The Company has a Whistle Blower Policy and has established the necessary vigil mechanism for Employees, Directors and Stakeholders in conformity with the provisions of Section 177(9) of the Act and Regulation 22 of SEBI Listing Regulations, to report genuine concerns about unethical behaviour and to ensure strict compliance with ethical and legal standards across the Company.

This Policy is available on the Company's website and can be accessed at <http://www.kcp.co.in/downloads/investor/corporate-governance/whistle-blower-policy.pdf>

14. Subsidiary, Associate and Joint venture companies

Joint venture

Our company has a joint venture company Fives Cail KCP Limited.

Subsidiary Company:

Our Company does not have any Indian Subsidiary company and has a material subsidiary in Vietnam, KCP Vietnam Industries Limited, as per the thresholds laid down under the SEBI Listing Regulations.

The Board of Directors of the Company has approved a Policy for determining material subsidiaries in line with the SEBI Listing Regulations as amended and the Policy may be accessed at <http://www.kcp.co.in/downloads/investor/corporate-governance/policy-on-material-subsidaries.pdf>

Further, pursuant to the provisions of Section 136 of the Act read with Regulation 46 of the SEBI Listing Regulations, the financial statements of the Company, consolidated financial statements along with relevant documents and separate audited financial statements in respect of subsidiaries, are available on the Company's website and can be accessed at <http://www.kcp.co.in/downloads/financial-results/kcpvilbalancesheet2026.pdf>

These documents shall also be available for inspection at the registered office of the Company during business hours up to the date of ensuing AGM.

The Audit Committee and Board review the financial statements, significant transactions, working and the financial results of the subsidiary company in Vietnam, KCP Vietnam Industries Limited.

There is no material change in the nature of the business of the subsidiary or Joint Venture.

Pursuant to the provisions of Section 129(3) of the Act, statement containing brief financial details of the subsidiary and Joint Venture Company is included in the Annual Report in Form AOC 1 as **Annexure 5**.

No company ceased to be its Subsidiary, joint venture or associate company during the year.

15. Extract of Annual Return

Pursuant to Section 92(3) read with Section 134(3) (a) of the Act, the Annual Return as on March 31, 2026 is available on the Company's website at <http://www.kcp.co.in/downloads/financial-results/FormMGT72026.pdf>

16. Human resources / industrial relations

Our Company continuously focus on people related programmes aimed at attracting, developing and retaining talent within organisation by way of:

- a) Employee Engagement - Company enjoys high engagement levels from its employees which is reflected in its consistently improving

performance. Company continuously aims to enhance the engagement levels of its people by ensuring that its business practices are in alignment with the holistic growth and development of its people which drives them to be actively engaged with the Company.

- b) Talent Management - Company is continuously working on strengthening and building talent in its Human Resources management team for supporting its growth.
- c) Work Environment - Company provides a congenial work atmosphere where every employee enjoys his work and It works on creating people practices which makes it the best place to work for everyone.

d) Occupational Health and Safety

Safety of employees and workers is of utmost importance to the Company. To reinforce the safety culture in the Company, it has identified occupational Health & Safety as one of its focus areas. Various training programmes have been conducted at the plants.

The Company continuously undertakes initiatives aimed at providing a healthy and safe workplace to its people.

Company regularly conducts Safety Audit to identify and eliminate potential safety risks through an objective assessment of various equipment. Further, Mock drills on emergency preparedness are conducted to meet any contingency.

Industrial Relations

Employee Relations at all the Units and divisions of the company remained cordial.

17. Board of Directors and Key Managerial Personnel

Board of Directors

The Board of Directors comprises distinguished professionals of proven integrity and competence, who provide strategic direction, guidance and leadership to the Company.

As on March 31, 2026, the Board of Directors of the Company comprised of eight Directors with an optimum balance of Executive and Non-Executive Directors, including one Women Independent Director of these, Three Directors were Executive and one Non-Executive Directors, four of whom were Independent Directors.

A. Appointments/ Re-appointments

During the year under review, the Members have approved the appointments of Dr. V.L. Indira Dutt (DIN:00139883) as Chairperson & Managing Director, Smt. V. Kavitha Dutt (DIN: 00139274) as Joint Managing Director of the company for a term of 3 (three) years w.e.f. March 1, 2026 , through Postal Ballot for which the results were declared on January 7, 2026.

In terms of Section 152 of the Act, Sri. Ravi Chitturi (DIN: 00328364), Director, being liable to retire by rotation, shall retire at the ensuing AGM and being eligible for re-appointment, offers himself for re-appointment.

A resolution seeking Members' approval for his re-appointment along with other required details forms part of the Notice of this AGM.

On the recommendations of the Nomination & Remuneration Committee, Board of Directors have appointed Sri. Parthaprathim Brahma (DIN 0009784238) as Non-Executive Independent Director and Sri. K.V.S.R Subbaiah (DIN: 10828022) as Non-Executive Director of the Company, which is subject to the approval of the shareholders at the ensuing Annual General Meeting and the resolution seeking Members' approval for their appointment along with other required details forms part of the Notice of this AGM.

The relevant details including profile of Director retiring by rotation and seeking re-appointment are included separately in the Notice of this 85th AGM.

B. Cessation

There are no incidents of retirement or resignation of Directors/KMP during the year.

18. Key Managerial Personnel ('KMP')

Pursuant to the provisions of Section 203 of the Act, The KMP of the Company as on 31st March, 2026 are as under:

1. Dr.V.L. Indira Dutt, Chairperson & Managing Director
2. Smt.V. Kavitha Dutt, Joint Managing Director
3. Sri. Ravi Chitturi, Technical Director
4. Sri. Anis Tyebali Hyderi , Chief Financial Officer
5. Sri. Y. Vijayakumar, Company Secretary

19. Independent Directors

Pursuant to the provisions of Section 149(7) of the Act, the Independent Directors have submitted declarations that each of them meets the criteria of independence as provided in Section 149(6) of the Act along with Rules framed thereunder and Regulation 16(1)(b) of the SEBI Listing Regulations.

The Board has taken on record the said declarations submitted by the Independent Directors after undertaking due assessment of the veracity of the same. There has been no change in the circumstances affecting their status as Independent Directors of the Company.

Regarding proficiency, the Company has adopted requisite steps towards the inclusion of the names of all Independent Directors in the data bank maintained with the Indian Institute of Corporate Affairs, Manesar ('IICA').

Accordingly, all the Independent Directors of the Company have registered themselves with IICA for the said purpose. In terms of Section 150 of the Act read with the Companies (Appointment & Qualification of Directors) Rules, 2014 as amended, since all the Independent Directors of the Company except Dr. Janaki Pillai (independent Woman Director) have served as Directors for a period of not less than three (3) years on the Board of Listed Companies as on the date of inclusion of their names in the database, they are not required to undertake online proficiency self-assessment test conducted by the said Institute and Dr. Janaki Pillai has appeared and cleared the proficiency test.

During the year under review, the Non-Executive Directors of the Company had no pecuniary relationship or transactions with the Company, other than sitting fees, commission and reimbursement of expenses, if any.

20. Board effectiveness

a) Familiarization programme for Independent Directors

Pursuant to the provisions of Regulation 25(7) of the SEBI Listing Regulations read with Schedule IV of the Act, the Company has in place a Familiarization Program for its Independent Directors to acquaint them with the Company, their roles and responsibilities, the business model, operational aspects and governance framework of the Company. Through this program, the Independent Directors are provided with relevant

information and insights to enable them to gain a comprehensive understanding of the Company's business and to contribute effectively to the Board and its Committees.

The familiarization sessions are conducted through presentations, briefings and interactions with senior management, as and when required.

Details of the familiarization programme are explained in the Report on Corporate Governance and are also available on the Company's website and can be accessed at <http://www.kcp.co.in/downloads/investor/corporate-governance/familiarisation-programmes-for-independent-directors.pdf>

21. Disclosure on Audit Committee

The Audit Committee as on March 31, 2026 comprises of the following Members:

Sri. Thiruvengadam Parthasarathi (Chairperson), Smt. V. Kavitha Dutt, Joint Managing Director, Sri. Harish Lakshman and Sri. C. Panduranga Rao are the members of Audit committee.

All recommendations of Audit Committee were accepted by the Board of Directors.

The Audit Committee complies with the requirements of Section 177 of the Act and Regulation 18 of the Listing Regulations.

22. Material changes and commitments affecting the financial position of the Company.

There have been no material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of this report.

23. Statutory Auditors

Based on the recommendation of the Audit Committee, the Board of Directors at its meeting held on May 28, 2026 has recommended the appointment of M/s. Brahmayya & Co., Chartered Accountants, Vijayawada (Firm Regn. No. 000513S), as the Statutory Auditors of the Company, for a term of five consecutive years, from the conclusion of the 85th AGM of the Company till the conclusion of the 90th Annual General Meeting of the company.

24. Cost Auditors and their Report

As per Section 148 of the Companies Act, 2013 read with Rules framed there under, M/s Narasimha

Murthy & Co, Cost Accountants, Hyderabad and M/s. S. Mahadevan & Co, Chennai, Cost Accountants, Chennai as the Cost Auditors for the Cement and Engineering units for the year 2025-2026 were re-appointed as Cost Auditors for the financial year 2026-2027 to conduct cost audit of the accounts maintained by the Company in respect of the various products prescribed under the applicable Cost Audit Rules.

The remuneration of Cost Auditors has been approved by the Board of Directors on the recommendation of Audit Committee. The requisite resolution for ratification of remuneration of Cost Auditors by members of the Company has been set out in the Notice of ensuing annual general meeting. The Cost Auditors have certified that their appointment is within the limits of Section 141(3)(g) of the Companies Act, 2013 and that they are not disqualified from appointment within the meaning of the said Act.

The Cost Audit Report for the financial year 2024-2025, of M/s Narasimhamurthy & Co, Cost Accountants, Hyderabad and M/s S. Mahadevan & Co, Chennai as the Cost Auditors, in respect of the various products prescribed under Cost Audit Rules was filed with the Ministry of Corporate Affairs within the due date.

25. Statutory Auditor's report and Secretarial Audit report

The Statutory Auditor's report and the Secretarial Audit report for the year ended 31st March 2026, do not contain any qualifications, reservations, adverse remarks or disclaimer.

During the year under review, the Statutory Auditors and Secretarial Auditors of the Company have not reported any fraud to the Audit Committee committed by its officers or employees as specified under Section 143(12) of the Act.

26. Number of meetings of the Board and its committees:

Regular meetings of the Board and its Committees are held to discuss and decide on various business policies, strategies, financial matters and other businesses.

Five meetings of the Board were held during the year under review. The necessary quorum was present for all the meetings. The maximum interval between any two Board meetings did not exceed 120 days. For details of meetings and composition of the Board

and Committees of the Board, please refer to the Corporate Governance Report, which forms part of this Report.

The Company has the following Board-level Committees, which have been established in compliance with the requirements of the business and relevant provisions of applicable laws and statutes:

1. Audit Committee
2. Risk Management Committee
3. Corporate Social Responsibility Committee
4. Nomination and Remuneration Committee
5. Stakeholders' Relationship Committee
6. Finance Committee
7. Investment Committee
8. Share Transfer and Transmission Committee.

The details with respect to the composition, terms of reference, number of meetings held, etc. of these Committees are included in the Report on Corporate Governance, which forms part of the Annual Report

27. Board evaluation

The Board of Directors has carried out an annual evaluation of its own performance, board committees and individual directors pursuant to the provisions of the Act and SEBI Listing Regulations. The criterion is broadly based on the Guidance Note on Board Evaluation issued by the SEBI.

The performance of the Board was evaluated by the Board after seeking inputs from all the Directors on the basis of criteria such as the board composition and structure, effectiveness of board processes, information and functioning, etc.

In a separate meeting of Independent Directors, performance of Non-Independent Directors, the Board as a whole and Chairperson of the Company was evaluated, taking into account the views of Executive and Non-Executive Directors.

28. Corporate Governance

The Board of Directors reaffirms their continued commitment to good corporate governance practices.

During the year under review, the Company complied with the provisions relating to corporate governance as provided under the Listing Regulations. The

compliance report together with a certificate from the Company's auditors confirming the compliance is provided in the Report on Corporate Governance, which forms part of the Annual Report.

29. Business Responsibility and Sustainability Reporting (BRSR)

The BRSR indicates the Company's performance against the principles of the 'National Guidelines on Responsible Business Conduct'. This would enable the Members to have an insight into Environmental, Social and Governance initiatives of the Company.

A separate section on Business Responsibility forms part of this Annual Report as required under Regulation 34(2) (f) of the Listing Regulations read with SEBI Circular dt.10/05/2021 read with SEBI Circular dt.12/07/2023 is enclosed to this report as **Annexure 4**.

30. Compliance with Secretarial Standards

The Company has devised proper systems to ensure compliance with the provisions of all applicable Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI) and that such systems are adequate and operating effectively.

31. Disclosures under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ["POSH Act"]

The Company follows a zero-tolerance approach towards sexual harassment and remains firmly committed to ensuring the safety, dignity and well-being of all employees.

It strives to foster a safe, inclusive and respectful workplace across all its global operations.

The Company has implemented a Policy on the Prevention of Sexual Harassment, aligned with the POSH Act and other applicable laws across the jurisdiction in which it operates. Internal Committees ("ICs") have been constituted in accordance with the requirements of the POSH Act. Multiple reporting channels are available for reporting concerns, including the Company intranet for KCP employees and a dedicated email address for others.

The Company continues to strengthen awareness and prevention through regular training of IC members, structured awareness programmes, induction sessions for new employees and on-going e-learning modules for employees, trainees and associates.

The details of complaints received, disposed and pending, during FY 2025-2026 are as follows:

Particulars	No. of complaints
Number of complaints of sexual harassment received	Nil
Number of complaints disposed	NA
Number of complaints pending as on March 31, 2026	Nil
Number of cases pending for more than 90 days	Nil

32. Compliance with Maternity Benefit Act, 1961

The Company is in compliance with the applicable provisions of the Maternity Benefit Act, 1961 and has policies, systems and processes in place to ensure on-going compliance.

33. Significant and material orders

There were no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and the Company's operations in future.

34. Proceedings under the Insolvency and Bankruptcy Code, 2016

No proceedings are initiated/pending against the Company under the Insolvency and Bankruptcy Code, 2016.

35. Other Disclosures

- There were no material changes and commitments affecting the financial position of the Company between the end of the financial year and the date of this report.
- The Company has not issued any shares with differential voting rights/ sweat equity shares.
- There was no revision in the Financial Statements.
- There has been no change in the nature of business of the Company as on the date of this report.
- **Valuation for one time settlement**

There was no instance of one time settlement with any bank or financial institution.

36. Transfer to the Investor Education and Protection Fund

In line with the statutory requirements, the Company has transferred to the credit of IEPF set up by the Government of India, equity shares in respect of

which dividend had remained unpaid/unclaimed for a period of seven (7) consecutive years within the timelines laid down by the Ministry of Corporate Affairs. Unpaid/ unclaimed dividend for seven (7) years or more has also been transferred to the IEPF pursuant to the requirements under the Act.

Details of the unclaimed dividend/shares to be transferred to IEPF are provided on our website, at <http://www.kcp.co.in/investor/Unpaid-Unclaimed-Dividend>.

37. Particulars of Employees

The information under Section 197 of the Act read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, has been given in the annexure appended hereto and forms part of this report as **Annexure 1**.

None of the employees listed in the said Annexure (other than the Executive Directors) is a relative of any Director of the Company. None of the employees hold (by himself or along with his spouse and dependent children) more than two percent of the Equity Shares of the Company.

- a) The ratio of the remuneration of each director to the median employee's remuneration for the financial year and such other details as prescribed is as given below:

Name of the Director	Director remuneration (Rs. Crores)	Median employee's remuneration (Rs. Crores)	Ratio
Dr. V.L. Indira Dutt Chairperson & Managing Director	8.51	0.07	126:1
Smt. V. Kavitha Dutt Joint Managing Director	5.42	0.07	80:1
*Sri. Ravi Chitturi Technical Director	1.90	0.07	28:1

* Remuneration received in FY 2025- 2026 is not comparable with remuneration received in FY 2024-2025 which was for part of the year.

- b) The percentage increase/ (decrease) in the median remuneration of employees in the Financial Year: **7.10%**
- c) The number of permanent employees (Management staff) on the rolls of company: **705**
- d) If remuneration is as per the remuneration policy of the company: **Yes**

38. Conservation of energy, technology absorption, foreign exchange earnings and outgo

The particulars relating to conservation of energy, technology absorption, research and development, foreign exchange earnings and outgo as required to be disclosed under Section 134 (3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are given in **Annexure-2** to this Report.

39. Director's Responsibility Statement

Pursuant to Section 134(5) of the Act, the Board of Directors, to the best of its knowledge and ability, confirm that:

- I. In the preparation of the annual accounts, the applicable accounting standards have been followed and there are no material departures;
- II. They have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- III. They have taken proper and sufficient care for the maintenance of adequate accounting

records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

- IV. They have prepared the annual accounts on a going concern basis;
- V. They have laid down internal financial controls to be followed by the Company and such internal financial controls are adequate and operating effectively;
- VI. They have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

Acknowledgements

The Board of Directors wishes to place on record their gratitude to the Central Government, State Governments, Company's Bankers, Customers, dealers and other business associates for the assistance, co-operation and encouragement they extended to the Company. Your directors wish to wholeheartedly thank the employees for their sincere and devoted contribution to the company's continued performance. Your directors are thankful to the shareholders and deposit holders for their continued patronage.

For and on behalf of the Board of Directors

(Dr.V.L. Indira Dutt)

Chairperson & Managing Director

Place: Chennai

Date: 28th May 2026

MANAGEMENT DISCUSSION AND ANALYSIS

(A) Indian Economy overview

The Indian GDP recorded a growth of 7.4% amid challenging Global Geo Political and Macro economic conditions in 2025-26 and is expected to record a growth rate of 6.4 for FY 2026-27. The disruptions in the Geo Political condition continued in FY 2025-26, due to the continuation of Israel Palestine conflict in Middle East and the continuation of the Russia and Ukraine war.

The global political conditions continued to affect the demand supply for commodities and kept the commodity prices buoyant.

For the Financial Year 2025-2026, the Indian economy, witnessed inflation at 3.7%, marginally lower than the previous Financial Year. The Interest cost was lowered in April 2025 to 6% from 6.25% level. It was further reduced to 5.25% in December 2025. Whilst the high Repo rate curtailed the capital spend for most of the industries in India in FY 2024-25, the reduction in the repo rates gave some breather to the industrial capex spend in FY 2025-26.

The Indian Rupee also continued to be under pressure against the USD. It started the year with a rate of Rs 85.60 and depreciated to a level of 94.65 INR to USD by 31 March 2026. The depreciation of INR to the USD continued to impact the landed cost of the imported raw material for the Indian manufacturers.

Coal price movement

The Global Coal Price witnessed an increase during the FY 2025-26. The prices averaged USD 85-90 in the beginning of the financial year in April 2025. The prices of Imported coal went up to levels of USD 120-125 /Mts. These price range was still high as compared to the levels of 60 to 80 USD in 2018 to 2020 period. Geopolitical disruptions continued to keep the international coal prices buoyant. The unrest in the Middle East and Suez Canal region due to the Israel Palestine conflict continued to affect the logistics costs adversely, affecting the landed price of coal to the importers. The situation was aggravated further by the US/Israel and Iran conflict in the region.

Cement Industry in India

For the Financial Year 2025-26 the cement industry recorded a production figure of 490 Million Mts, Growth of 8% YoY. The growth in cement is estimated to be in the range of 6-8% in the financial year

2026-27. The Financial Year 2025-26 witnessed additions of capacity to the extent of 43-45 Million Mts representing 10% of the total volumes sold in FY 2024-25. The consolidation drive continued in FY 2025-26 with the top 2 players playing a major role. Beside this, the India's cement sector is set for a sharp capacity expansion, with 160-170 MT of grinding capacity expected to be added between financial year 2025-26 (FY26) and FY28, marking a 75 per cent rise over the 95 MT added in the past three years, as quoted by one of the research papers of CRISIL Ratings on cement sector. The drop in the coal prices benefited the manufacturers, by reducing the cost of production in the initial part of the year however towards the end of the FY 2026, the coal prices firmed up affecting the cost of production and impacting the margins. The Aggressive consolidation that was witnessed particularly in the south Indian market in the FY 2023 to 25 showed its effect, with national players being very aggressive in getting the volumes in the southern part of India. This impacted the price realization, more so in the southern markets of India.

Outlook of Cement Industry

Indian Cement Industry is expected to grow at a CAGR rate of around 6%-8% for the next 5 year. The FY 2025-2026 saw volumes growth a couple of percentage more than the estimates, and the impact of geopolitical climate on the Indian economy would determine the growth for FY 2026-27.

(B) KCP Performance By Segment

(1) Cement

During the year, the Company's Cement Business recorded improved performance in terms of sales growth and profitability. The growth drivers during the year are (1) Demand in rural and semi-urban markets strengthened due to favourable monsoons (2) Sustained infrastructure push by the Government (3) Geographical expansion efforts for long term by the Company in view of operational and cost efficiency improvement programs undertaken. The company was able to record its volumes at 3.1 Million Mts for the Financial Year 2025-26 as against 2.9 Million Mts last year, with growth rate of 7%.

In the first half of the year, sales price realisation increased by about 6% and coal and other input

prices remained steady helping the Company to post profits. However, towards the end of financial year, due to geo-political tensions caused by US-Iran war and subsequent disruptions to global supply chains, the prices of most of the key raw materials, including coal and packing bags, shot up. This has adversely affected the profits of the Business in the last quarter.

Cement	(₹ in crores)	
Description	FY 2025-2026	FY 2024-2025
Revenue	1400.52	1233.38
Profit Before Interest & Tax	65.93	(63.03)

The company also recorded an exceptional item of true-down charges gain of Rs. 1.87 crores towards Fuel and Power Purchase Cost Adjustment (FPPCA) notified by APERC for financial year 2024-25. Correspondingly in previous Year, exceptional item of Rs.24.39 Crores of trueup charges was provided towards FPPCA notified by APERC for financial years' 2022-23 & 2023-24.

Risks

Whilst the outlook of the Indian cement industry for FY 2026-27 looks bullish, the performance of Cement Division of The KCP Ltd, would largely depend on the coal prices softening, Regional competition and optimal cost management at the unit level. The company has embarked on cost reduction projects, such as WHR, which has progressed substantially and is expected to be on line in the first quarter of FY 26-27. The KCP Ltd has also initiated the Railway siding project which may enable the company to participate in markets further away from its manufacturing facility. This project is also underway and is expected to be completed by the first half of the Financial Year 2026-27. The initial completion was estimated for end of FY 2025-26, however due to shortage of manpower from the contractors and untimely excessive rainfall. The project is delayed marginally

(2) Heavy Engineering

The Performance of Heavy Engineering Segment in FY 2025-26 was affected by low margin in the orders. Revenue from Sales was marginally lower at Rs.111.56 crores as compared to Rs.118.79 crores in previous year and the EBIT stood at a negative Rs.4.66 crores as compared to positive EBIT of Rs.2.44 crores in previous year.

The challenges faced by the unit in the form of competition from unorganised sectors, continued to

keep the margins of the unit under pressure. The unit is taking measures to increase its products in the existing segment both in domestic and international markets, along with exploring possibilities of offering an integrated after sales services to its existing customers in the Cement Sector. The flow of enquiry and the order book as on the 31st March 2026 stood at around Rs 118 Crs approx.

Heavy Engineering	(₹ in crores)	
Description	FY 2025-2026	FY 2024-2025
Revenue	111.56	118.79
Profit Before Interest & Tax	(4.66)	2.44

Way Forward and Risks:

The competition from the unorganised sectors continued to put pressure on the business margins. Some of the sales enhancement initiative being taken is expected to yield positive result in the FY 2026-2027.

(3) Hospitality

The KCP Mercure Hotel in Hyderabad, continued to consolidate its position as a preferred business hotel. The KCP Mercure witnessed growth in both topline as well as the margins characterized by better occupancy as well as improved average daily rentals.

Hotel	(₹ in crores)	
Description	FY 2025-2026	FY 2024-2025
Revenue	41.31	39.81
Profit Before Interest & Tax	9.17	9.77

The KCP Mercure Hyderabad occupancy level was marginally lower by 2%, but the average rentals improved by about 9% as compared to the previous Financial Year.

The Roof Top restaurant attracted many residents as well as non- resident guests. Last financial year the roof top restaurant received the best Roof Top Restaurant award from Hybiz TV. The management has further invested in covering the roof to enhance the appeal and invite guests during rainy season to keep the revenue steady.

Way forward and Risks.

The Hotel has established itself as a preferred hotel in the segment, and continues to improve its occupancy and ARR. However the revenue and bottom line will

be affected based on the economic situation in India. The management also expect the F&B revenues and occupancy to perform at good level.

(C) Subsidiary & Associates

(i) KCP Vietnam Industries Limited (Subsidiary)

Details	2025-26	2024-25
Crushing capacity (TPD)	11,000	11,000
Cane crushed (MTS)	1,432,922	1,320,232
Sugar produced (MTS)	153,798	142,989
Recovery rate (%)	10.73%	10.83%
Average sales realization (Rs./MT)	62,572	71,910
Turnover (Rs Crores)	1080.22	1178.29
PBT (Rs Crores)	235.93	318.47
Power sold to National Grid (MWH)	104,061	94,435

During the financial year 2025-26 key factors of subsidiary company KCP Vietnam Industries Limited compared to 2024-25 are as follows.

Cane crushing increased by 8.54 % due to high Cane Prices in the previous years. Sugar Production increased by 7.56% due to higher raw material availability. Recovery rate decreased by 0.10% due to climate impact. Average sales realization decreased by 12.99% due to lower sugar prices in line with trend in the international sugar market. Turnover decreased by 8.32% impact lower sales realization

Profit volume decreased by 25.92% due to increase in the raw material price which impact the cost of production and simultaneously decrease in sales realization.

Power sold to National Grid increased to 10.19%, since the plant was operated up to second week of August 2025 due to surplus bagasse out of higher cane crush.

(ii) Fives Cail KCP Limited (Joint Venture)

Sales during the year under review amounted to INR 61.11 crores as against INR 161.22 crores during the previous year. The Company recorded a loss from continuing operations of INR 0.25 crore during the year under report as compared to a profit of INR 1 crore in the previous year.

Operations

The Company booked orders worth INR 101.3 crores (Exports INR 77.6 crores) during the year under report and the order backlog position is INR 81.6 crores (Exports INR 68.4 crores) as at 31st March 2026 in comparison with a backlog of INR 98.7 crores (Exports INR 72.3 crores) at the end of the previous year.

Business Review

The total revenue for the year is INR 61.11 crores as compared to INR 161.22 crores in the previous year. The Company recorded a profit before tax of INR 0.17 crores during the year ended 31st March 2026.

Due to geo-political reasons, the sugar export is banned by Government of India and it is expected that sugar juice will be directly converted to ethanol for blending with fuel, to reduce the import bill of crude oil. This will lead to a reduced market for products such as incinerators. The sugar factories may review the scope to convert juice to ethanol in their existing distilleries.

The market in India for sugar and incinerator is in the downward trend. We foresee little encouraging scenario in sugar and the boiler in international markets especially for Africa. However, decisions are getting delayed due to geo-political reasons.

The Company has been operating fully compliant with full safety measures in all our workplaces.

The company carries an order backlog of INR 81.6 crores as at 1st April 2026 and the current year revenue appears to be moderate.

(D) New Projects Update

Waste Heat Recovery Project :

During the beginning of FY 2024-25 the company commenced the setting up a 16 MW Waste Heat Recovery (WHR) Plant at its cement production facility at Muktyala, Andhra Pradesh to reduce the fuel cost in production process of Cement. It will also help in the company's efforts in reducing the carbon footprints. The implementation of Waste Heat Recovery Project at Muktyala reached the final stages with trial runs completed by end of the current financial year. The project is expected to be running in full scale by the beginning of first quarter of FY 26-27.

(E) Railway Siding Project:

The company has also embarked on a infrastructure development project of installing a Railway Siding facility at the Muktyala Plant. The facility will enable the company to take its finished products to farther markets to optimize the sales realizations and target volume growth. The total cost of the project is estimated to be around Rs 140 Crs.

Project completion Status

The majority of the work is in advanced status of completion. The total project is expected to be completed by the first half of FY 2026-27.

(F) Internal control systems and their adequacy:

The Company has Internal Financial Controls backed by proper procedures, delegation of powers. The company has clearly defined reporting system to Chairperson and Managing Director, Joint Managing Director, heads of the Units and Functional Heads. The Company is ISO certified and has quality and procedure manuals.

Statutory Auditors have further certified on the Internal Financial Controls in their report which is part of this Annual Report.

(G) Accounting Policies and Procedures:

In the preparation of financial statements, the company followed all laid down guidelines and standards. The company has policies in line with the applicable accounting standards and a few significant

policies have been disclosed as part of accounts which are part of the Annual Report.

The Company has made all the disclosures in the accounts, as required under new Schedule III of the Companies Act, 2013

(H) Key Ratios

Key ratios have been given in **Note 53** of the Standalone Financial Statements.

Cautionary Statement:

Statements in the “Management Discussion and Analysis” describing the Company’s forecast or predictions are as perceived currently. Actual results may differ materially from those expressed in this statement. Important factors that could influence the Company’s operations include domestic supply and demand conditions affecting selling prices of finished goods, input prices, changes in government regulations, tax laws, economic developments within the country, Global Geo Political factors and other factors such as litigation and industrial relations.

For and on behalf of the Board of Directors

(Dr.V.L. Indira Dutt)
Chairperson & Managing Director

Place: Chennai
Date: 28th May 2026

Disclosure In Directors' Report Pursuant to Section 197(12) of the Companies Act, 2013 Read with Companies (Appointment and Remuneration of Managerial Personnel), Rules 2014, as Amended.

No.	Employee Name	Designation	Remuneration (Rs. in Crores)	Qualification	Age	Total Experience (In Years)	Date of Commencement of Employment	Particulars of Previous Employment		
								Organisation	Designation	Period for which last post held
1	2	3	4	5	6	7	8	9	10	11
1	Dr. V.L. Indira Dutt	Chairperson & Managing Director (CMD)	8.35	B.A.	85	29	1/7/1996	-	-	-
2	Smt. V. Kavitha Dutt	Joint Managing Director (JMD)	5.43	Grad. Business Management, PGDHR	55	26	1/10/1999	-	-	-
3	Sri. Ravi Chitturi	Technical Director (TD)	1.89	B.E.(Mechanical) M.S (Computer Science)	60	37	01/02/2025	-	-	-
4	Sri. K. Ramakrishna	Chief Executive Officer (Cement Business)	1.71	B.Sc, PGDMSM	61	41	22/04/1991	Annapurna Cements Ltd	-	10 years
5	Sri. Anis Tyebali Hyderi	Chief Financial Officer	1.13	CA, CWA, CS-Inter, B.Com	53	30	14/10/2022	Manali Petrochemicals Ltd	Chief Financial Officer	9 Years
6	Sri. V. Madhusudhanrao	Vice President – Operations CPU II	0.99	AMIE	58	30	16/02/2019	Bharati Cement	Senior GM	10 Years
7	Sri. M.S. Swaminathan	Chief People Officer (HR)	0.64	B.E., PGDBMHR	55	30	21/11/2022	BGR Energy Systems Ltd	Asst. VP-EPC-Business Vertical	5 years
8	Sri. Roop Singh Chaudhary	Vice President & Head Procurement	0.55	B.E (Mechanical) M.B.A	55	29	31/03/2018	Ultratech Cement Limited	Asst. Vice President	9 years
9	Sri. M. Narayanarao	President – Heavy Engineering	1.06	B.E. (Mechanical)	70	48	04/06/2020	MTAR Technologies Ltd	CEO	2 years
10	Sri. Y. Vijayakumar	Company Secretary	0.58	ACS BGL MBA	58	27	05/03/2008	Cavincare Pvt. Ltd	Asst. Mgr. Secretarial	1 year

Notes:

- Remuneration received includes salary, commission, allowance, medical and leave travel expenses, monetary value of perquisites as per Income Tax Rules and Company's contributions to Provident and Superannuation Funds.
- Nature of employment is Contractual in the case of Whole Time Directors.
- In respect of all the other employees, the nature of employment is non-contractual, terminable by notice on either side and liable to transfer to any division / subsidiary of the Company.
- None of the employees except Dr. V.L. Indira Dutt, Smt. V. Kavitha Dutt and Sri. Ravi Chitturi mentioned above is/ are relative of any Director of the Company.
- None of the employee except Dr. V.L. Indira Dutt (7.93%) and Smt. V. Kavitha Dutt owns not more than 2% of the outstanding shares of the Company as on March 31, 2026
- Total experience shown in Column 7 includes service with previous employers.

ANNEXURES TO THE DIRECTORS' REPORT

Conservation of Energy Measures, CPU Muktyala

- 1 VRM-1 Raw mill Feed RAL Inlet chute modified to avoid frequent tripping and false air entry.
- 2 Line-1 Coal Mill Hot air duct Replaced to get desired mill temperature and increase in production.
- 3 Installed 2 Nos. of belt Conveyors instead of Single conveyor to avoid no of Start/stops during Two Lines of Kiln operation for want of Limestone and Laterite.
- 4 Fine coal Bin SS Lining provided to avoid rust in Fine coal bins and avoid Fine coal fluctuation in Kiln & PC Coal feeding.
- 5 Compressor Airline Interconnected between both Kilns to avoid Kiln tripping in case of one line Compressor trips.
- 6 Feeding Arrangement Provided from Cement Mill-1 to Cement Silo-3 to cater PPC Requirement without stopping the mill for grade change.
- 7 Cement Mill-3 Main gear box lubrication filtration pump idle running avoided by implementing logic in Programmable Logic Controllers (PLC).
- 8 Replaced 230 Nos. of conventional lights with LED Lights for Plant Lighting and reduced power consumption.

Conservation of Energy Measures, CPU Macherla

- 1 Utilised 37 % of Renewable power (WHRS - 27% and Hydel - 11%) in our total power requirement for the plant.
- 2 Applied the silicon compound for Anti tracking to improve the creepage distance and safe guard the insulators for 132 KV Substation Switch yard Porcelain insulators.
- 3 Utilised open Access power (IEX power) of 68.5 Lakh units.
- 4 System power factor maintained always at unity level to reduce the additional electricity charges.
- 5 Optimization of the raw mill & limestone size reduction to improve the raw mill production rate & to reduce the sp.power consumption.
- 6 Optimization of the cement mill & fly ash consumption increased from 29.84 % to 32.90 % resulting the production increase and reduction in sp.power consumption.
- 7 Raw mill table seal felt arranged to reduce the false air across the mill.
- 8 Waste water from Mines dewatering is used for WHRS cooling condensing system.
- 9 2.5 MW WHRS power plant installed and is operating at 95% PLF.

Conservation of Energy Measures, Heavy Engineering, Thirvottiur

- 1 All our electric furnaces are converted in to Medium Frequency Furnaces and through the better processes; we brought down the Specific Energy Consumption per ton of melting from 767 units to 717 units in this FY. 2025 - 2026.
2. 250W sodium vapour lamps were replaced with 400W LED lamps regularly and saving considerable power every year.

Foreign Exchange Earnings and Outgo:

(₹ in Crores)

Particulars	FY 2025-2026	FY 2024-2025
I) Earnings in Foreign Exchange		
a) F.O.B value of goods exported during the year	7.73	5.50
b) Revenue from services	8.86	6.77
c) Dividend from Investments	89.89	62.47
Total	106.49	74.74
II) Expenditure in Foreign Currency		
a) Travelling expenses	0.20	0.13
b) Membership	0.00	0.03
c) Other matters	0.64	0.51
Total	0.84	0.66

ANNUAL REPORT ON CSR ACTIVITIES

[Pursuant to Section 135 of the Companies Act, 2013 read with Companies (Corporate Social Responsibility Policy) Rules, 2014, as amended]

1. Brief outline on CSR Policy of the Company:

The Company is actively contributing to the social and economic development of the communities in which it operates. The Company's Corporate Social Responsibility ("CSR") policy encompasses formulation, implementation, monitoring, evaluation, documentation and reporting of CSR activities taken up by the Company.

2. Composition of CSR Committee:

Sl. No.	Name of the Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	No. of meetings of CSR Committee attended during the year
1.	Dr. V.L. Indira Dutt Chairperson & Managing Director	Chairperson	1	1
2.	Smt. V. Kavitha Dutt Joint Managing Director	Member	1	1
3.	Sri. Ravi Chitturi Technical Director	Member	1	0
4.	Dr. Janaki Pillai Independent Director	Member	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company:

<http://www.kcp.co.in/downloads/investor/corporate-governance/corporate-social-responsibility-csr-policy.pdf>

4. Provide the executive summary along with the weblink(s) of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8, if applicable **NA**

5.	(a) Average net profit of the Company as per Section 135(5)	Rs. (49.34) crores
	(b) Two percent of average net profit of the Company as Per section 135(5)	Rs. (0.99) crores
	(c) Surplus arising out of the CSR Projects or programmes Activities of the previous financial years.	Rs. 0.94 Crores -
	(d) Amount required to be set off for the financial year if Any	Rs. 0.94 crores
	(e) Total CSR obligation for the financial year (7a+7b-7c)	NIL
6.	(a) Amount spent on CSR Projects (both ongoing Projects and other than ongoing projects).	Rs. 0.75 Crores
	(b) Amount spent in Administrative Overheads	-
	(c) Amount spent on Impact Assessment, if applicable	-
	(d) Total amount spent for the financial year (a)+(b)+(c)	Rs. 0.75 Crores

(e) CSR amount spent or unspent for the financial year

Total amount spent for the financial year: (in Rs. Crores)	Amount unspent (₹ in Crores)				
	Total amount transferred to unspent CSR Account as per Section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
0.75	-	-	-	-	-

(f) Excess amount for set off, if any.

Sl. No.	Particular	Amount (₹ in Crores)
1.	Two percent of average net profit of the company as per section 135(5) (Refer 5(e) above).	(0.99)
2.	Total amount spent for the Financial year	0.75
3.	Excess amount spent for the financial year	0.75
4.	Surplus arising out of the CSR Projects or programmes or activities of the previous financial years, if any	0.94
5.	Amount available for set off in succeeding financial year	1.70

7. Details of unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding financial year	Amount transferred to unspent CSR account under Sec.135(6) (Rs.)	Amount spent in the reporting financial year (Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.	Amount remaining to be spent in succeeding financial year (Rs.)
1.		Nil			
2.					
3.					
	Total				

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial year: **No**

If yes enter the number of Capital assets created / acquired.

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial year.

Sl. No.	Short particulars of the property or assets(s) (including complete address and location of the property)	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity / Authority / beneficiary of the registered owner		
(1)	(2)	(3)	(4)	(5)	(6)		
			Nil		CSR Registration number, if applicable	Name	Registered address
	-						

9. Specify the reasons(s), if the company has failed to spend two percent of the average net profit as per Sec.135(5): NA

Sd/-	Sd/-	Sd/-
Dr. V.L. Indira Dutt Chairperson - CSR Committee	Sri. Anis Tyebali Hyderi Chief Financial Officer	Sri. Y. Vijayakumar Company Secretary

FORM AOC-1

Statement containing salient features of the financial statement of Subsidiaries / Associate companies / Joint ventures

(Pursuant to first proviso to sub-section (3) of section 129 of the Companies Act, 2013 read with rule 5 of Companies (Accounts) Rules, 2014) as amended.

Part "A" : Subsidiaries

1	Name of the Subsidiary	KCP Vietnam Industries Limited	
2	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	January to December	
3	Reporting currency of foreign subsidiaries	Vietnamese Dongs (VND) ('000)	Indian Rs. Crores
	Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	1 INR = 265.23 VND as on 31.03.2026	
4	Share Capital	776,886,275	285.41
5	Reserves & Surplus	3,110,657,979	1,151.75
6	Total Assets	5,143,229,326	1,939.16
7	Total Liabilities	1,331,449,844	502.00
8	Investments	-	-
9	Turnover	2,999,988,297	1,080.22
10	Profit before taxation	562,255,819	235.93
11	Provision for taxation	-	-
12	Profit after taxation	562,255,819	235.93
13	% of shareholding	66.667	66.667

Part "B" : Associates and Joint Ventures

	Name of Joint Venture	FIVES CAIL - KCP LIMITED
1	Latest Unaudited Balance Sheet Date	31st March 2026
2	Shares of Joint Venture held by the Company on the year end (no.)	4,00,000
	Amount of Investment in Joint Venture (Rs. Crores)	0.40
	Extent of Holding %	40%
3	Description of how there is significant influence	There is significant influence due to percentage (%) of Share Capital.
4	Reason why the Joint Venture is not consolidated	N.A.
5	Networth attributable to Shareholding as per latest audited Balance Sheet (Rs. Crores)	10.96
6	Profit / (Loss) for the year	
	(i) Considered in Consolidation (Rs. Lakhs) **	(0.10)
	(ii) Not Considered in Consolidation ***	(0.15)

** Relates to 40% interest in the Joint Venture.

*** Relates to balance 60% interest in the Joint Venture.

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

FORM AOC - 2

Particulars of contracts / arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto.

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014) as amended.

Details of contracts or arrangements or transactions at Arm's length basis.

No.	Name of the Related Party	Nature of Relationship	Nature of the Transaction	Value of the Transaction (Rs. in Crores)
1	Fives Cail KCP Limited	Joint Venture	Purchases	0.02
2	Fives Cail KCP Limited	Joint Venture	Sales and Services	3.60
3	Fives Cail KCP Limited	Joint Venture	Leasing of property & Services	1.10
4	Fives Cail KCP Limited	Joint Venture	Services Received	0.07
5	Bridge Gap Engineering India Pvt Ltd	Directorship of Mr. Ravi Chitturi	Sales and Services	0.04
6	Dr.V.L.Indira Dutt	Chairperson & Managing Director (CMD), Mother of V. Kavitha Dutt, JMD of the Company.	Lease rentals	1.43
7	Smt.Uma.S.Vallabhaneni	Sister of CMD	Lease rentals	1.42
8	Smt.V.Rama Kumari	Sister of CMD	Lease rentals	1.05
9	Bala Tripurasundari Ammavaru Trust	CMD is Trustee	Lease rentals	1.39
10	Sri.V.Chandra kumar	Brother of CMD	Lease rentals	0.59
11	Smt. Kavitha Dutt Velagapudi	Joint Managing Director	Lease rentals	0.04
12	V. Ramakrishna Charitable Trust	CMD & JMD are Trustees	Lease rentals	0.00
13	V. Ramakrishna Charitable Trust	CMD & JMD are Trustees	CSR Contribution	0.05
14	Sri V Ramakrishna Hr. Sec. School	CMD & JMD are Trustees	CSR Contribution	0.03

- The transactions in Sl.No.1 and 2 in above table pertains to Boiler Job work and other services with M/s. Fives Cail KCP Limited
- The transactions at Sl. No. 3 relates to leasing of office space owned by the company at "Ramakrishna Buildings" 2, Dr. P.V. Cherian Crescent, Egmore, Chennai - 600 008 to Fives Cail KCP Limited, (10,500 sqft), at the rate prevailing in that area.
- The transaction at Sl.No.4 pertains to Supervision Charges paid to M/s. Fives Cail KCP Limited during the Waste Heat Recovery Project implementation.
- The transaction at Sl.No.5 pertains to Macherla Plant efficiency study charges paid to M/s. Bridge Gap Engineering India Pvt Ltd.
- The transactions at Sl.No.6 to 11 relates to Lease Agreements with certain Land Owners including the parties mentioned in the table who are related parties for lease of lands at Muktyala for mining of limestone. The lease Rent Payable to all parties both related and un-related parties is 25% of the Annual Dead Rent Payable to the Government or 25% of the Royalty payable to the Government whichever is higher.
- The transaction at Sl.No. 12 relates to leasing of premises to V. Ramakrishna Charitable Trust for education purpose.
- The transaction in Sl.No.13 and 14 in above table pertains to CSR Contribution to Trust / Society and School in which CMD and JMD are interested.

For and on behalf of the Board of Directors

(Dr. V.L. Indira Dutt)
Chairperson & Managing Director

Place: Chennai
Date: 28th May 2026

SECRETARIAL AUDIT REPORT

FORM NO. MR-3

For the Financial Year ended on 31st March 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To,

The Members,
THE KCP LIMITED

I have conducted the Secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by THE KCP LIMITED (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided me with a reasonable basis for evaluating the corporate conduct/ statutory compliances and expressing my opinion there on.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also based on information provided by the Company, Its officers, agents and authorised representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed here under and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed, and other records maintained by THE KCP LIMITED for the financial year ended on 31st March 2026 according to the provisions of:

- i. The Companies Act, 2013(the Act) and the rules made thereunder.
- ii. The Securities Contracts (Regulation) Act, 1956('SCRA') and the rules made thereunder.
- iii. The Depositories Act, 1996 and the Regulations and Byelaws framed thereunder.
- iv. Foreign Exchange Management act, 1999 and the rules and regulation made thereunder to the extent of Foreign Direct Investment & Overseas Direct Investment. The company has no external commercial borrowings.

v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') viz.: -

- a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 – **Not Applicable**
- b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015
- c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) regulations, 2009 – **The Company has not issued any capital this year.**
- d. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) guidelines, 1999 – **Not Applicable**
- e. The Securities Exchange Board of India (Issue and Listing of Debt securities) Regulations, 2008 – **Not Applicable**
- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client.
- g. The Securities and Exchange Board of India (Delisting of Equity shares) Regulations, 2009 – **Not applicable**
- h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 – **Not Applicable**

vi. **Sector Specific Laws as applicable to the Company.**

Necessary licenses and approvals required under the said acts have been obtained and are valid for the period under review.

- a. Mines Act, 1952
- b. Indian Boilers Act, 1923
- c. Environment Protection Act, 1986
- d. The Hazardous Waste (Management Handling & Transboundary Movement) Rules, 2008
- e. The Water (Prevention and Control of Pollution) Act, 1974
- f. The Air (Prevention and Control of Pollution) Act, 1981
- g. Legal Metrology Act, 2009
- h. Explosives Act, 1884
- i. The Company is Compliant with the following Laws:
 - a. **The Code on wages, 2019**
 - b. Industrial relations code, 2020
 - c. Code on Social Security, 2020
 - d. Occupational safety, health and working conditions code, 2020
 - e. Prevention of Sexual Harassment act, 2013

I have also examined compliance with the applicable clauses of the following:

- i. Secretarial Standards issued by The Institute of Company Secretaries of India.
- ii. SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has complied with the provision of the Act, Rules, Regulations, Guidelines, Standards, etc., mentioned above as applicable to the company.

I further report that:

The Board of Directors is duly constituted with a proper balance of Executive Directors and Independent Directors.

During the year under review, the Members have approved the appointments of Dr. V.L. Indira Dutt (DIN:00139883) as Chairperson & Managing Director, Smt. V. Kavitha Dutt (DIN: 00139274) as Joint Managing Director of the company for a term of 3 (three) years w.e.f. March 1, 2026 , through Postal Ballot for which the results were declared on January 7, 2026.

Adequate notice was given to all Directors to schedule the Board Meetings; Agenda and detailed notes on Agenda were sent at least 7 days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All resolutions of the Board of Directors during the period under review were passed unanimously.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations, and guidelines.

I further report that during the audit period no specific events/ actions having a major bearing on the company's affairs in pursuance of the above-mentioned laws, Rules, Regulations, Guidelines, Standards etc. have been identified.

(SOBANA PRANESH)

Name of the Company secretary in Practice

FCS No.:9825

C P No.: 2403

PR NO: 2288/2022

UDIN: F009825H000539521

Place: Chennai

Date: 28th May,2026

To
The Members
The KCP Limited
Chennai

My report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the company. My responsibility is to express an opinion on these secretarial records based on our audit.
2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.
3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor the efficacy or effectiveness with which the management has conducted the affairs of the company.

(SOBANA PRANESH)

Name of the Company secretary in Practice

FCS No.:9825

C P No.: 2403

PR NO: 2288/2022

UDIN: F009825H000539521

Place: Chennai
Date: 28th May,2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To

The Members of
THE KCP LIMITED
"RAMAKRISHNA BUILDINGS",
No.2, Dr. P.V. Cherian Crescent
Egmore, Chennai 600008

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of THE KCP LIMITED having CIN: L65991TN1941PLC001128 and having its registered office at "Ramakrishna Buildings", No.2, Dr. P.V. Cherian Crescent, Egmore, Chennai 600 008 (hereinafter referred to as "the Company"), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para C sub Clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information according to the verification (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sl.No.	Name of Directors	DIN	Date of appointment in Company
1.	Dr. V.L. Indira Dutt	00139883	01/03/2026
2.	Smt. V. Kavitha Dutt	00139274	01/03/2026
3.	Sri. Ravi Chitturi	00328364	01/02/2025
4.	Dr. Janaki Pillai	08713712	28/02/2025
5.	Sri. V. Chandrakumar Prasad	08744154	22/08/2024
6.	Sri. Thiruvengadam Parthasarathi	00016375	01/02/2024
7.	Sri. Harish Lakshman	00012602	01/02/2024
8.	Sri. C. Panduranga Rao	10012716	01/08/2024

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

(SOBANA PRANESH)
Practicing Company Secretary
FCS : 9825
CP: 2403
UDI: F0009825H000430696

Place : Chennai
Date : 28th May 2026

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

SECTION A : General Disclosures

1. Details of the listed entity

1.	Corporate Identity Number (CIN) of the Listed Entity	L65991TN1941PLC001128
2.	Name of the Listed Entity	THE KCP LIMITED
3.	Year of incorporation	1941
4.	Registered Office Address	NO.2, Ramakrishna Buildings, Dr. P.V. Cherian Crescent, Egmore, Chennai 600 8
5.	Corporate Address	-do-
6.	E-mail	corporate@kcp.co.in
7.	Telephone	044-66772600
8.	Website	www.kcp.co.in
9.	Financial Year for which reporting is being done	2025-2026
10.	Name of the Stock Exchange(s) where shares are listed	NSE
11.	Paid-up Capital	Rs.1289 Lakhs
12.	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report	Y. Vijayakumar, 044-66772600, vijaycs@kcp.co.in
13.	Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together).	Disclosures made in this report are on Standalone Basis.
14.	Name of assurance provider	NA
15.	Type of assurance obtained	NA

II. Products/services

16. Details of business activities (accounting for 90% of the turnover):

No.	Description of Main activity	Description of Business Activity	% of Turnover of the entity
1.	Manufacture of cement	Manufacture and Marketing of cement	90.16%

17. Products /Services sold by the entity (accounting for 90% of the entity's Turnover):

S. No.	Product/Service	NIC Code	% of total Turnover contributed
1.	Cement	239	90.16%
2.	Manufacture of Machinery.	281	7.18%
3.	Hotel	551	2.66%

III. Operations

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	Number of offices	Total
National	- CPU, Macherla - CPU, Muktyala - Heavy Engineering, Thiruvottiyur - Packaging Terminal. Arakkonam - Mercure Hyderabad - KCP Hotel, Hyderabad. - Thermal Power Plant, Muktyala - Hydel Power Unit, Nekariakallu - Wind Power, Uthumalai - WHR, Macherla - Solar Plant and Bricks units at Muktyala.	- Registered Office, Chennai - Central Marketing Office, Hyderabad - Zonal/Regional Marketing Offices	12+
International	Nil	Nil	Nil

19. Markets served by the entity:

a. Number of locations

Locations	Number
National (No. of States)	State of Andhra Pradesh, Tamilnadu and Telangana
International (No. of Countries)	Nil

b. What is the contribution of exports as a percentage of the total turnover of the entity?

Exports contribute approximately 0.20 % of the entity's total turnover during the reporting period.

c. A brief on types of customers

Individual home builders, Dealers, Real Estate Developers, Infrastructure companies and Institutional Buyers.

IV. Employees

20. Details as at the end of Financial Year:

a. Employees and workers (including differently abled):

S. No.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
Employees						
1.	Permanent (D)	705	680	96.45%	25	3.55%
2.	Other than Permanent (E)	389	352	90.49%	37	9.51%
3.	Total employees (D + E)	1094	1032	94.33%	62	5.67%
Workers						
4.	Permanent (F)	131	131	100%	0	0%
5.	Other than Permanent (G)	76	76	100%	0	0%
6.	Total workers (F + G)	207	207	100%	0	0%

b. Differently abled Employees and workers:

S. No	Particulars	Total	Male		Female	
		(A)	No. (B)	% (B / A)	No. (C)	% (C / A)
Differently abled Employees						
1.	Permanent (D)	Nil	Nil	Nil	Nil	Nil
2.	Other than Permanent (E)	Nil	Nil	Nil	Nil	Nil
3.	Total differently abled employees (D + E)	Nil	Nil	Nil	Nil	Nil
Differently abled Workers						
4.	Permanent (F)	Nil	Nil	Nil	Nil	Nil
5.	Other than permanent (G)	Nil	Nil	Nil	Nil	Nil
6.	Total differently abled workers (F + G)	Nil	Nil	Nil	Nil	Nil

21. Participation/Inclusion/Representation of women

	Total (A)	No. and percentage of Females	
		No. (B)	% (B / A)
Board of Directors	8	3	37.5 %
Key Management Personnel (including WTD)	5	2	40 %

22. Turnover rate for permanent employees and workers

(Disclose trends for the past 3 years)

	FY 2025-26 (Turnover rate in current FY)			FY 2024-25 (Turnover rate in current FY)			FY 2023-24 (Turnover rate in current FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	8.49	13.64	8.66	11.82	0	11.53	13.63	7.41	13.5
Permanent Workers	12.19	0	12.19	11.39	0	11.39	6.38	0	6.38

V. Holding, Subsidiary and Associate Companies (including joint ventures)

23. (a) Names of holding / subsidiary / associate companies / joint ventures

S. No.	Name of the holding/ subsidiary/ associate companies/ joint ventures (A)	Indicate whether holding/ Subsidiary/ Associate/ Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1.	KCP Vietnam Industries Ltd	Subsidiary	66.67%	No.
2.	Fives Cail KCP Limited	Joint Venture	40%	No

VI. CSR Details

24. (i) Whether CSR is applicable as per section 135 of Companies Act, 2013:

CSR provisions are applicable as per Section 135 of the Companies Act, 2013. We have been undertaking CSR activities even before it was made a regulation. We have a dedicated CSR Policy focused on People and Planet and lays down the approach towards community development in water conservation, health and hygiene, skill development, education, social advancement, gender equality, empowerment of women, ensuring environmental sustainability and rural development projects. The CSR Policy, as approved by the Board of Directors and is available at our website at www.kcp.co.in

(ii) Turnover (in Rs.) - **Rs. 1554.68 Crs**

(iii) Net worth (in Rs.) - **Rs. 836.93 Crs**

VII. Transparency and Disclosures Compliances

25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If Yes, then provide web-link for grievance redress policy)	FY 2025-26 Current Financial Year			FY 2024-25 Previous Financial Year		
		Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities		Nil					
Investors (other than shareholders)							

26. Overview of the entity's material responsible business conduct issues:

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format.

S. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
1.	Climate change	Risk	We are committed to taking steps to collectively and positively address climate change. To reduce our carbon footprint, we are investing in new technologies, switching to renewable sources, and Innovating to transform factory operations. As a result, the total energy consumption per tonne of production from our factories has reduced. At the same time, we have increased our renewable energy footprint by installing additional solar plants at our factory and office locations and Waste Heat Recovery project at Muktyala.	Climate change is a principal risk to us, which has the potential to impact our business in the short, medium and long term. We face impending physical environment risks from the effects of climate change on our business, including extreme weather and water Scarcity. Responsible business practices are critical to generating Long-term value. As the world shifts to a low carbon economy, the probable regulatory and transition market risks which could take centre stage include changing consumer preferences, increased product cost, and future government Policy and regulation.	Programmes to mitigate risk emanating from climate change can lead to incremental costs in the short to medium term, which can be partly compensated by increased efficiency in the long-term. Importantly, these programmes would strengthen business resilience and protect long term value.
2.	Renewable Fuel and Renewable Power	Opportunity	Reduction of pollution and protection of the environment.	Move to renewable Sources of energy across the manufacturing locations. Company is installing Waste Heat Recovery (WHR) plant at Muktyala that will help in reducing Green House Gases (GHG) emissions.	initially because of capex, this will be negative but in medium to long term it will be positive.

S. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
3.	Corporate Social Responsibility	Opportunity	The Company had formalised a process of earmarking a portion of its profits each year to support projects which fulfil Corporate Social Responsibility (CSR) obligation. Key areas of CSR activities in FY 2025-26 were: 1. Healthcare 2. Education 3. Livelihoods 4. Environmental sustainability		For medium to long term it will be positive.
4.	Health & Safety (Occupational Hazards)	Risk	Occupational hazards can encompass many types of risks. The ones related to the Company's activities are biological hazards, psychosocial hazards and physical hazards. This type of risk signifies both long-term and short-term risks associated with the workplace Environment. Short-term risks may include physical injury, while long-term risks may be increased risk of developing a chronic Diseases.	The Company follows 'Zero tolerance' policy for safety breaches by using: • IT-enabled system for conducting safety audit from remote location and • Monthly safety campaigns on identified themes have been helping in sensitising people across plants. • Board and unit level committees monitoring Safety leading and lagging parameters.	Negative

S. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
5.	Diversity, equity, and inclusion	Opportunity	We believe that driving equity, diversity, and inclusion strengthens our business. A diverse and inclusive workforce can boost performance, reputation, innovation, and motivation. This will help build a fairer world and strengthen the business.		In long term Positive impact on Finance.
6.	Governance, ethics, and compliance Opportunity	Opportunity	Our brands and reputation are invaluable assets, and how we operate, contribute to society, and engage with the world around is always under scrutiny. Acting ethically is essential to protect our reputation and brands.		Positive impact on Finance..

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

The National Guidelines for Responsible Business Conduct (NGRBC) as prescribed by the Ministry of Corporate Affairs advocates nine principles referred as P1-P9 as given below:

- P1 Businesses should conduct and govern themselves with integrity in a manner that is ethical, transparent and accountable
- P2 Businesses should provide goods and services in a manner that is sustainable and safe
- P3 Businesses should respect and promote the well-being of all employees, including those in their value chains
- P4 Businesses should respect the interests of and be responsive towards all its stakeholders
- P5 Businesses should respect and promote human rights
- P6 Businesses should respect, protect and make efforts to restore the environment
- P7 Businesses when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent
- P8 Businesses should promote inclusive growth and equitable development
- P9 Businesses should engage with and provide value to their consumers in a responsible manner.

Disclosure Questions	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
Policy and management processes									
1. a. Whether your entity’s policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
b. Has the policy been approved by the Board? (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
c. Web Link of the Policies, if available	http://www.kcp.co.in/corporate-governance.html								
2. Whether the entity has translated the policy into procedures. (Yes / No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
3. Do the enlisted policies extend to your value chain partners? (Yes/No)	N	N	N	N	N	N	N	N	N
4. Name of the national and international codes/ certifications/labels/ standards (e.g. Forest Stewardship Council, Fair-trade, Rainforest Alliance, Trustea) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	a) ISO 9001 : 2015 – Quality Management System Standard b) ISO 14001 : 2015 – Environmental Management System Standard c) ISO 45001 : 2018 – Occupational Health and Safety Management System Standard d) ISO 50001: 2018 - Energy Management System Standard.								
5. Specific commitments, goals and targets set by the entity with defined timelines, if any.	Nil								
6. Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met.	Nil								
Governance, leadership and oversight									
7. Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure. We are continuing our ESG journey with a clear vision and are committed to embedding environmental stewardship, social responsibility, and governance excellence across our operations. Our CSR outreach is through healthcare, education, water management, skill development, and women empowerment.									
8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Chairperson & Managing Director								
9. Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	Risk Management Committee and CSR Committees of the Company								

10. Details of Review of NGRBCs by the Company:

Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee									Frequency (Annually / Half yearly/ Quarterly/ Any other – please specify)								
	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
Performance against above policies and follow up action	Y	Y	Y	Y	Y	Y	Y	Y	Y	A	A	A	A	A	A	A	A	A
Compliance with statutory requirements of relevance to the principles, and, rectification of any non-compliances	The Company is in Compliant with relevant principles, applicable rules and Regulations. Compliance to the regulatory requirement is reviewed on regular basis by the Board and as per the requirement.																	

11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency.	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
	N	N	N	N	N	N	N	N	N

12. If answer to question (1) above is “No” i.e. not all Principles are covered by a policy, reasons to be stated:

Questions	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
The entity does not consider the Principles material to its business (Yes/No)	The company is not statutorily required to have a third party assessment. As already pointed out, some of the issues that have emerged in the new context of corporate reporting under the BRSR on matters such as ESG are new to the corporate sector and the company is taking steps to meet the challenges.								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)									
The entity does not have the financial or/human and technical resources available for the task (Yes/No)									
It is planned to be done in the next financial year (Yes/No)									
Any other reason (please specify)									

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as “Essential” and “Leadership”. While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1

Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total number of training and awareness programs held	Topics / principles covered under the training and its impact	% of persons in respective category covered by the awareness programs
Board of Directors	2	ESG	100%
Key Managerial Personnel	2	ESG	100%
Employees other than BOD and KMPs.	1	ESG	100%
Workers	-	-	-

2. Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):

Monetary					
	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the Case	Has an appeal been preferred? (Yes/No)
Penalty/ Fine	Nil				
Settlement					
Compounding fee					
Non-Monetary					
Imprisonment	Nil				
Punishment					

3. Of the instances disclosed in Question 2 above, details of the Appeal / Revision preferred in cases where monetary or non-monetary action has been appealed

Case Details	Name of the regulatory / enforcement agencies / judicial institutions
NA	NA

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details of brief and if available, provide a web-link to the policy.

We are committed to upholding the highest standards of ethical business conduct and fully comply with all applicable anti-corruption and anti-bribery laws and regulations. Our anti-corruption and anti-bribery policy sets clear expectations for employee behaviour, strictly prohibiting any form of bribery, corruption, or unethical practices.

We place strong emphasis on accountability and transparency across all aspects of our operations and have established rigorous measures to address and prevent any instances of noncompliance.

The policy on anti-bribery and other ethical practices for the employees is available at: <http://www.kcp.co.in/downloads/investor/corporate-governance/employee-code-ethics-conduct.pdf>

5. Number of Directors / KMPs/employees/ workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery / corruption:

	FY 2025-26 (Current Financial Year)	FY 2024-25 (previous financial year)
Directors	Nil	
KMPs		
Employees		
Workers		

6. Details of complaints with regard to conflict of interest:

Particulars	FY 2025-26 (Current Financial Year)		FY 2024-25 (previous financial year)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	Nil			
Number of complaints received in relation to issues of Conflict of Interest of the KMPs				

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest. **Not applicable as there were no cases.**
8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:

Particulars	FY 2025-2026 (Current Financial Year)	FY 2024-2025 (Previous Financial Year)
Number of days of accounts payable	30	27

9. Open-ness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY 2025-2026 (Current Financial Year)	FY 2024-2025 (Previous Financial Year)
Concentration of Purchases	a. Purchases from trading houses as % of total purchases	32.67%	51.15%
	b. Number of trading houses where purchases are made from	5	9
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	100%	100%
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	70.07%	68.01%
	b. Number of dealers / distributors to whom sales are made	1156	1363
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	15.24%	15.78%
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases)	Details provided in Form AOC 2	Details provided in Form AOC 2
	b. Sales (Sales to related parties / Total Sales)		
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)		
	d. Investments (Investments in related parties / Total Investments made)		

Leadership Indicators

- Awareness programmes conducted for value chain partners on any of the Principles during the financial year:
- Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No) If Yes, provide details of the same.

Yes. KCP has instituted robust processes to identify, avoid, and manage conflicts of interest involving members of its Board. The Company operates under a comprehensive Code of Conduct for Directors and senior management, which explicitly prohibits situations where personal interests may conflict with fiduciary responsibilities. Directors are required to make timely disclosures of any direct or indirect interests that could influence their judgment or decision-making. In addition, KCP mandates annual compliance confirmations from its Board members and senior executives to ensure adherence to the Code and maintain transparency.

PRINCIPLE 2

Businesses should provide goods and services in a manner that is sustainable and safe

Essential Indicators

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	FY 2025-2026 (Current Financial Year)	FY 2024-2025 (Previous Financial Year)	Details of improvements in environmental and social impacts
R&D	-	-	-
Capex	-	-	-

2. a. Does the entity have procedures in place for sustainable sourcing? (Yes/No)

No

- b. If yes, what percentages of inputs were sourced sustainably?

NA

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

Cement manufacturing process does not generate any process-related wastes. However, there are ancillary activities like maintenance, housekeeping etc. that generate waste materials like oil-soaked cotton waste, steel scrap, used oil, used filter bags, electrical waste like used bulbs, batteries and others. Sometimes wastes like oil-soaked cotton, used oil, used filter bags are co-processed in the kilns (where the Company has permissions), remaining quantum of these waste and other wastes like electrical, electronic waste and steel scrap are sold to the authorized recyclers. For hazardous waste, the relevant returns are filed to the respective regulatory authorities from time to time.

Further, fly ash, a waste from thermal power stations and slag, a waste from the steel industry will be used as a substitution to coal/ pet coke in cement manufacturing process.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entities + activities -. If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Yes, Extended Producer Responsibility (EPR) is applicable to KCP. The Company has developed a structured waste collection and management plan that is aligned with the EPR framework submitted to the respective Pollution Control Boards. This plan ensures compliance with regulatory requirements and emphasizes sustainable waste management practices and we have appointed a third-party recycler, M/s Corpseed ITES Pvt Ltd, for submitting EPR credits such as recycled & EOL plastics to CPCBs every year.

Leadership Indicators

1. Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?

NIC Code	Name of Product / Service	% of total Turnover contributed	Boundary for which the Life Cycle Perspective / Assessment was conducted	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/No) If yes, provide the web-link.
-	-	-	-	-	-

2. If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.

Name of Product / Service	Description of the risk / concern	Action Taken
-	-	-
-	-	-
-	-	-

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

Indicate input material	Recycled or re-used input material to total material	
	FY'2025-26 Current Financial Year	FY'2024-25 Previous Financial Year
Dry fly ash (MT)	30.08 %	29.65 %

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:

	FY'2025-26 Current Financial Year			FY'2024-25 Previous Financial Year		
	Re-Used	Recycled	Safely Disposed	Re-Used	Recycled	Safely Disposed
Plastics (including packaging) (Tonnes)	1623	3772	44.45	2613	3813	54.04
E-waste	-	-	43.37	-	-	3.95
Hazardous waste	-	-	18.35	-	-	8.41
Battery Waste	-	-	4.12	-	-	4.13

- **Note:** CPU-1: The above “Plastics (including packaging)” material recycled by M/s **Corpseed ITES PVT LTD**, and also disposed plastics material to M/s Kalyani Industries.
 - CPU-2: The above “Plastics (including packaging)” material recycled by M/s **Corpseed ITES PVT LTD**, and also disposed plastics material to M/s Sri Manjunatha Traders.
 - Mercure: The above “Plastics (including packaging)” material has safely disposed to CPCB & TSPCB authorized vendors M/s. Muenzer Bharat Pvt Ltd, Indian Tar coal Company, Hyd.Telangana.
5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

Indicate product category	Reclaimed products and their packaging materials as % of total products sold in respective category
-	-

PRINCIPLE 3

Businesses should respect and promote the well-being of all employees, including those in their value chains

Essential Indicators

1. a. Details of measures for the well-being of employees:

Category	% of employees covered by										
	Total (A)	Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care Facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent employees											
Male	680	680	100 %	680	100 %	0	0	0	0 %	0	0 %
Female	25	25	100 %	25	100 %	25	100 %	0	0 %	0	0 %
Total	705	705	100 %	705	100 %	25	3.55	0	0 %	0	0 %
Other than Permanent employees											
Male	352	352	100 %	352	100 %	0	0	91	25.85 %	0	0 %
Female	37	37	100 %	37	100 %	37	100	0	0 %	0	0 %
Total	389	389	100 %	389	100 %	37	9.51	91	23.39 %	0	0 %

All employees and workers are covered under Health Insurance and Accident Insurance. Maternity benefits are extended to all eligible employees and workers:

b. Details of measures for the well-being of workers:

Category	% of workers covered by										
	Total (A)	Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care Facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent workers											
Male	131	131	100 %	131	100 %	0	0 %	0	0 %	0	0 %
Female	0	0	%	0	%	0	0 %	0	0 %	0	0 %
Total	131	131	100 %	131	100 %	0	0 %	0	0 %	0	0 %

Other than Permanent workers											
Male	76	76	100 %	76	100 %	0	0 %	0	0 %	0	0 %
Female	0	0	%	0	%	0	0 %	0	0 %	0	0 %
Total	76	76	100 %	76	100 %	0	0 %	0	0 %	0	0 %

- c. **Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format –**

	FY 2025-26 Current Financial Year	FY 2024-25 Current Financial Year
Cost incurred on well- being measures as a % of total revenue of the company	1.23	1.39

2. Details of retirement benefits, for Current FY and Previous Financial Year.

Benefits	FY 2025-26 Current Financial Year			FY 2024-25 Previous Financial Year		
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)
PF	100	100	Yes	100	100	Yes
Gratuity	100	100	N.A	100	100	N.A
ESI	21.85	35.75	Yes	20.25	25.79	Yes
Others – please specify	-	-	-	-	-	-

3. Accessibility of workplaces

Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes, All our premises / offices accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

Yes, the Company has adopted a comprehensive Diversity, Equity, and Inclusion Policy, to ensure equal opportunities for all including Rights of Persons with Disabilities Act, 2016. This policy reflects our strong commitment to fair employment practices and to fostering an inclusive workplace. It ensures that individuals with disabilities are protected from discrimination in recruitment, career progression, and workplace practices, the policy and the guidelines are publicly available at http://www.kcp.co.in/downloads/investor/corporate-governance/Policy_on_EqualOpportunity.pdf

The Company periodically reviews the implementation of the policy to ensure compliance with statutory requirements and to promote an inclusive and equitable work culture.

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

Gender	Permanent employees		Permanent workers	
	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	100%	100%	100%	100%
Female	100%	100%	100%	100%
Total	100%	100%	100%	100%

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

	Yes/No (If Yes, then give details of the mechanism in brief)
Permanent Workers	Yes
Other than Permanent Workers	Yes
Permanent Employees	Yes
Other than Permanent Employees	Yes

7. Membership of employees and worker in association(s) or Unions recognized by the listed entity:

Category	FY 2025-26 Current Financial Year			FY 2024-25 Current Financial Year		
	No. of employees / Workers in respective category (A)	No. of employees / workers in respective category, who are part of association (S) or Union (B)	% (B/A)	No. of employees / Workers in respective category (A)	No. of employees / workers in respective category, who are part of association (S) or Union (B)	% (B/A)
Total permanent employees						
Male	1032	0	0%	906	0	0%
Female	62	0	0%	52	0	0%
Total permanent workers						
Male	131	124	94.46%	149	139	93.29 %
Female	0	0	0%	0	0	0%

8. Details of training given to employees and workers:

Category	FY 2025-26 Current Financial Year					FY 2024-25 Current Financial Year				
	Total (A)	On Health and Safety Measures		On Skill upgradation		Total (D)	On Health and Safety Measures		On Skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Male	1032	1032	100%	459	44%	906	906	100%	342	38%
Female	62	62	100%	50	81%	52	52	100%	38	73%
Total	1094	1094	100%	509	47%	958	958	100%	380	40%

Category	FY 2025-26 Current Financial Year					FY 2024-25 Current Financial Year				
	Total (A)	On Health and Safety Measures		On Skill upgradation		Total (D)	On Health and Safety Measures		On Skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Workers										
Male	207	207	100%	15	7%	252	252	100%	12	5%
Female	0					0				
Total	207	207	100%	15	7%	252	252	100%	12	5%

9. Details of performance and career development reviews of employees and workers:

Category	FY 2025-26 Current Financial Year			FY 2024-25 Current Financial Year		
	Total (A)	No.(B)	% (B/A)	Total (C)	No.(D)	% (D/C)
Employees						
Male	1032	662	64%	906	706	78%
Female	62	21	34%	52	30	58%
Total	1094	683	62%	958	736	77%
Workers						
Male	Covered under union wage settlement (labor agreement)					
Female						
Total						

10. Health and safety management system:

- a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage such system?

The Company has established Occupational Health and Safety (OH&S) Management standards that are defined for all operational processes and are applicable across every site. All plants operate under a structured OH&S framework aligned with the requirements of ISO 45001, ensuring a consistent approach to workplace safety and risk management.

- b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

The Company follows **Hazard Identification and Risk Assessment (HIRA)** methodology to proactively identify hazards and manage work-related risks. This approach ensures that dynamic risks are mitigated in line with the Hierarchy of Controls, reinforcing the Company's overarching commitment to Zero Harm.

All units conduct HIRA for both routine and non-routine tasks in strict accordance with the defined methodology.

This structured process enables systematic identification, evaluation, and mitigation of workplace hazards, thereby ensuring safe and reliable operations across all business units.

- c. Whether you have processes for workers to report the work related hazards and to remove themselves from such risks. (Y/N)

Yes

- d. Do the employees / worker of the entity have access to non-occupational medical and health care services? (Yes / No)

Yes

11. Details of safety related incidents, in the following format:

Safety incident / Number	Category	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Lost Time Injury Frequency Rate (LTIFR) (per one Million – person hours worked)	Employees	Nil	Nil
	Workers	Nil	Nil
Total recordable work related injuries	Employees	Nil	Nil
	Workers	Nil	1
No. of fatalities	Employees	Nil	Nil
	Workers	Nil	Nil
High consequence work - related injuries or ill-health (excluding fatalities)	Employees	Nil	Nil
	Workers	Nil	Nil

12. Describe the measures taken by the entity to ensure a safe and healthy work place:

The Company has established a well-defined Health and Safety Management System that includes annual strategic planning, periodic review of standards, procedures, and processes, and systematic tracking of effectiveness on a monthly basis. The plan is developed at the corporate level and cascades to all operation units, ensuring consistency and the following measures have been undertaken during the year.

- Conducting periodical Safety Committee Meetings
- Conducting Periodical Medical Examination as per statutory requirement
- Safety Awareness programs for new joiners
- First Aid program as per statutory requirement
- Program for Internal Auditor – ISO 45001 & ISO 14001
- Peptalk to the sub-contractors / Contractors
- Compliances on Renewal of Fire License / PVs / Crane & Sling Inspection / Dust & Fumes Extractor / Sand Blasting Inspection / Pollution Control Board / Building Stability

13. No. of complaints on the following made by employees and workers

	FY 2025-26 Current Financial Year			FY 2024-25 Current Financial Year		
	Filed during the year	Pending resolution at the end of the year	Remarks	Filed during the year	Pending resolution at the end of the year	Remarks
Working conditions	Nil	Nil	Nil	Nil	Nil	Nil
Health & Safety	Nil	Nil	Nil	Nil	Nil	Nil

14. Assessments for the year

	% of your plants and offices that were assessed (By entity or statutory authorities or third parties)
Health and Safety practices	100%
Working conditions	100%

15. Provide details of any corrective action taken or underway to address safety related incidents (if any) and on significant risks / consents arising from assessment of health and safety practices and working conditions:

Fire Hydrant System - Installed successfully and conducted Mock drill programme to employees & contract workmen.

Heat Resistance Suit for Foundry Ladle man - Completed

Lift - New lifting machine equipment installed successfully in canteen dining hall near main gate

Leadership Indicators

1. Does the entity extended any life insurance or compensatory package in the event of death

(A) Employees (Y/N)

Yes

(B) Workers (Y/N)

Yes

2. Provide measures undertaken by the entity to ensure that statutory duties have been deducted and deposited by the value chain partners

Awareness programmes conducted for our value chain partners about the importance of compliance with various legislations and consequences for non-compliance, supported by documented evidence, periodic reviews, and record keeping ensuring adherence to legal and contractual obligations.

3. Provide the numbers of employees / workers having suffered high consequence work – related injury / ill-health / fatalities (as reported in Q 11 of essential indicators above), who have been or rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment.

	Total No. of affected employees / workers		No. of employees / workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)	FY 2025-26 (Current Financial Year)	FY 2024-25 (Previous Financial Year)
Employees	Nil	Nil	Nil	Nil
Workers	Nil	Nil	Nil	Nil

4. Does the entity provide transition assistance programmes to facilitate continued employability and the management of career ending resulting from retirement or termination of employment?

Yes, the entity provides transition assistance measures to support employees during career transitions arising from retirement, resignation, or separation, with an objective to facilitate continued employability and ensure responsible management of career endings.

5. Details on assessment on value chain partners

	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	Majority of our value chain partners undergo through qualification pre-checks.
Working conditions	

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessment of health and safety practices and working conditions of value chain partners

NA

PRINCIPLE 4

Businesses should respect the interests of and be responsive to all its stakeholders

1. Describe the processes for identifying key stakeholder groups of the entity.

KCP identifies its stakeholders as groups and individuals, who can influence or/are impacted by our operations/ activities, change in technology, regulations, market and societal trends either directly or indirectly. Stakeholders comprise of communities, employees, supply chain partners, customers, investors, regulators, industrial organisations etc.

2. List of Stakeholder group identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholder Group	Whether identified as Vulnerable & Marginalised Group (Yes/ No)	Channel Communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website) Other	Frequency of Engagement (Annual / Half yearly / Quarterly / Others- Please specify)	Purpose and Scope of Engagement including key topics and concerns raised during such engagement
Industry Associations	No	Meetings/Conferences Policy papers	Need based	Knowledge enhancement for policy interventions and policy advocacy on sustainable development practices in value chain.
Shareholders, Lenders & Investors	No	Investor relations team Annual Report Public disclosures Investor meetings/calls.	Quarterly/ annually as and when requested	To strengthen business conduct and communication With sustainable business initiatives.
Government and Regulatory Authorities	No	Annual Report Plant visits Regulatory Compliance reports.	Continuous interactions	ESG related rules/regulations Communications on proposed & existing legislations.

Stakeholder Group	Whether identified as Vulnerable & Marginalised Group (Yes/ No)	Channel Communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website) Other	Frequency of Engagement (Annual / Half yearly / Quarterly / Others- Please specify)	Purpose and Scope of Engagement including key topics and concerns raised during such engagement
Employees	No	- Training and seminars - Meetings and reviews - HR programmes - Employee satisfaction surveys - Departmental meetings Internal newsletters and magazines.	Continuous interactions	Work-life balance Transparent appraisal and promotion policy Awareness on internal Policies Fair remuneration Structure.
Community	Yes	- Community visits & meetings - Surveys - Workshops	Periodic	Support the stakeholder / identified communities by empowerment and productivity improvement through programmes on education, health and sustainable livelihood.
Customers	Yes	- Company website - Product Campaigns - Surveys - Grievance Redressal	Periodic	Evaluating satisfaction level of customers using Net Promoter Score (NPS) methodology. Understanding customer preference, and shift in awareness.
Suppliers and Contractors (Value Chain Partners)	Yes	Supplier meets, Periodic assessments and interactions.	Continuous interactions	Adherence to the supplier code of conduct Strengthen business relationships Create awareness for sustainable supply chain.

Leadership Indicators

1. **Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.**

KCP follows a structured framework to ensure that stakeholder perspectives on economic, environmental, and social topics are effectively integrated into Board-level decision-making. The Company engages continuously with a wide range of stakeholders, including employees, customers, suppliers, communities, regulators, investors, shareholders, industry associations, and government authorities. Engagement methods include surveys, community consultations through supplier and customer meets, investor meets etc.

The outcome of consultation is presented to senior management and subsequently to the Board (Stakeholders' Relationship Committee), ensuring that stakeholder concerns are formally integrated into governance and decision making.

2. Whether stakeholder consultation is used to support the identification and management of environmental and social topics. If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

Yes, KCP actively uses stakeholder consultation to support the identification and management of environmental and social topics. The input from these consultations helps us to identify and prioritize Material Topics and update our policies on ESG. For instance:

1. Investment in renewable energy, expand Waste Heat Recovery Systems (WHRS), and increase the use of alternative fuels and raw materials.
2. CSR programmes in health, education, skill development, and livelihood enhancement, implemented

3. Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/marginalised stakeholder groups.

KCP has always considered community as a critical stakeholder and focused on marginalised sections of the society especially in the core communities of the plants. The strategic plan for the programmes ensures inclusion of backward communities. Women empowerment is an approach which cuts across all programme initiatives and targets women empowerment in programmes such as skill-based livelihood activities.

The regular quality monitoring is part of the project implementation and ensures feedback from across sections of society to improve programme planning.

PRINCIPLE 5

Businesses should respect and promote human rights

Essential Indicators

1. Employees and workers who have been provided training on human rights issues and policy (ies) of the entity, in the following format:

Category	FY 2025-26 Current Financial Year			FY 2024-25 Previous Financial Year		
	Total (A)	No. of employees / workers covered (B)	% (B/A)	Total (C)	No. of employees / workers covered (D)	% (D/C)
Employees						
Permanent	705	16	2%	632	0	0%
Other than permanent	389	0	-	326	24	7%
Total Employees	1094	16	2%	958	24	7%
Workers						
Permanent	131	0	0%	149	0	0%
Other than permanent	76	0	0%	103	0	0%
Total Workers	207	0	0%	252	0	0%

2. Details of minimum wages paid to employees and workers, in the following format:

Category	FY 2025-26 Current Financial Year					FY 2024-25 Previous Financial Year				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent	705			703	99.72%	632			630	99.68%
Male	680			678	99.71%	614			612	99.67%
Female	25			25	100.00%	18			18	100%
Other than Permanent	389			378	97.17%	326			319	97.85%
Male	352			341	96.88%	292			285	97.60%
Female	37			37	100.00%	34			34	100.00%
Workers										
Permanent	131			131	100%	149			149	100%
Male	131			131	100%	149			149	100%
Female	0				0	0			0	0%
Other than Permanent	76			16	21.05%	103			14	13.59%
Male	76			16	21.05%	103			14	13.59%
Female	0			0	0.00%	0			0	0.00%

3. Details of remuneration/salary/wages

a. Median remuneration / wages:

	Male		Female	
	Number	Median remuneration / salary / wages of respective category	Number	Median remuneration / salary / wages of respective category
Board of Directors (BOD)	1	1350000	2	1475000
Key Managerial Personnel	2	620185	0	0
Employees other than BOD and KMP	1029	43415	60	28500
Workers	207	37622.6	0	0

- b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	FY 2025-26	FY 2024-25
Gross wages paid to females as a % of total wages	7.88%	7.86%

4. **Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)**

Yes, At the plant/unit level, the HR Head serves as the focal point of contact for addressing human rights issues. At the organizational level, oversight of human rights issues and impacts rests with the Chief People Officer (CPO) of the company.

5. **Describe the internal mechanisms in place to redress grievances related to human rights issues.**

We are committed to upholding the dignity, freedom, and equality of every individual, to ensure transparency and accountability, the Company has established a structured internal grievance redressal mechanism to address any concerns or violations related to human rights.

6. **Number of Complaints on the following made by employees and workers:**

	FY 2025-26 (Current Financial Year)			FY 2024-25 (Current Financial Year)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual harassment	Nil	Nil	Nil	Nil	Nil	Nil
Discrimination at work place	Nil	Nil	Nil	Nil	Nil	Nil
Child Labour	Nil	Nil	Nil	Nil	Nil	Nil
Forced Labour / involuntary Labour	Nil	Nil	Nil	Nil	Nil	Nil
Wages	Nil	Nil	Nil	Nil	Nil	Nil
Other human rights related issues	Nil	Nil	Nil	Nil	Nil	Nil

7. **Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:**

	FY 2025-26 Current Financial Year	FY 2024-25 Current Financial Year
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	Nil	Nil
Complaints on POSH as a % of female employees / workers	NA	NA
Complaints on POSH upheld	Nil	Nil

8. **Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.**

KCP has a dedicated Prevention of Sexual Harassment (POSH) Policy, aligned with the POSH Act of the Government of India, to specifically address and prevent sexual harassment in the workplace. There is an

Internal Complaints Committee (IC) for POSH cases, which ensures that every case is dealt with empathy and as per provisions of law and recommends actions to be taken to HR. Awareness programmes are held for POSH and training on it is mandatory for all employees who join the Company. The training has to regularly update every year.

The said policy can be accessed at <http://www.kcp.co.in/downloads/investor/corporate-governance/Posh-policy.pdf>

9. Do human rights requirements form part of your business agreements and contracts? (Yes/No)

Yes

10. Assessments for the year:

Nil

11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above.

NA

Leadership Indicators

1. Details of a business process being modified / introduced as a result of addressing human rights grievances/complaints.

We have a process and procedure to Regularly check on worker attendance, age verification, and wage records, ensuring compliance with labour laws and preventing risks of child labour, forced labour, and wage-related grievances.

KCP has Reinforced the role of the Internal Committee (IC) to address POSH cases with confidentiality, impartiality, and non-retaliation safeguards. Awareness & Training Programmes.

Institutionalized regular training sessions to sensitize employees on human rights, non-harassment and anti-discrimination, POSH etc.

Periodic reviews of wage structures to ensure all employees and contract workers are paid above statutory minimum wages, maintaining fairness and equity.

KCP has Embedded human rights considerations into core business processes by conducting assessments at plants and offices, followed by corrective actions wherever risks are identified.

For the year 2025-26, no significant risks/concerns were identified on human rights and therefore, no corrective actions were initiated.

2. Details of the scope and coverage of any Human rights due diligence conducted:

We take human rights due diligence as part of our governance and compliance framework, aligned with the National Guidelines on Responsible Business Conduct (NGRBC), applicable labour laws.

The scope and coverage of such due diligence include the following areas:

Child Labour and Forced Labour: The entity prohibits child labour, forced labour, and bonded labour across its operations. Compliance is ensured through statutory adherence, contractor and vendor obligations (value chain partners), internal controls, and periodic reviews.

Sexual Harassment at Workplace: The entity complies with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act. Internal Committee is constituted, awareness programmes are conducted, and formal grievance redressal mechanisms are in place to address complaints in a timely and confidential manner.

Discrimination and Equal Opportunity: Policies and practices are implemented to prevent discrimination at the workplace and promote equal opportunity across recruitment, remuneration, training, career progression, and separation, without discrimination on the basis of gender or other protected characteristics.

Wages and Benefits: The entity ensures compliance with applicable minimum wage laws, timely payment of wages, and provision of statutory benefits for permanent and contractual workforce, supported by internal controls and compliance checks.

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Yes. The Company's operations and office premises are accessible to differently abled visitors

4. Details on assessment of value chain partners:

% of value chain partners (by value of business done with such partners) that were assessed

Actual numbers not available and we are regularly assessing the compliance status of our value chain partners.

5. Provide details of any corrective actions taken or underway to address significant risks/concerns arising from the assessments at Question 4 above.

After conducting detailed human rights assessments, The Company shares the findings transparently with its value chain partners to ensure collective accountability. Where gaps or non-compliance are identified, the company collaborates closely with suppliers to design and implement Corrective Action Plans (CAPs). These plans clearly outline the specific issues, analyze root causes, and define measurable solutions with set timelines.

PRINCIPLE 6:

Businesses should respect and make efforts to protect and restore the environment

Essential Indicators

1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
From renewable sources (MJ)		
Total electricity consumption (A)	20,92,10,062	12,79,86,829
Total fuel consumption (B)	0	0
Energy consumption through other sources (C)	3,57,79,140	1,45,82,117
Total energy consumed from renewable sources (A+B+C)	24,49,89,202	14,25,68,946
From non-renewable sources		
Total electricity consumption (D)	50,83,47,728	56,16,67,658
Total fuel consumption (E)	4,23,58,796	2,62,39,411
Energy consumption through other sources (F)	4,21,74,075	2,20,70,304
Total energy consumed from non-renewable sources (D+E+F)	59,28,80,599	60,99,77,373
Total energy consumed (A+B+C+D+E+F)	83,78,69,801	75,25,46,319
Energy intensity per rupee of turnover (Total energy consumed / Revenue from operations)	0.054607	0.055002

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP)	5.24	4.79
Energy intensity in terms of physical output		
Energy intensity (optional) – the relevant metric may be selected by the entity	-	-

Note: Indicate if any independent assessment / evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Yes, we are Designated Consumers (DC's) and we are following the PAT Scheme, Cycle - 7. Accordingly, previous year was an assessment year and hence CPU – 1 & CPU – 2 achieved the targets of the PAT Scheme. After completion of the PAT Cycle-7 audit, CPU-1 obtained 3271 positive E – Scerts (ESC) and CPU-2 also obtained 4708 positive E – Scerts (ESC).

3. Provide details of the following disclosures related to water, in the following format:

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
(i) Surface water	2,82,804	2,87,111
(ii) Groundwater	2,06,183	2,27,289
(iii) Third party water	12,303	12,208
(iv) Seawater / desalinated water	0	0
(v) Others	0	0
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	5,01,290	5,26,608
Total volume of water consumption (in kilolitres)	5,01,290	5,26,608
Water intensity per rupee of turnover (Total water consumption / Revenue from operations)	0.0000327	0.0000385
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP)	0.0031	0.0033
Water intensity in terms of physical output		
Water intensity (optional) – the relevant metric may be selected by the entity		

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

4. Provide the following details related to water discharged:

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Water discharge by destination and level of treatment (in kiloliters)		
(i) To Surface water		
- No treatment	0	0
- With treatment – please specify level of treatment	55,978	55,584
(ii) To Groundwater		
- No treatment	0	0
- With treatment – please specify level of treatment	44,225	45,513
(iii) To Seawater		
- No treatment	NA	NA
- With treatment – please specify level of treatment	NA	NA
(iv) Sent to third-parties		
- No treatment	NA	NA
- With treatment – please specify level of treatment	NA	NA
(v) Others		
- No treatment	NA	NA
- With treatment – please specify level of treatment	NA	NA
Total water discharged (in kilolitres)	1,00,203	1,01,097

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.

Note: CPU-1, CPU-2 & Engineering unit: STP for waste water treatment and treated water is using for plantation, gardening and dust suppression.

Mercure Hotel: STP for waste water treatment and treated water is using for cooling tower, Cold-rooms, Car parking area cleaning and Greenbelt development.

6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
NOx	mg/Nm3	275	278
SOx	mg/Nm3	30	26
Particulate matter (PM)	mg/Nm3	27	29
Persistent organic pollutants (POP)	µg/m3	NA	NA
Volatile organic compounds (VOC)	µg/m3	NA	NA
Hazardous air pollutants (HAP)	mg/Nm3	NA	NA
Others – please specify	mg/Nm3	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Note: CPU-1: The above emissions are carried out by external agency M/s Sri Durga Civil & Enviro consultants, Vijayawada, AP.

CPU-2: The above emissions are carried out by external agency M/s Akunlaboratories Private Limited, 2nd Floor, 18-12/1, Vengalayapalem, Guntur, A.P– 522005.

Engineering Unit: The above emissions are carried out by external agency M/s SMS Labs, Ambattur, Chennai.

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Unit	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Total Scope 1 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	Metricktonnes of CO ₂ equivalent	20,02,727	19,44,637
Total Scope 2 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	Metricktonnes of CO ₂ equivalent	97,367	1,06,729
Total Scope 1 and Scope 2 emission intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)		0.000137	0.000150
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted		NA	NA

Parameter	Unit	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)		0.0131	0.0130
Total Scope 1 and Scope 2 emission intensity in terms of physical output		NA	NA
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity		NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

The Company has taken multiple initiatives to reduce greenhouse gases. These include:

- 1) Improved technology 2) Energy efficiency 3) Use of renewable energy 4) Use of green energy like WHRS 5) Use of alternate fuels 6) Use of alternate raw materials 7) Optimisation in clinker factor and having larger share of blended products in its portfolio.

CPU-2: We have AFR System in our plant and using Hazardous and Non-Hazardous Materials in co process and reducing GHG emissions.

Engineering unit: About 3 Lakhs units of electricity saved in FY'2025-26 through the following energy efficient measures and which in turn reduced 200 Tons of Carbon Emission.

- All our electric furnaces are converted in to Medium Frequency Furnaces and through the better processes; we brought down the Specific Energy Consumption per ton of melting from 767 units to 717 units in this FY.

- 250W sodium vapor lamps were replaced with 400W LED lamps regularly and saving considerable cost every year.

9. Provide details related to waste management by the entity, in the following format:

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Total Waste generated (in metric tonnes)		
Plastic waste (A)	44.85	54.54
E-waste (B)	43.37	3.95
Bio-medical waste (C)	0.06	0.18
Construction and demolition waste (D)	36.0	1992.0
Battery waste (E)	4.12	4.13
Radioactive waste (F)	0.0	0.0
Other Hazardous waste. Please specify, if any. (G)	18.39	8.45
Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)	1979.76	347.49
Total (A + B + C + D + E + F + G + H)	2126.55	2410.73

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)	0.00000014	0.00000018
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP)	0.00001331	0.00001533
Waste intensity in terms of physical output	NA	NA
Waste intensity (optional) – the relevant metric may be selected by the entity	NA	NA
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of waste		
(i) Recycled	3772	3813
(ii) Re-used	1623	2613
(iii) Other recovery operations	0	0
Total	5395	6426

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)		
Category of waste		
(i) Incineration	16	4
(ii) Landfilling	0	0
(iii) Other disposal operations	83	0
Total	99	4

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

- CPU-1: The above "Plastics (including packaging)" material recycled by M/s **Corpseed ITES PVT LTD**, and also disposed plastics material to M/s Kalyani Industries.
- CPU-2: The above "Plastics (including packaging)" material recycled by M/s **Corpseed ITES PVT LTD**, and also disposed plastics material to M/s Sri Manjunatha Traders.
- KCP Mercure Hotel: The above "Plastics (including packaging)" material has safely disposed to CPCB & TSPCB authorized vendors M/s. Muenzer Bharat Pvt Ltd, Indian Tar coal Company, Hyd.Telangana.

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

The Company is in the business of cement manufacturing and does not use any hazardous or toxic chemical in the product or process. The Company adheres to the principles of sustainable consumption of resources while reducing waste generation and complying with the tenets of circular economy.

The Company minimises waste disposal through maximising recycling and reusing efforts.

Yes, we have AFR System in our plant and using Hazardous and Non Hazardous materials in Co process.

Engineering unit: Disposing the used machine Lubricant oils through state nominated agency.

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:

S. No.	Location of operations/offices	Type of operations	Whether the conditions of Environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any.
Nil			

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
Nil					

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N).If not, provide details of all such non-compliances, in the following format:

Yes, the company is in compliance with all applicable environmental laws and regulations.

S. No.	Specify the law / regulation/ guidelines which was not complied with	Provide details of the non- compliance	Any fines/ penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
Nil				

Leadership Indicators

1. **Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):**

For each facility / plant located in areas of water stress, provide the following information:

(i) Name of the area **NA**

(ii) Nature of operations **NA**

(iii) **Water withdrawal, consumption and discharge in the following format:**

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
(i) Surface water	2,82,804	2,87,111
(ii) Groundwater	2,06,183	2,27,289
(iii) Third party water	12,303	12,208
(iv) Seawater / desalinated water	0	0
(v) Others	0	0
Total volume of water withdrawal (in kilolitres)	5,01,290	5,26,608
Total volume of water consumption (in kilolitres)	5,01,290	5,26,608
Water intensity per rupee of turnover (Water consumed / turnover)	0.0000327	0.0000385
Water intensity (optional) – the relevant metric may be selected by the entity	-	-
Water discharge by destination and level of treatment (in kilolitres)		
(i) Into Surface water		
- No treatment		
- With treatment – please specify level of treatment	55,978	55,584
(ii) Into Groundwater		
- No treatment	0	0
- With treatment – please specify level of treatment	44,225	45,513
(iii) Into Seawater		
- No treatment	NA	NA
- With treatment – please specify level of treatment	NA	NA
(iv) Sent to third-parties		

Parameter	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
- No treatment	NA	NA
- With treatment – please specify level of treatment	NA	NA
(v) Others		
- No treatment	NA	NA
- With treatment – please specify level of treatment	NA	NA
Total water discharged (in kilolitres)	1,00,203	1,01,097

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

2. Please provide details of total Scope 3 emissions & its intensity, in the following format:

Whether Scope 3 emissions & its intensity total is applicable to the company? Yes/No

Yes

Parameter	Unit	FY'2025-26 (Current Financial Year)	FY'2024-25 (Previous Financial Year)
Total Scope 3 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	Metric tonnes of CO ₂ equivalent	91,179	76,870
Total Scope 3 emissions per rupee of turnover		0.00000594	0.00000562

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

3. With respect to the ecologically sensitive areas reported at Question 11 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.

NA

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:

Sr. No	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
1.	CPCB	https://cems.cpcb.gov.in	Complied
2.	APPCB	https://aprtcms.ap.gov.in	Complied
3	CPCB	https://rtdms.cpcb.gov.in	Complied

5. Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.

Yes, the plant maintains a business continuity and disaster management plan to address potential disruptions. This plan includes measures such as risk assessment to identify potential hazards, emergency response protocols, backup power systems, employee training, and communications with stakeholders. Additionally, it has procedures for managing crises like natural disasters, equipment failures, or supply chain interruptions, ensuring minimal impact on production and delivery schedules. Regular fire drills and safety training are conducted to ensure readiness in handling various scenarios.

6. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard?

Some adverse impacts on the environment can arise from various stages of production: including quarrying, raw materials extraction, transportation, and emissions during production process. To mitigate these impacts, we have implemented several measures.

- a. Emission control technologies:** Installing advanced emission control technologies like high efficiency bag filters for all stacks & nuisance dust collectors etc as mentioned in the live above table.
- b. Energy Efficiency Measures:** Implementing energy-efficient technologies and practices to optimize energy consumption during the production process, including heat recovery system and energy-efficient kiln designs.
- c. Water Conservation:** Implementing water conservation measures such as recycling and reuse of process water, rainwater harvesting pits in cement plant and all residential quarters, and adopting water-efficient technologies in production processes.
- d. Community Engagement and Stakeholder consultation:** Engaging with local communities and stakeholders to address concerns, and implement measures that minimize environmental impacts and enhance sustainability.

These measures aim to minimize the adverse environmental impacts associated with cement production while promoting good practices throughout the process.

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.

NA

PRINCIPLE 7

Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

Essential Indicators

1. a. **Number of affiliations with trade and industry chambers/ associations.**
- b. **List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.**

S. No.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers/ associations (State/National)
1	Cement Manufacturing Association (CMA)	National
2	Confederation of Indian Industries (CII)	National
3	Federation of Indian Chambers of Commerce and industry (FICCI)	National
4	National Safety Council (NSC)	National
5	Indian Green Buildings Council (IGBC)	National
6	Andhra Chamber of Commerce	Tamilnadu & Andhra Pradesh
7	Madras Management Association	Tamilnadu
8	Federation of Indian Exports Organization	National
9	Federation of Hotel & Restaurant Association of India (FHRAI)	National
10	The South Indian Hotels & Restaurants Association (SIHRA)	Regional

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

NA

Name of authority	Brief of the case	Corrective action taken
Nil		

Leadership Indicators

1. Details of public policy positions advocated by the entity:

S. No.	Public policy advocated	Method resorted for such advocacy	Whether information available in public domain? (Yes/No)	Frequency of Review by Board (Annually/ Half yearly/ Quarterly / Others – please specify)	Web Link, if available
Nil					

PRINCIPLE 8

Businesses should promote inclusive growth and equitable development

- At KCP we believe that inclusive growth and equitable development of our Stake holders and all communities around our operations is our Social Responsibility, which is a form of self-regulation that reflects our business's accountability and commitment to contributing to the well-being of communities and society through various environmental and social measures.

Essential Indicators

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
Nil					

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:

S. No.	Name of Project for which R&R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered by R&R	Amounts paid to PAFs in the FY (In INR)
Nil						

3. Describe the mechanisms to receive and redress grievances of the community.

- Our Company's societal initiatives are structured in a way to get feedback on the interventions and also understand if communities have any views, issues, complaints and grievances related to these interventions. During 2025, no grievances were brought to our Company's notice.
- Detailed and structured community engagements are planned periodically to revisit the changing needs of the community and the emerging priorities feed into designing and re-designing of ongoing and new programs.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

	FY 2025-26 Current Financial Year	FY 2024-25 Previous Financial Year
Directly sourced from MSMEs/small producers		
Directly from within India		

5. Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost

Location	FY 2025-26 Current Financial Year		FY 2024-25 Previous Financial Year	
	Permanent	Other than Permanent	Permanent	Other than Permanent
Rural	9.16	8.75	4.43	7.37
Semi-urban	-	-	-	-
Urban	11.46	18.23	6.69	15.13
Metropolitan	2.74	7.63	7.83	9.55

(Place to be categorized as per RBI Classification System - rural / semi-urban / urban / metropolitan)

Leadership Indicators

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Details of negative social impact identified	Corrective action taken
NA	

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

S. No.	State	Aspirational District	Amount spent (In INR)
	Most of our CSR Activities are concentrated in and around our areas of operations.		

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized /vulnerable groups? (Yes/No) No

(b) From which marginalized /vulnerable groups do you procure?

(c) What percentage of total procurement (by value) does it constitute?

While there is no preferential procurement policy, our Company follows business practices that enable the procurement from MSMEs and marginalized / vulnerable groups of the society wherever is possible

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:

S. No.	Intellectual Property based on traditional knowledge	Owned/ Acquired (Yes/No)	Benefit shared (Yes / No)	Basis of calculating benefit share
Not applicable – The Company is in the business of cement manufacturing and has not derived or shared any benefits from intellectual properties based on traditional knowledge.				

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved. NA

6. Details of beneficiaries of CSR Projects:

S. No.	CSR Project	No. of persons benefitted from CSR Projects	% of beneficiaries from vulnerable and marginalized groups
1	Promotion of Health care, Sanitation & Making availability of SDW	Communities around our operations	100%
2	Promoting education and Employment enhancing Vocational skills among Children, Women, Elderly and the Differently abled and Livelihood Enhancement Projects	Communities around our operations	100%
3	Promoting Gender equality Empowering women and measures for reducing in equalities faced by Socially and Economically Backward groups	Communities around our operations	100%
4	Ensuring Environmental Sustainability Ecological balance, Conservation of Natural Resources and maintaining quality of Soil Air, Water and Rural Development.	Communities around our operations	100%

PRINCIPLE 9

Businesses should engage with and provide value to their consumers in a responsible manner

Essential Indicators

1. Describe the mechanisms in place to receive and respond to consumer complaints and Feedback.

- Customer Care contact number: CMU printing customer care contact number on all KCP Cement Bags so that if any customer requires further details may contact and get Clarification.
- Customer Care e-mail: CMU printing customer care e-mail ID on all KCP Cement Bags so that if any customer requires further details may contact and get clarification.

Web Portal: CMU is having web portal www.cement.kcp.co.in for KCP Cement and Customers can get all details pertaining to various grades of cements producing under KCP brand.

- Customer Feedback: KCP is a Trade Brand supplying through dedicated authorized Stockiest. CMU collecting feedback from stockiest on monthly basis on 18 parameters as furnished below:

2. Turnover of products and/ services as a percentage of turnover from all products/service that carry information about:

	As a percentage to total turnover
Environmental and social parameters relevant to the product	The Company's products confirms to all applicable statutory parameters.
Safe and responsible usage	
Recycling and/or safe disposal	

3. Number of consumer complaints in respect of the following:

There are no Customer Complaints registered against KCP, there may be requests from customers for technical support during constructions. KCP providing Mobile Testing Vans and our Technical Engineers will visit customer site and explain / clarify doubts if any expressed by customers.

	FY 2025-26 (Current Financial Year)		Remarks	FY 2024-25 (Previous Financial Year)		Remarks
	Received during the year	Pending resolution at end of year		Received during the year	Pending resolution at end of year	
Data privacy	Nil					
Advertising						
Cyber-security						
Delivery of essential services						
Restrictive Trade Practices						
Unfair Trade Practices						
Others						

4. Details of instances of product recalls on account of safety issues:

	Number	Reasons for recall
Voluntary recalls	NA	
Forced recalls		

5. Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/ No) If available, provide a web-link of the policy.

Yes we have cyber security policy. Which can be reviewed and updated at the Risk Management Committee Meetings.

6. Provide details of any corrective actions taken or underway on issues relating to advertising and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.

KCP is certified for following ISO Standards:

- a) ISO 9001 : 2015 – Quality Management System Standard

- b) ISO 14001 : 2015 – Environmental Management System Standard
- c) ISO 45001 : 2018 – Occupational Health and Safety Management System Standard
- d) ISO 50001 : 2018 - Energy Management System Standard

7. Provide the following information relating to data breaches:

- a. Number of instances of data breaches - **Nil**
- b. Percentage of data breaches involving personally identifiable information of customers - **Nil**
- c. Impact, if any, of the data breaches - **NA**

Leadership Indicators

1. Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).

- a) Customer Care contact number : CMU is printing customer care contact number on all KCP Cement Bags so that if any customer require product details may contact and get clarification.
- b) Customer Care e-mail : CMU printing customer care e-mail ID on all KCP Cement Bags so that if any customer require further details may contact and get clarification.

Web Portal: CMU is having web portal www.cement.kcp.co.in for KCP Cement and customers can get all details pertaining to various products available under KCP brand.

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.

Awareness on safety through web page : www.cement.kcp.co.in

KCP is a Trade Brand supplying through dedicated authorized Stockiest and providing Safety precautions to all as per following:

- Promotion of Good Construction practises and Good Product usage during meetings
- Skill building workshops for masons, contractors.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.

Not Applicable

4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)

KCP follows BIS standards and provide product information as per BIS regulations. If any customer need to get details of BIS certification marks they may visit www.bis.gov.in Customer Satisfaction: KCP is a Trade Brand supplying through dedicated authorized Stuckists.

CMU collecting feedback from Stuckists on monthly basis on 18 parameters as furnished below :

CORPORATE GOVERNANCE REPORT

KCP firmly believes that sound corporate governance is critical in enhancing and retaining investor trust; businesses must have a purpose beyond profit and it also works towards integrating Environmental, Social, and Governance (“ESG”) principles into decision-making processes for positive social and environmental impacts.

The Board of Directors present the Company’s report on Corporate Governance for the year ended March 31, 2026, in terms of Regulation 34(3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“The Listing Regulations”) and Provisions of the Companies Act, 2013 (The Act) as amended.

The Company’s philosophy on code of Governance

KCP Board recognizes the importance of maintaining high standards of corporate governance, which underpins our ability to deliver consistent financial performance and value to the stakeholders. In line with the above philosophy, the Company continuously strives for excellence and focuses on enhancement of long-term stakeholder value through adoption of best governance and disclosure practices. The Company has a strong legacy of fair, transparent and ethical governance practices and continues to make progressive actions that promote excellence within our business and the market place.

The Company’s governance framework is based on the following principles:

- Appropriate composition and size of the Board, with each member bringing in expertise in their respective domains and the Board remains custodian of trust and acknowledges its responsibilities towards stakeholders.
- Availability of information to the members of the Board and Board Committees to enable them to discharge their fiduciary duties;
- Timely disclosure of material operational and financial information to the stakeholders;
- As part of Corporate Social Responsibility, believing in working and supporting sustainable projects both for people & planet and providing valuable contribution to social and economic development;

The Company regularly reviews its Corporate Governance practices to ensure that they reflect the latest developments in the corporate arena and thus position it to conform to the best Governance practices.

The report on Corporate Governance is divided into four parts:

- Board of Directors
- Committees of the Board
- Shareholders’ information
- Disclosures and Other Information

I. BOARD OF DIRECTORS

The Company is managed by the Board of Directors (the Board), which provides leadership, strategic guidance, objective and independent view to the Company’s management while discharging its responsibilities, thus ensuring that the management adheres to ethics, transparency and disclosures.

Dr. V.L. Indira Dutt, Chairperson & Managing Director, Smt. V. Kavitha Dutt, Joint Managing Director and Sri. Ravi Chitturi, Technical Director of the Company manages the business of the Company under the overall supervision, control and guidance of the Board.

The composition of the Board is in conformity with Regulation 17 and Regulation 17A of the SEBI Listing Regulations read with Section 149 of The Companies Act, 2013(the Act).

In terms of the provisions of the Act and the SEBI Listing Regulations, the Directors of the Company submit necessary disclosures regarding the positions held by them on the Board and/ or the Committees of other companies with changes therein, if any, on a periodical basis. On the basis of such disclosures, it is confirmed that as on March 31, 2026, none of the Directors of the Company:

- holds Directorship positions in more than twenty (20) companies [including ten (10) public limited companies and seven (7) listed companies];
- holds Executive Director position and serves as an Independent Director in more than three (3) listed companies; and
- is a member of more than ten (10) Committees and/ or Chairperson of more than five (5) Committees, across all the Indian public limited companies in which they are Directors.

For the purpose of determination of Committee position limits, chairperson and membership positions of the Audit Committee ('AC') and the Stakeholders' Relationship Committee ('SRC') have been considered in terms of Regulation 26 of the SEBI Listing Regulations.

The Shareholders' approval has been obtained for the Directors, who have attained the age of Seventyfive (75) years by way of special resolution.

Duties and Functions of the Board

The Board has the responsibility to oversee the conduct of the Company's business and to supervise and support the Management, which is responsible for the day-to-day operations.

It does this by providing strategic guidance, monitoring operational performance and ensures that robust policies and procedures are in place.

The Board plays a crucial role in overseeing how the management serves the short and long-term interests of all stakeholders.

The Board through its various committees also reviews the identified risks and the mitigation measures undertaken / to be undertaken in respect thereof, ensures integrity in the Company's accounting and financial reporting systems, adequacy of internal controls and compliance with all relevant laws and discharges its functions towards Risk, Sustainability and Social Responsibility.

In particular, the Board reviews and approves quarterly / half-yearly, unaudited financial results and the audited annual financial statements (both consolidated and standalone), corporate strategies, business plans, annual budgets, sets corporate objectives and monitors their implementation and oversees major capital expenditure.

a) Composition and category of Board of Directors:

At KCP we believe that an active, well-informed and independent board is necessary to ensure the highest standards of corporate governance and it has an appropriate mix of executive and non-executive independent directors and Non-Executive Directors to maintain independence.

The Board of the Company is broad-based and consists of eminent individuals from Industrial, Managerial, Technical, Financial, and Marketing, backgrounds.

Dr. V.L. Indira Dutt Chairperson of the Board is an Executive Director.

Executive, Non-Executive and Non-executive Independent Directors were appointed for a specific term as recommended by Nomination and Remuneration Committee (NRC) and their appointments were approved by the Board and the members at their respective meetings.

Composition of the Board and category of the Directors as on March 31, 2026:

Category	Number of Directors
Executive Promoter Directors including the Chairperson	3
Non-Executive Independent Directors (Including One Independent Woman Director)	4
Non-Executive Non-Independent Directors	1
Total	8

In terms of the applicable provisions of the Listing Regulations, where the executive chairperson is a promoter of the listed entity, at least half of the board of directors of the listed entity shall consist of Independent Directors.

Your Company's Board comprises of 50% Independent Directors and is compliant with the provisions.

b) Board Meetings

The Board meets at regular intervals to discuss and take decisions on Company/business policies and strategies apart from other Board businesses. Usually, Meetings of the Board/Committees are held in Chennai at the Registered Office of the Company.

Board and Committee meetings are pre-scheduled, and a tentative annual calendar is circulated to the Directors at the beginning of the year.

The board is regularly briefed and updated on the key activities of the business and is provided with presentations on operations, quarterly financial statements and other matters concerning the Company.

The Board meetings are generally scheduled in advance. Notice and detailed notes on agenda of each Board Meeting are given in writing to all directors in advance of the meetings in compliance with Secretarial Standard on Meeting of the Board of

Directors (SS-1) issued by the Institute of Company Secretaries of India (ICSI). Where it is not possible to enclose any document to the agenda, the same will be tabled at the Meeting.

The Board periodically reviews compliance reports of the laws applicable to the Company, as prepared by the Company as well as steps taken by the Company to rectify instances of non-compliances, if any. The Board is also free to recommend inclusion of any matter for discussion at the meeting in consultation with the Chairperson & Managing Director of the Company.

The Board also requests special invitees to attend the meetings, as appropriate.

All the discussions and decisions taking place in meetings of the Board are entered in the Minute Book. The draft minutes are circulated within the specified time to the Board Members and suggestions or comments for changes, if any, received are suitably incorporated in the minutes and the minutes are signed by the Chairperson of the same meeting or by the Chairperson of the succeeding meeting within the prescribed time period.

In Financial Year 2025-2026, the Board met five (5) times. The Meetings were held on 28th May 2025, 11th June 2025, 11th August 2025, 13th November 2025 and 13th February 2026.

The interval between two Meetings were well within the maximum period mentioned under Section 173 of the Companies Act, 2013 read with Regulation 17(2) of the Listing Regulations.

During the year, some of the business was considered by the Board by passing resolutions by circulation.

The details of attendance of Directors at Board Meetings ("BM"), last Annual General Meetings ("AGM") were as under:

Name of the Director	28-05-2025	11-06-2025	11-08-2025	13-11-2025	13-02-2026	No. of meetings attended	84 th AGM held on 11-08-2025
Dr. V.L. Indira Dutt	P	P	P	P	P	5	P
Smt. V. Kavitha Dutt	P	P	P	P	P	5	P
Dr. Janaki Pillai	P	P	P	A	P	4	P
Sri. V. Chandrakumar Prasad	P	P	P	P	P	5	P
Sri. Ravi Chitturi	P	P	P	P	P	5	P
Sri. Thiruvengadam Parthasarathi	P	P	P	P	P	5	P
Sri. Harish Lakshman	P	P	A	P	P	4	P
Sri. C.Panduranga Rao	P	P	P	P	P	5	P

Board Support: Company Secretary

The Company Secretary supports the Board by making sure it has the policies, processes, information, time and resources it needs to work and take decisions effectively and efficiently. The Company Secretary acts as the Secretary to the Board and all its Committees.

The Company Secretary is responsible for:

- preparing the Agenda and convening the Board and Committee meetings;
- facilitating the convening of meetings, attending Board, Committee, and General Meetings, and ensuring minutes of the meetings are recorded properly.
- providing guidance to the Directors, both collectively and individually, regarding their roles, responsibilities, and powers.
- assisting the Chairperson in all Board development processes like Board evaluation, Board re-structuring, succession planning, inductions and trainings etc.
- representing the Company before various regulators and authorities in connection with the discharge of duties under the Act & SEBI Regulations.
- assisting the Board in conduct of the Company's affairs and compliance with corporate governance requirements, and best practices.

Besides ensuring compliance with the relevant statutory and regulatory requirements, the Company Secretary also acts as a formalised link between the Board, Management and external stakeholders

Board meetings through VC/OAVM

Video-conferencing facility as per procedure mandated under the Act, was also provided to facilitate the Directors participating in the meetings conveniently.

The 84th AGM of the Company was held on 11th August 2025 through Video Conference (VC)/Other Audio Video Means (OAVM) as permitted by circulars issued by MCA from time to time.

c) Directorships and Chairmanship/ membership of committees.

The Directors have informed about their directorships and committee memberships/chairmanships including any change in their positions. The number of directorships, committee membership(s)/chairmanship(s) of all Directors is within respective limits prescribed under the Act and the Listing Regulations. The details of the Board of Directors as on March 31, 2026 and memberships/chairmanships including any changes in their positions are given below:

Composition and Directorship(s)/Committee Membership(s)/Chairmanship(s), and number of other Board and Committee positions as on the date of this Annual Report:

Name of the Director	* Number of Directorship(s) held in Indian Public limited companies (Including KCP)	Directorships with listed companies	** Committees position (Including KCP)		No. of shares held by Directors
			Chairperson	Member	
Non-Executive Independent Directors:					
Dr. Janaki Pillai	1	-	-	1	-
Sri. Thiruvengadam Parthasarathi	4	1. Western India Plywood Ltd 2. Fine Organic Industries Ltd	1	3	-
Sri. Harish Lakshman	6	1. Rane Holdings Ltd 2. Rane (Madras) Ltd 3. Oriental Hotels Ltd 4. Lumax Industries Ltd	1	2	-
Sri. C Panduranga Rao	2		1	1	-
Executive Promoter Directors:					
Dr. V.L. Indira Dutt Chairperson & Managing Director	2	-	-	1	10222173
Smt. V. Kavitha Dutt, Joint Managing Director	7	1. DCM Shriram Limited 2. Apollo hospitals Ltd 3. Centum Electronics Ltd	2	2	1360000
Sri. Ravi Chitturi	2	-	-	-	0
Non-Executive Non Independent Directors					
Sri. V. Chandra Kumar Prasad	2	-	-	-	1000

Notes:

1. The number of directorships and committee positions is including our Company.
2. In terms of Regulation 26(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"):
 - a. Foreign companies, private limited companies and companies under section 8 of the Companies Act, 2013 ("the Act") are excluded for the purpose of considering the limit of committees.
 - b. The committees considered for the purpose are Audit Committee and Stakeholders' Relationship committee.
 - c. None of the Directors held Directorship in more than ten public limited companies and were members of more than ten committees or chairperson of more than five committees across all listed companies in which they were Directors.
- d) **The information required to be made available to the Board.**

The Company provides the information as set out in Regulation 17 read with Part A of Schedule II of the Listing Regulations to the Board and the Board Committees to the extent it is applicable and relevant.

All agenda items are supported by relevant information, submitted either as part of the agenda papers in advance of the respective Meetings or by way of presentations and discussions during the Meetings.

The Board has unrestricted access to all company-related information, including that of employees.

The Company Secretary attends the Board Meetings and advises the Board on Compliances with applicable laws and governance.

Relationship between directors inter-se:

Dr. V.L. Indira Dutt, Chairperson & Managing Director, Smt. V. Kavitha Dutt, Joint Managing Director, Sri. Ravi Chitturi, Technical Director and Sri. V. Chandra Kumar Prasad, Non-Executive Non-independent Directors of the company are related to each other.

None of the other Directors are related inter-se.

Appointment and Tenure of Directors:

The composition of the Board is balanced, well diversified and compliant with the provisions of the Act, the Rules made thereunder and the Listing Regulations.

The Directors of our Company are appointed / reappointed by the Board on the recommendations of the Nomination, Remuneration and Compensation Committee (the "NRC Committee") and approval of the members. The NRC Committee inter alia considers qualifications, positive attributes, areas of expertise and number of directorship(s) held in other companies, as part of its recommendation to the Board.

In accordance with the Articles of Association of the Company, provisions of the Act and the Listing Regulations, all Directors, except the Executive Chairperson & Managing Director and Independent Directors, are liable to retire by rotation and, if eligible, offer themselves for re-appointment.

The Independent Directors can serve a maximum of two terms of five years each and their appointment and tenure are governed by provisions of the Act and the Listing Regulations.

Board Competency and Skills:

The Board comprises of qualified members who possess required skills, expertise and competencies that allow them to make effective contributions to the Board and its Committees. The Non-Executive Directors, including the Independent Directors are well qualified, experienced and renowned persons from the fields of manufacturing; strategy; finance; governance; legal; marketing; insurance; risk management; information technology; general management; among others.

The Directors bring to the table their individual perspective for deliberations at the Board and Committee meetings, which together with their collective wisdom reflect cohesiveness and drives Company's growth.

The following skills / expertise / competencies have been identified for the effective functioning of the Company and are currently available with the Board:

The appointment of Independent Directors is carried out in a structured manner in accordance with the provisions of the Act and the SEBI Listing Regulations.

The Nomination & Remuneration Committee identifies candidates based on certain laid down criteria and takes into consideration the need for diversity of the Board and accordingly makes its recommendations to the Board.

None of the Independent Directors serve as Independent Directors in more than seven (7) listed companies in line with the requirements of the SEBI Listing Regulations and they have submitted respective declarations confirming that they continue to meet the criteria of independence as mentioned in Regulation 16(1)(b) of the SEBI Listing Regulations read with Section 149(6) of the Act.

Additionally, the Independent Directors have confirmed their registration with the Independent Directors' Database maintained by the Indian Institute of Corporate Affairs. The Company issues a formal letter of appointment at the time of each Independent Director's appointment or re-appointment. The detailed terms and conditions of their appointment are available on the Company's website at: <http://www.kcp.co.in/downloads/investor/corporate-governance/appointment-letters.pdf>

The maximum tenure of the Independent Directors is in compliance with the provisions of the SEBI Listing Regulations and the Act. No Independent Director of the Company has resigned or was re-appointed during the financial year under review.

Separate Independent Directors' Meetings

As per Schedule IV of the Act and Regulation 25(3) of Listing Regulations, the Independent Directors shall hold at least one meeting in a financial year without the presence of Non-Independent Directors and Management representatives.

During the financial year 2025-2026, the Independent Directors met on 13th February, 2026.

The Independent Directors inter alia discuss the issues arising out of the Committee Meetings and Board discussions including reviewing the performance of Non-Independent Directors and Board as a whole; performance of Chairperson; quality, quantity and timely flow of information between the Company Management:

The Independent Directors have expressed satisfaction at the robustness of the evaluation process, the Board's freedom to express its views on matters transacted at the meetings and the openness and transparency with which the Management discusses various subject matters specified in the agendas of meetings.

Board Independence

The Company has received requisite declarations from all the Independent Directors of the Company

confirming that they meet the criteria of independence prescribed under Section 149(6) of the Act read with Rule 5 of the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 16(1)(b) of the Listing Regulations.

Further, the Independent Directors have also confirmed that they are not aware of any circumstance or situation that exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties with an objective independent judgment and without any external influence. The Board affirms that the Company's Independent Directors meet the criteria prescribed under Schedule V of the Listing Regulations and remain independent from the management,

Induction programme for new Directors and on-going familiarization programme for existing Independent and Non-Independent Directors.

Directors, on their appointment to Board, are taken through a detailed induction and familiarisation programme. The induction programme is exhaustive and covers the Company's history, culture, background, growth over the last several decades, major milestones, present structure, sustainability agenda and ESG Goals, overview of businesses, functions and people and the strategy of the Company.

While inducting an Independent Director on the Board, a formal letter of appointment is issued to such Director which, inter alia, explains the role, functions, duties and responsibilities of the Director and the Board's expectations from him/ her.

The requirement of obtaining declarations from a Director under the Act, the SEBI Listing Regulations and other relevant regulations are also explained in detail to the Directors and necessary affirmations are taken from them in respect thereto.

The details of the familiarization programme for Directors are available on the Company's website, viz. <http://www.kcp.co.in/downloads/investor/corporate-governance/familiarisation-programmes-for-independent-directors.pdf>.

Core Skills / Expertise / Competencies available with the Board

The Board evaluates its composition to ensure that the appropriate mix of skills, experience, independence and knowledge to ensure its continued effectiveness.

The Board Members should, at a minimum, have background that when combined provide a portfolio of experience and knowledge that will serve KCP's governance and strategic needs.

The Directors have demonstrated experience and ability that is relevant to the Board's oversight role with respect to KCP's business and affairs.

In terms of Listing Regulations, the following skills, expertise and competencies have been identified by the Board of Directors as required in the context of its business and sector for it to function effectively:

Sl. No	Areas	Skills
1.	Strategy & Policy development	Ability to identify and critically assess strategic opportunities and threats to the organisation. Develop strategies in context to our policies and business objectives.
2.	Ethics and Integrity	Understand role as director and continue to self-educate on legal responsibility, ability to maintain board confidentiality, declare any conflicts.
3.	Leadership	Make decisions and take necessary actions in the best interest of the organisation, and represent the organisation favourably. Analyse issues and contribute at board level to solutions.
4.	Contribution	Ability to constructively contribute to board discussions and communicate effectively with management and other directors.
5.	Previous Board experience	Has director experience (past or present) on other listed/public company or private company Boards.
6.	Industry specific skills	Experience and knowledge with respect to the industry in which the Company operates.
7.	Executive management	Experience in evaluating performance of senior management, and oversee strategic human capital planning. Experience in industrial relations and organisational change management programmes.
8.	Board training	Has completed formal training in director role and duties including training in governance and risk.
9.	Risk compliance	Identify key risks to the organisation related to each key area of operations.

Name of Director	Strategy & Policy development	Ethics and Integrity	Leadership	Contribution	Previous Board experience	Industry specific skills	Executive Management	Board Training	Risk Compliance
Dr. V.L. Indira Dutt	√	√	√	√	√	√	√	X	√
Smt. V. Kavitha Dutt	√	√	√	√	√	√	√	X	√
Sri. Ravi Chitturi	√	√	√	√	√	√	√	X	√
Dr. Janaki Pillai	√	√	√	√	X	X	√	X	√
Sri. Chandrakumar Prasad	√	√	√	√	√	√	√	X	√
Sri. Thiruvengadam Parthasarathi	√	√	√	√	√	√	√	X	√
Sri. Harish Lakshman	√	√	√	√	√	√	√	X	√
Sri. C. Panduranga Rao	√	√	√	√	√	√	√	X	√

Board diversity

KCP has over the years been fortunate to have eminent persons from diverse fields to serve as Directors on its Board.

Pursuant to the SEBI Listing Regulations, the Nomination & Remuneration Committee of the Company has formalized a policy on Board Diversity to ensure diversity of the Board in terms of experience, knowledge, perspective, background, gender, age and culture. The Policy on diversity is available on the Company's website and can be accessed on web link at <http://www.kcp.co.in/downloads/investor/corporate-governance/Remuneration-policy.pdf>

Confirmation and Certification

The Company annually obtains disclosure from each Director regarding details of the Board and Board Committee positions held in other companies/ bodies corporate and changes, if any. A Certificate has been obtained from Smt. Sobana Pranesh, Practicing Company Secretary, under Schedule V of Listing Regulations confirming that none of the Directors of the Company have been debarred or disqualified from being appointed or continuing as Directors of the Company by Securities and Exchange Board of India (SEBI) and Ministry of Corporate Affairs (MCA) or any such authority and the same forms part of this Annual Report.

II. COMMITTEES OF THE BOARD

The Board has constituted Audit Committee, Nomination and Remuneration Committee, Risk Management Committee, Corporate Social Responsibility Committee, Investment Committee and Finance committees.

Each Committee is mandated to operate within a well-defined Charter, which is re-visited by the Board periodically. Each Committee contributes and assists the Board, resulting in an effective discharge of roles and responsibilities by the Directors of the Company.

These committees spend considerable time and provide focused attention to various issues placed before them and the guidance provided by these committees lend immense value and support, enhancing the qualitiveness of the decision-making process of the Board. The Board reviews the functioning of these committees from time to time.

The meetings of each of these committees are convened by the respective Chairpersons, who also apprise the Board about the summary of discussions held at their meetings.

The minutes of the committee meetings are sent to all members individually for their approval/ comments as per the prescribed Secretarial Standards-1 and after the minutes are duly approved and are placed in the Board meetings for noting.

The constitution, terms of reference and the functioning of the existing committees of the Board is explained hereunder. Each committee demonstrates the highest levels of governance standards and has the requisite expertise to handle issues relevant to their fields.

a) Audit Committee - Mandatory committee

The Audit Committee is constituted in compliance with the provisions of Section 177 of the Act and

Regulation 18 of the SEBI Listing Regulations. More than two-third (2/3rd) of the members of the Committee, including the Chairman of the committee are Independent Directors.

The Audit Committee monitors and effectively supervises the Company's financial reporting process with a view to provide accurate, timely and proper disclosure and maintain the integrity and quality of financial reporting. The Audit Committee also reviews from time to time, the audit and internal control procedures, the accounting policies of your Company, oversight of your Company's financial reporting process so as to ensure that the financial statements are correct, sufficient and credible.

The Committee is governed by a Charter, which is in line with the regulatory requirements mandated by the Companies Act, 2013 and the SEBI Listing Regulations.

The Audit Committee comprises 3 Independent Directors and an Executive Director. The Committee was chaired by an independent Director Sri. Thiruvengadam Parthasarathi, a Cost Accountant by qualification.

All the Members of the Audit Committee are financially literate and have relevant expertise in Finance, Risk management and Governance.

The Audit Committee met 4 (four) times during the year on 28/05/2025, 11/08/2025, 13/11/2025 and 13/02/2026.

The composition of the Audit Committee and particulars of the meetings attended by the members of the Committee are as follows:

Members	Number of Meetings Held	Number of Meetings Attended
Non-Executive Independent Directors:		
Sri. Thiruvengadam Parthasarathi, Chairperson	4	4
Sri. Harish Lakshman, Member	4	3
Sri. C. Panduranga Rao, Member	4	4
Executive Promoter Director :		
Smt V. Kavitha Dutt, Member	4	4

The Chairperson & Managing Director, the Statutory Auditors and the Internal Auditors have also attended the Audit Committee meetings, when invited by the Committee. The Committee also invites Business and Functional Heads to discuss matters concerning their Business / Departments as and when it deems necessary.

A. The role of the audit committee (Terms of Reference) shall include the following:

- (1) oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- (2) recommendation for appointment, remuneration and terms of appointment of Statutory auditors and Cost Auditors of the listed entity;
- (3) Recommendation of payment to statutory auditors including Statutory Auditor and Cost Auditors and for any other services rendered by the statutory auditors;
- (4) reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
 - b) changes, if any, in accounting policies and practices and reasons for the same;
 - c) major accounting entries involving estimates based on the exercise of judgment by management;
 - d) significant adjustments made in the financial statements arising out of audit findings;
 - e) compliance with listing and other legal requirements relating to financial statements;
 - f) disclosure of any related party transactions;
 - g) modified opinion(s), if any, in the draft audit report;
- (5) reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- (6) reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the board to take up steps in this matter;
- (7) reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;
- (8) approval or any subsequent modification of transactions of the Company with related parties;
- (9) scrutiny of inter-corporate loans and investments;
- (10) valuation of undertakings or assets of the listed entity, wherever it is necessary;
- (11) evaluation of internal financial controls and risk management systems;
- (12) reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- (13) reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- (14) discussion with internal auditors of any significant findings and follow up there on;
- (15) reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- (16) discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- (17) to look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- (18) to review the functioning of the whistle blower mechanism;
- (19) approval of appointment of Chief Financial Officer (CFO) after assessing the qualifications, experience and background, etc. of the candidate;

(20) consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

(21) Carrying out any other function as is mentioned in the terms of reference of the audit committee.

B. The audit committee shall mandatorily review the following information:

- management discussion and analysis of financial condition and results of operations;
- statement of significant related party transactions (as defined by the audit committee), submitted by management; management letters / letters of internal control weaknesses issued by the statutory auditors;
- internal audit reports relating to internal control weaknesses; and statement of deviations;
- quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
- annual statement of funds utilized for purposes other than those stated in the offer document/ prospectus/notice in terms of Regulation 32(7).

Internal Controls and Governance Processes

The Company has established a robust Internal Audit and Enterprise Risk Management framework supported by external audit partners. Each year, the Audit Committee reviews and approves a comprehensive Internal Audit Plan that prioritises the evaluation of internal controls and risk exposures across Units, sales offices, godowns and other functions.

On a quarterly basis, the Audit Committee is presented with summaries of key audit findings along with updates on remediation efforts. Additionally, the Company employs structured Business Risk Assessment procedures that facilitate self-evaluation of operational risks, control effectiveness, and adherence to Corporate Policies.

This is complemented by a continuous monitoring mechanism to track the evolution of risks and the implementation of mitigation strategies.

The Chairman of the Audit Committee was present at the 84th Annual General Meeting of the Company held on 11th August 2025 to address the queries raised by the Shareholders”.

b) Stakeholders Relationship Committee (SRC) - Mandatory committee

The Stakeholders' Relationship Committee (“SRC”) is constituted in compliance with Section 178 of the Act and Regulation 20 of the Listing Regulations.

The SRC comprises four (4) members of which two-thirds (2/3rd) of the members including the Chairperson of the committee are Independent Directors.

The Committee is governed by its Charter and the terms of reference of the Committee are:

- To review the steps taken to resolve the grievances of the security holders of the Company including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings, etc.;
- To review the measures taken for effective exercise of voting rights by shareholders;
- To review the adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent (RTA);
- To review the measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/ annual reports/ statutory notices by the shareholders of the Company;
- To monitor Investor Relation activities of the Company and give guidance on the flow of information from the Company to the Investors;
- Review of transfer of unpaid/ unclaimed dividend/ shares to the Investor Education and Protection Fund (IEPF) of the Government of India in line with the relevant Rules made thereunder;
- Perform such other functions as may be required by law, the Company's Articles of Association or as may be assigned by the Board of Directors

Sri. C. Panduranga Rao is the Chairperson of the committee.

The composition of the SRC as on March 31, 2026 and details of the members' participation at the meetings of the Committee are as under:

Independent Directors	No. of meetings held	No. of Meetings attended
Sri. C. Panduranga Rao - Chairperson	1	1
Dr. V.L. Indira Dutt, Member	1	1
Dr. Janaki Pillai, Member	1	1
Sri. Thiruvengadam Parthasarathy, Member	1	1

The Stakeholders Relationship Committee met on February 13, 2026 during the year 2025-2026.

Company Secretary, functions as the compliance officer. He has also been appointed as the nodal officer in line with statutory requirements.

The total number of complaints received from the stakeholder was one, regarding the details of the folio. The same was replied and resolved during the year.

There were no complaints pending as on March 31, 2026.

Shareholders'/Investors' complaints and other correspondence are normally attended to within seven working days except were constrained by disputes or legal impediments.

No investor grievances remained unattended / pending for more than thirty days. Chairperson of the Committee attended the AGM in compliance with Section 178 of the Companies Act, 2013 and Regulation 19 of the Listing Regulations.

c) Nomination and Remuneration Committee (N&RC) - Mandatory committee

The N&RC of the Board is constituted in compliance with the requirements of Section 178 of the Act and Regulation 19 of the SEBI Listing Regulations.

The N&RC is governed by a Charter in line with the Act and the SEBI Listing Regulations.

The Chairperson of the Committee Sri. Thiruvengadam Parthasarathi is an Independent Director and two-third (2/3rd) of the Members of the Committee is Independent Directors.

The Chairperson & Managing Director of the Board is a Member of the Committee but does not chair the Committee.

The terms of reference of the Committee inter alia, include the following:

- Identifying persons who are qualified to become Directors in accordance with the criteria laid down, recommend to the Board their appointment and removal;
- Formulating criteria for determining qualifications, attributes and Independence of a Director;
- Devising a policy on Board Diversity;
- Reviewing the Succession Policy of the Company under the overall guidance of the Board of Directors and succession policy of the Company;
- Formulating the criteria for evaluating the performance of the Board of Directors;
- Formulating a policy relating to the remuneration for the Directors, Key Managerial Personnel ('KMP') and Senior Management employees;
- Identifying individuals for appointment as KMP and other Senior Management positions, recommend to the Board their appointment and removal. The Committee may consider any recommendations made by the Board and/ or parent company in this regard;
- Specifying the manner for effective evaluation of performance of Board, its committees, individual Directors and review its implementation and compliance;
- Reviewing the performance evaluation of the Directors, KMP and Senior Management Employees;

The Nomination and Remuneration Committee met once on 13/11/2025 during the year 2025-2026.

The composition of the N&RC as on March 31, 2026 and details of the Members participation at the meetings of the Committee are as under:

Directors :	No. of meetings held	No. of meetings attended
Sri. Thiruvengadam Parthasarathy, Chairperson	1	1
Dr. V.L. Indira Dutt, Member	1	1
Sri. Harish Lakshman, Member	1	1
Sri. C. Panduranga Rao, Member	1	1

The Chairperson of the Committee was present at the 84th Annual General Meeting of the company.

Remuneration Policy

The Company has formulated Nomination and Remuneration Policy is available at <http://www.kcp.co.in/downloads/investor/corporate-governance/Remuneration-policy.pdf>.

There were no pecuniary relationship / transactions between Non-Executive Independent Directors and the Company.

The remuneration of the Board of Directors during the year is as set out in the table below. The remuneration paid to the Directors is in accordance with the provisions of the Act and has been duly approved by Members of the Company.

(i) Remuneration to Independent Directors:

The Independent Directors are paid remuneration by way of Sitting Fees for each Meeting of the Board or Committee of Directors attended by them.

During the year Non-Executive Directors and Non-Executive Independent Directors of the Company were paid sitting fees of Rs. 40,000/- (Rupees forty thousand only) each for every meeting of the Board and Audit Committees of the company attended by them and for other Committee Meetings Rs. 20,000/- (Rupees twenty thousand only) was paid as sitting fees. The sitting fee paid is well within the limits prescribed under the provisions of the Companies Act, 2013 and rules made there under.

The details of sitting fees paid to Non-Executive Independent Directors and Non-Executive Non-Independent Directors for the year 2025-2026 (for

attending the Board Meetings, Audit Committee and other Committee Meetings) are given below:

Particulars	Sitting Fees paid (₹ in Crores)
Dr. Janaki Pillai	0.02
Sri. V. Chandrakumar Prasad	0.02
Sri. Thiruvengadam Parthasarathi	0.04
Sri. Harish Lakshman	0.03
Sri. C. Panduranga Rao	0.04

(ii) Remuneration to Executive Directors

The appointment and remuneration of Executive Directors including Chairperson & Managing Director, Joint Managing Director and Technical Director are governed by the recommendations of the Nomination and Remuneration Committee, Resolutions passed by the Board of Directors and Shareholders of the Company.

The elements of compensation of the Executive Directors include the following:

- fixed compensation
- variable compensation in the form of annual incentive
- work related facilities and perquisites

In case of inadequacy of profit in any financial year, the remuneration payable to the Executive Directors shall be further subject to the relevant provisions of the Companies Act, 2013, and rules made thereunder.

Executive Directors are not paid sitting fees for any Board/ Committee meetings attended by them.

Particulars of their remuneration for the year ended 31st March, 2026 are given below:

Particulars of Executive Directors.	Salary & Perquisites (₹ in Crores)	Commission (₹ in Crores)	Total (₹ in Crores)
Dr. V.L. Indira Dutt, Chairperson & Managing Director	2.12	6.38	8.50
Smt. V. Kavitha Dutt, Joint Managing Director	2.68	2.74	5.42
Sri. Ravi Chitturi, Technical Director	1.90	0.00	1.90

Presently, the Company does not have any stock options scheme.

d) Corporate Social Responsibility (CSR) committee: Mandatory committee

The Company has always been conscious of its obligations vis-à-vis the communities it impacts and has been pursuing various CSR activities long before these were mandated by law.

The CSR Committee was set up by the Board of Directors to assist the Board in fulfilling its corporate social responsibility and to strive for overall sustainable development in the conduct of the Company's business. in line with the provisions of Section 135 of the Act.

The terms of reference of the CSR Committee broadly includes the following:

- To review from time to time the CSR policy of the Company and to ensure that the CSR policy is in line with Schedule VII of the Companies Act, 2013 as amended from time to time;
- To review CSR projects with a view to ensure that they are in line with CSR objectives and CSR Policy of the Company;
- To ensure that the Company's overall business strategy reflects its long-term objectives on corporate social responsibility;
- To consider and advise the Board and the Management on various CSR projects to be implemented by the Company either directly or through other agencies /organizations /societies /trusts established for this purpose in furtherance of its social obligations;
- To review the annual CSR budget and recommend to the Board the amount of expenditure to be incurred on various CSR programmes/ activities either directly or through the other agencies/ organizations/societies/trusts;
- To oversee impact assessment of CSR projects of the Company;
- To advise the Board on significant stakeholder concerns relating to CSR;
- To review and recommend to the Board for its approval any other reporting on CSR;
- Such other related matters which the Committee may deem appropriate, required by law or assigned to the Committee by the Board of Directors from time to time.

The Committee's scope will encompass Company policies and performance related to CSR as described above.

The Committee shall review the Company's objectives, plans and performance and recommend actions, as necessary, to ensure continuous performance improvement and alignment with the expectations of stakeholders (both internal and external).

The CSR Committee recommends to the Board the CSR activities to be undertaken during the year and the amounts to be spent on these activities and monitor its progress.

The Corporate Social Responsibility Committee met on 19th September 2025 during the year 2025-2026 and the details of the composition of the Committee and attendance of the members are as follows:

Directors	No. of meetings held	No. of Meetings attended
Dr. V.L. Indira Dutt, Chairperson	1	1
Smt. V. Kavitha Dutt, Member	1	1
Sri. Ravi Chitturi, Member	1	0
Dr. Janaki Pillai, Member	1	1

The Company has formulated CSR Policy, which is uploaded on the website of the Company viz. <http://www.kcp.co.in/downloads/investor/corporate-governance/corporate-social-responsibility-csr-policy.pdf>.

The CSR report, as required under the Companies Act, 2013 for the year ended 31st March, 2026 is attached as Annexure to the Board's report and forms an integral part of this Report.

e) Risk management Committee:

The Risk Management is constituted in compliance with Regulation 21 of the Listing Regulations.

The composition of the Risk Management Committee is in conformity with the requirements of Listing Regulations, with majority of members being Directors of the Company.

The Terms of Reference for the Risk Management & Committee were amended to include terms of reference relating to ESG matters and disclosures to be made in Business Responsibility and Sustainability Report ('BRSR').

The Board continuously oversees this process, ensuring effective internal control and maintaining an acceptable risk profile.

Role and Terms of Reference

The Committee is governed by a policy and its terms of reference comprise the following:

- Developing Risk Management Policy and Risk Management system framework for the Company;
- Overseeing key risks including identification, assessment, monitoring, and mitigation and reporting of various risks including strategic, financial, operation and compliance risks;
- To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
- To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
- Assist the Board in framing, implementing and monitoring the Risk Management Plan for the Company and reviewing and guiding the Risk Policy;
- The Committee shall review the adequacy of Risk Management Process applied by the management;
- The role and responsibilities of the Committee shall include such other items as may be applicable under the relevant Regulations and/or included within the scope by the Board.
- To advise the Board on stakeholder proposals and other significant stakeholder concerns relating to ESG Matters; and
- Do such other acts, deeds and things as deemed necessary for achievement of ESG goals, targets and strategy of the Company.

Attendance at the Risk Management Committee Meetings

During the financial year 2025-2026, the RMC met twice, for reviewing the Company level risks and mitigation plans and actions. The gap between two meetings was not more than 210 days as stipulated under the Listing Regulations. The Committee met on 17th October 2025 and 26th March 2026

Members	No. of meetings held	No. of Meetings attended
Smt. V. Kavitha Dutt, Chairperson	2	2
Dr. V.L. Indira Dutt, Member	2	2
Sri. Thiruvengadam Parthasarathi, Member	2	1
Sri. Chandrakumar Prasad, Member	2	2
Sri. Ravi Chitturi, Member	2	1
Sri. Anis Tyebali Hyderi, Member	2	2
Sri. V. Venkata Ramana (CPU-Macherla), Member	2	2
Sri. Madhusudana Rao, (CPU-Muktyala), Member	2	2
Sri. M. Narayana Rao, HE Member	2	2

The Risk policy adopted by the Board of Directors of the company is placed on the website of the company. at <http://www.kcp.co.in/downloads/PDF/Risk-policy.pdf>

f) Investment Committee: Non-Mandatory committee

The Investment Committee evaluates the various investment proposals of the Company and guides the Board of Directors in evaluating and implementing the same.

The Investment Committee didn't have an occasion to meet during the year 2025-2026 and the composition of the Committee as on March 31, 2026 are as under:

Name of the Directors:	Particulars
Dr. V.L. Indira Dutt	Chairperson
Smt. V. Kavitha Dutt	Member
Sri. Thiruvengadam Parthasarathi	Member
Sri. Harish Lakshman	Member

g) Share Transfer, Transmission and Issue of Share Certificate Committee: Non-Mandatory committee

This Committee is constituted to approve transfer, transmission of shares and to issue duplicate share certificates as and when required.

During the year, 15 meetings of Share Transfer Committee were held on the following dates:

06-05-2025, 23-06-2025, 02-07-2025, 28-07-2025, 18-08-2025, 02-09-2025, 11-09-2025, 03-10-2025, 16-10-2025, 31-10-2025, 26-11-2025, 19-12-2025, 31-12-2025, 27-02-2025 and 31-03-2026.

The Committee comprises of the following executives of the Company:

Sri. Anis Tyebali Hyderi	Chief Financial Officer
Sri. Y. Vijayakumar	Company Secretary
Smt. N. Revathi (From 13-02-2026)	Senior Manager (Legal)

h) Finance Committee: Non-Mandatory committee

This Committee looks into approval of the sanctions received from the banks and other financial decisions.

- To Review the Company's financial policies, risk assessment and minimization procedures, strategies and capital structure, working capital and cash flow management and make such reports and recommendations to the Board with respect thereto, as it may deem advisable.
- To Review banking arrangements and cash management Exercise all powers to borrow money (otherwise than by issue of debentures) within limits approved by the Board and take necessary actions connected therewith.
- To give guarantees / issue letters of comfort / providing securities within the limits approved by the Board.
- To provide corporate guarantee / performance guarantee by the Company within the limits approved by the Board.
- To carry out any other function as is mandated by the Board from time to time and / or enforced by any statutory notification, amendment or modification as may be applicable.
- To delegate authorities from time to time to the executives / authorized persons to implement the Committee's decisions.

The Committee met on 25th September 2025 during the year 2025-2026 and the composition of the Committee as on March 31, 2026 and the details of Members participation are as under:

Directors	No. of meetings held	No. of meetings attended
Executive Directors		
Dr. V.L. Indira Dutt – Chairperson	1	1
Smt. V. Kavitha Dutt – Member	1	1
Independent Directors		
Sri. C. Panduranga Rao- Member	1	1

Directors' and Officers' Liability Insurance Policy

In compliance with the provisions of the Act and Regulation 24(10) of the Listing Regulations, the Company has taken a Director's and Officer's (D&O) Liability Insurance Policy to indemnify Directors, Officers or any employee acting in a managerial capacity, against any personal liability or legal action coming onto them whilst discharging fiduciary responsibilities in relation to the Company.

III. GENERAL SHAREHOLDERS' INFORMATION

1. Date, Time and Venue of the Annual General Meeting (AGM)

Date and Time	3 rd August 2026 @ 10.30 a.m. (IST)
Mode	Video conference and other audio-visual means
Venue	"Ramakrishna Buildings", No.2, Dr. P.V. Cherian Crescent, (Registered Office) Egmore, Chennai 600 008 will be the deemed venue for the meeting.

For details, please refer to the Notice of the 85th Annual General Meeting.

As required under Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard 2 on General Meetings, particulars of Directors seeking appointment / re-appointment at this AGM are given in the Annexure to the Notice of this AGM.

2. Financial Calendar: Key Financial Reporting Dates for the financial year 2025-2026

First Quarter ending 30 th June, 2026	Within Forty five Days from the end of the Quarter
Second Quarter ending 30 th September, 2026	Within Forty five Days from the end of the Quarter
Third Quarter ending 31 st December, 2026	Within Forty five Days from the end of the Quarter
Fourth Quarter ending 31 st March, 2027	Within Sixty Days from the end of the Financial year

3. Book Closure:

Tuesday, the 28th July 2026 to Monday, the 3rd August 2026 (both days inclusive).

4. Dividend:

The Board of Directors at their Meeting held on 28th May 2026, recommended dividend payout of Re. 0.50/- per share equity share of Re. 1/- each (50%) subject to approval of the shareholders at the ensuing Annual General Meeting for the year 2025-2026.

The Dividend will be paid to the members whose names appear on Company's Register of Members on 27th July 2026 in respect of physical shareholders and whose name appear in the list of Beneficial Owner on 27th July 2026 furnished by NSDL and CDSL for this purpose. The dividend if declared at the Annual General Meeting will be paid on or after 20th August 2026.

5. Listing on Stock Exchanges:

The Company's shares are listed on the following stock exchanges and the listing fees has been duly paid to the National Stock Exchange of India Limited (NSE).

Name of Stock Exchange	Stock Code
National Stock Exchange of India Limited, Mumbai	KCP
The Bombay Stock Exchange Limited, Mumbai (permitted to trade)	590066
Name of the Depositories (for demat only)	
National Securities Depository Ltd	INE805C01028
Central Depository Services (India) Ltd	INE805C01028

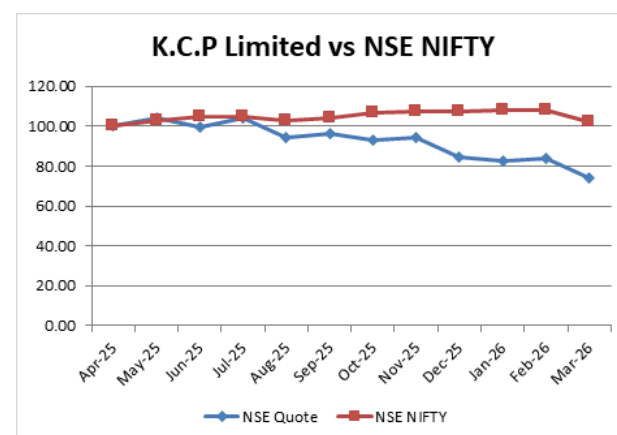
6. Share Price Data :

NATIONAL STOCK EXCHANGE (NSE)

Month	High	Low
April 2025	220.89	172.35
May 2025	230.00	185.40
June 2025	220.00	193.50
July 2025	229.32	196.25
August 2025	215.19	195.01
September 2025	212.20	190.00
October 2025	204.90	192.28
November 2025	207.80	175.00
December 2025	185.90	172.30
January 2026	182.62	159.01
February 2026	184.75	156.24
March 2026	163.20	125.00

7. Relative Stock Performance Chart :

The Chart below gives the relative movement of the closing price of the company's share and the NSE NIFTY relative to the closing price.



8. Registrar & Share Transfer Agents

For demat & physical shares:

M/s. Integrated Registry Management Services Private Limited

II Floor, "Kences Towers"

No.1, Ramakrishna Street

North Usman Road, T. Nagar, Chennai 600 017.

Ph: 28140801/803

Email: corpserve@iepdia.com

www.integratedindia.in

CIN: U74900TN2015PTC101466

9. Share Transfer System

In terms of Regulation 40(1) of SEBI Listing Regulations, as amended from time to time, securities of a company can be transferred only in dematerialized form with effect from April 1, 2019, except in case of request received for transmission or transposition of securities.

Further, SEBI had fixed March 31, 2021 as the cut-off date for re-lodgment of transfer deeds and the shares that are re-lodged for transfer shall be issued only in dematerialized mode. The requests for effecting transfer/transmission/ transposition of securities shall not be processed unless the securities are held in the dematerialized form.

Transfers of equity shares in electronic form are affected through the depositories with no involvement of the Company.

Members holding shares in physical form are requested to consider converting their holdings to dematerialized form.

10. Distribution of the Equity Shareholding as on 31st March, 2026 by number of shares:

No. of Equity Shares held	No. of Share holders	% Share holders	No. of Shares	% Share holding
Upto 5000	52316	97.56	15157532	11.76
5001-10000	563	1.050	4041983	3.14
10001-20000	338	0.630	4814960	3.74
20001-30000	131	0.24	3246795	2.52
30001-40000	77	0.14	2652041	2.06
40001-50000	41	0.08	1868911	1.45
50001-100001	71	0.13	5037813	3.9
Above 100001	90	0.17	92101125	71.4
Total	53627	100	128921160	100

11. Equity Shareholding as on 31st March, 2026 by category

Category	No. of Share holders	No. of Shares	% Share holding
Clearing Member	5	22664	0.02
Bank Foreign	1	500	0.00
IEPF	1	2326708	1.80
Indian Financial Institutions	3	4490	0.00
Insurance Company	1	704740	0.55
Indian Promoters	19	57052770	44.25
Limited Liability Partners	20	57427	0.04
Mutual Funds	2	5500	0.00
NRI / OCBs	793	2960678	2.30
Private Corporate Bodies	364	9724216	7.54
Indian Public	52416	56006967	43.44
Trusts	2	54500	0.04
Total		128921160	100.000

12. Top ten Equity Shareholders of the Company (Excluding Promoters) as on 31st March, 2026.

No	Shareholder	Share holding	%
1	Sandhya G Parikh	3890686	3.02
2	Chinmay G Parikh	3275483	2.54
3	Investor Education and Protection Fund	2326708	1.80
4	Govindlal M Parikh	1686474	1.31
5	Integrated Investment Management Service Pvt. Ltd	1415000	1.10
6	Gollamudi Venka Reddy	1287250	1.00
7	Maithan Alloys Limited	1254855	0.97
8	Satya Surekha Boppana	1052410	0.82
9	Boppana Vinay Kumar	947530	0.73
10	Padmini Rajan	872690	0.68
	Total	18009086	13.97

13. Dematerialization of Shares and Liquidity

Out of the total paid-up Equity Capital of 128921160 Equity shares, 127214293 (98.68%) Equity shares are held in dematerialized form NSDL- 106643996 shares (82.72%), CDSL - 20570297 (15.96%) and 1706867 (1.32%) shares are in physical form as on 31st March 2026.

The Company has not issued any GDRs / ADRs / Warrants or any other convertible instruments.

14. RECONCILIATION OF SHARE CAPITAL AUDIT REPORT:

Pursuant to Regulation 55A (1) of SEBI (Depositories and Participants) Regulations, 1996, as amended, a Company Secretary in Practice carries out Secretarial Audit to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. This audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges. The audit confirms that the total Listed and Paid-up Capital is in agreement with the aggregate of the total number of shares in dematerialised form (held with NSDL and CDSL) and total number of shares in physical form.

15. Plant Locations:

CEMENT	1) Macherla – 522426, Palnadu District, Andhra Pradesh 2) Ramakrishnapuram Muktyala – 521457 NTR District, Andhra Pradesh 3) Cement Packing Plant, Mosur Road, Ekhunagar Arakonam 631 004, Tamilnadu
HEAVY ENGINEERING	Tiruvottiyur Chennai 600 019 Tamilnadu
WIND POWER	Uthumalai Village - Tirunelveli District, Tamilnadu
HYDEL UNIT	B.No. AE-1, NSP Colony Nekarikallu- 522 615 Palnadu District, Andhra Pradesh
WASTE HEAT RECOVERY	Macherla - 522426 Palnadu District, Andhra Pradesh
THERMAL POWER	Muktyala – 521175 NTR District, Andhra Pradesh
SOLAR POWER	Ramakrishnapuram Muktyala – 521175 NTR District, Andhra Pradesh
HOTEL	Mercure KCP Hyderabad 6-3-552, Somajiguda Hyderabad 500 082 Telangana

The details of the plants, along with their addresses and telephone numbers are also available on the Company's website www.kcp.co.in.

16. Compliance Certificate of the Auditors: -

The Company has complied with the mandatory requirements of the Code of Corporate Governance as stipulated in Regulation 17 of the SEBI (LODR) Regulations, 2015. The Company has submitted the compliance report in the prescribed format to the stock exchanges for the quarters ended June 30, 2025, September 30, 2025, December 31, 2025 and March 31, 2026. The Statutory Auditors have certified that the Company has complied with the conditions of corporate governance as stipulated in the Listing Regulations. The said certificate is annexed to the Directors' Report and will be forwarded to the Stock Exchanges and the Registrar of Companies, Tamil Nadu, Chennai, along with the Annual Report.

17. RISK MANAGEMENT:

The Company has laid down procedures to inform Board members about the risk assessment and minimization procedures. The Board periodically discusses the significant business risks identified by the management and the mitigation measures to address such risks.

18. PERFORMANCE EVALUATION OF DIRECTORS:

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17 of the SEBI (LODR) Regulations, 2015, the Board has carried out the annual performance evaluation of its own performance, its Committees and the Directors.

Structured questionnaires were prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance.

A separate exercise was carried out to evaluate the performance of individual Directors including the Chairperson & Managing Director of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgment, safeguarding the interest of the Company and its minority shareholders etc.

The performance evaluation of the Independent Directors was carried out by the entire Board. The performance evaluation of the Chairperson & Managing Director and the Non-Independent Directors was carried out by the Independent Directors. The Directors expressed their satisfaction with the evaluation process.

IV. OTHER INFORMATION

19. The following disclosures are made in pursuance of Regulation 34(3) read with Clause F of Schedule V of Listing Regulations.

1. Details of Annual General Meetings and Special Resolutions:

Location and time of Annual General Meetings held in last 3 years along with Special Resolutions passed:

Year	AGM	Location	Date	Time	Special Resolutions considered	Result
2023	82 nd	Ramakrishna Buildings” 2, Dr. P.V. Cherian Crescent, Egmore, Chennai 600 008 (Held through Video Conferencing (VC) other Audio Visual means).	17/08/2023	10.30	-	-
2024	83 rd	Ramakrishna Buildings” 2, Dr. P.V. Cherian Crescent, Egmore, Chennai 600 008 (Held through Video Conferencing (VC) other Audio Visual means).	22/08/2024	11.00	Appointment of Sri. C. Panduranga Rao (DIN: 10012716) as a Non-Executive Independent Director of the Company	Passed with requisite majority
2025	84 th	Ramakrishna Buildings” 2, Dr. P.V. Cherian Crescent, Egmore, Chennai 600 008 (Held through Video Conferencing (VC) other Audio Visual means).	11/08/2025	10.30	Amendment to Objects Clause of the Memorandum of Association of the Company	Passed with requisite majority

2. Extraordinary General Meeting (‘EGM’)

No EGM was held during the period under reference.

3. Details of special resolutions passed through postal ballot, the persons who conducted the postal ballot exercise and details of the voting pattern:

During the year under review the company has obtained consent of members by way of Special Resolutions through Postal Ballot for.

1. Appointment of Dr. V.L. Indira Dutt (DIN: 00139883) as Chairperson & Managing Director of the Company for a period of 3 years with effect from 1st March, 2016.
2. Appointment of Smt. V. Kavitha Dutt (DIN:00139274) as joint Managing Director of the Company for a period of 3 year with effect from 1st March, 2016.

Procedure for Postal Ballot:

Postal Ballot Notice (“Notice”) containing the proposed resolution(s) and Explanatory Statement pursuant

to Section 102 and other applicable provisions, if any, of the Act, are sent electronically to all the members whose email address is registered with the Company / their Depository Participant, the Company provided the facility to the members to cast their vote electronically instead of dispatching the Postal Ballot Form.

Based on the report of M/s A.K. Jain & Associates, Practicing Company Secretaries, appointed by the Board on 06/01/2026 the Chairperson and Managing Director of the Company declared the results. Both the resolutions were passed with requisite majority.

The results were also displayed on the Company's website (www.kcp.co.in) besides being communicated to the stock exchanges. None of the businesses is proposed to be transacted through Postal Ballot before the ensuing Annual General Meeting.

Remote e-voting and ballot voting at the Annual General Meeting (AGM)

During the year the AGM was conducted through Video Conferencing (“VC”) / Other Audio Visual

Means ("OVAM") in accordance with the applicable provisions of the Companies Act, 2013 read with MCA General Circular No. 20/2020, 14/2020 and 17/2020 dated 5th May 2020, 8th April 2020, 13th April 2020 and 5th May, 2020.

To allow the shareholders to vote on the resolutions proposed at the AGM, the Company has arranged for a remote e-voting facility. The company has engaged NSDL to provide e-voting facility to all the members.

The facility for voting at the AGM by e-voting was arranged for the members who have not already cast their vote by remote e-voting. M/s. A.K. Jain & Associates, Company Secretaries, Chennai were appointed by the Board as Scrutinizer for the e-voting process..

4. Subsidiary Company

Pursuant to Regulation 24 of the SEBI (LODR) Regulations, 2015, Subsidiary Company, M/s KCP Vietnam Industries Limited, whose turnover or net worth exceeds 20% of the consolidated turnover or net worth respectively of the Company and its subsidiary in the immediately preceding accounting year will be considered as material subsidiary.

- (1) The Board has appointed Sri. Thiruvengadam Parthasarathi, Independent Director on the Board of the subsidiary company.
- (2) The audit committee of the company has reviewed the financial statements of the company.
- (3) The minutes of the meetings of the board of directors of the subsidiary are placed at the meeting of the board of directors of the company.
- (4) A statement of all significant transactions and arrangements entered into by the subsidiary are placed in the Board Meetings.

5. Means of Communication

- (i) The Un-audited quarterly/half yearly results are announced within forty-five days of the close of the quarter. The audited annual results are announced within sixty days from the closure of the financial year as per the requirement of the Listing Regulations.
- (ii) The approved financial results are forthwith sent to the Stock Exchanges and are published in a national English newspaper and in local language (Tamil) newspaper, within forty-eight hours of approval thereof. Presently the same are not sent to the shareholders separately.

- (iii) The Company's financial results and official press releases are displayed on the Company's Website www.kcp.co.in.
- (iv) Any presentation made to the institutional investors or/and analysts are also posted on the Company's website.
- (v) Management Discussion and Analysis forms part of the Annual Report, which is sent to the shareholders of the Company.
- (vi) The quarterly results, shareholding pattern, quarterly compliances and all other corporate communication to the Stock Exchanges viz. BSE Limited and National Stock Exchange of India Limited are filed electronically. The Company has complied with filing submissions through BSE's BSE Listing Centre. Likewise, the said information is also filed electronically with NSE through NSE's NEAPS portal.
- (vii) A separate dedicated section under "Investors" on the Company's website gives information on unclaimed dividends, shareholding pattern, quarterly/half yearly results and other relevant information of interest to the investors / public.

6. Nomination

As per the provisions of Section 72 of the Act, facility for making nomination is available for the members in respect of shares held by them. Members holding shares in physical form may obtain a nomination form (Form SH-13), from the Company's RTA or download the same from the Company's website through the weblink at <http://www.kcp.co.in/downloads/investor/shareholders-information/nomination-form.pdf>.

Members holding shares in dematerialized form should contact their Depository Participants (DP) in this regard. Permanent Account Number Members who hold shares in physical form are advised that SEBI has made it mandatory for all holders and claimants of physical securities to furnish PAN vide Circular SEBI /HO /MIRSD/MIRSD_RTAMB /P/ CIR/2021/655 dated November 3, 2021.

Dividend Payment of dividend through Automated Clearing House (ACH)

The Company provides the facility for direct credit of the dividend to the Members' Bank Account. The SEBI Listing Regulations also mandate companies to credit the dividend to the members electronically. Members are therefore urged to avail of this facility to ensure safe and speedy credit of their dividend into their bank

account through the banks' ACH mode. Members who hold shares in demat mode should inform their depository participant, whereas members holding shares in physical form should inform the Company of the core banking account details allotted to them by their bankers. In cases where the core banking account details are not available, the Company will issue the demand drafts mentioning the existing bank details available with the Company.

Transfer of unclaimed/unpaid amounts to the Investor Education and Protection Fund (IEPF):

Pursuant to Sections 124 and 125 of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules"), dividend, if not claimed for a period of seven years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to IEPF. Further, all the shares in respect of which dividend has remained unclaimed for seven consecutive years or more from the date of transfer to unpaid dividend account shall also be transferred to IEPF Authority. The said requirement does not apply to shares in respect of which there is a specific order of Court, Tribunal or Statutory Authority, restraining any transfer of the shares. In the interest

of the shareholders, the Company sends periodical reminders to the shareholders to claim their dividends in order to avoid transfer of dividends/shares to IEPF Authority.

Notices in this regard are also published in the newspapers and the details of unclaimed dividends and shareholders whose shares are liable to be transferred to the IEPF Authority, are uploaded on the Company's website <http://kcp.co.in/downloads/investor/shareholders-information/unclaimed-dividend.xls>

In light of the aforesaid provisions, the Company has during the year, transferred to IEPF the unclaimed dividends, outstanding for seven years, of the Company.

Further, shares of the Company, in respect of which dividend has not been claimed for seven consecutive years or more from the date of transfer to unpaid dividend account, have also been transferred to the demat account of IEPF Authority.

The Nodal Officer of the Company for IEPF Refunds Process is Sri. Y. Vijayakumar, Company Secretary whose e-mail id is vijaycs@kcp.co.in.

The details of unclaimed dividends and shares transferred to IEPF during FY 2025-2026 are as under:

Financial Year	Meeting No	Type of Dividend	Dividend on Equity %	Dividend declaration date (AGM date / BM date)	Due date for remittance to IEPF (7years)	Date of remittance to IEPF (67days) (DUE DATE)
2016-17	76	Final Dividend	200%	31-Aug-2017	31-Aug-2024	6-Nov-2024
2017-18	77	Final Dividend	100%	30-July-2018	30-Jul-2025	5-Oct-2025
2018-19	78	Final Dividend	100%	07-Aug-2019	07-Aug-2026	13-Oct-2026

EQUITY SHARES IN THE SUSPENSE ACCOUNT:

In accordance with Regulation 39(4) read with Schedule VI of Listing Regulations after sending three reminders to the shareholders to claim their respective shares, has demated all physical shares which remained unclaimed by shareholders to an "Unclaimed Suspense Account" which was opened by the Company for this purpose. As per Regulation 34(3) read with Clause F of Schedule V of Listing Regulations all corporate benefits that accrue on these shares such as bonus shares, split etc., shall also be credited to the Unclaimed Suspense Account and the voting rights on such shares shall remain frozen. Shareholders are requested to write to the Registrar & Transfer Agent and provide the correct details to enable the Company to transfer the unclaimed share certificate directly to the Shareholders demat account.

In accordance with the requirement of Regulation 34(3) and Part F of Schedule V to the SEBI Listing Regulations, details of equity shares in the suspense account are as under:

Particulars	Aggregate Number of Shareholders and the Outstanding Shares in the suspense account lying at the beginning of the year	Number of shareholders who approached the Company for transfer of shares from suspense account during the year	Number of shareholders to whom shares were transferred from suspense account during the year	Number of shares were transferred to IEPF Authority from suspense account during the year	Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year	That the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares
No. of Holders	357	8	8	29	320	320
No. of Shares	405570	26940	26940	26300	352330	352330

The voting rights on the shares outstanding in the suspense account as on March 31, 2026 shall remain frozen till the rightful owner of such shares claims the shares.

Claims from the Investor Education and Protection Fund (IEPF):

Guidelines for Investors to file claim in respect of the unclaimed dividend or shares transferred to the IEPF Investors/ depositors whose unpaid dividends, matured deposits or debentures etc. have been transferred to IEPF under Companies Act, 1956 and/ or the Act, can claim the amounts. In addition, claims can also be made in respect of shares which have been transferred into the IEPF, as per the procedures/ guidelines stated as follows:

The Members who have a claim on above shares may claim the same from IEPF Authority by submitting an online application in web Form No. IEPF-5 available on the website www.iepf.gov.in and sending a physical copy of the same, duly signed to the Company, along with requisite documents enumerated in the web Form No. IEPF-5.

No claims shall lie against the Company in respect of the dividend/shares so transferred.

The following tables give information relating to various outstanding dividends and the dates by which they can be claimed by the shareholders from the Company's Registrar and Transfer Agent.

Financial Year	Meeting No	Type of Dividend	Dividend on Equity %	Dividend declaration date (AGM date / BM date)	Due date for remittance to IEPF (7 years)	Max date for remittance to IEPF (67days) (DUE DATE)
2017-18	77	Final Dividend	100%	30-Jul-18	30-Jul-25	05-Oct-25
2018-19	78	Final Dividend	100%	07-Aug-19	07-Aug-26	13-Oct-26
2019-20	79	Final Dividend	15%	04-Sep-20	04-Sep-27	10-Nov-27
2020-21	80	Final Dividend	200%	03-Sep-21	03-Sep-28	09-Nov-28
2021-22	81	Final Dividend	100%	10-Aug-22	10-Aug-29	16-Oct-29
2022-23	82	Final Dividend	10%	17-Aug-23	17-Aug-30	23-Oct-30
2023-24	83	Final Dividend	100%	22-Aug-24	22-Aug-31	28-Oct-31
2024-25	84	Final Dividend	25%	11-Aug-25	11-Aug-32	18-Oct-32

SEBI Complaints Redress System (SCORES):

The investor complaints are processed in a centralized web-based complaints redress system. The salient features of this system are: Centralized database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaint and its current status.

Green Initiative

As a part of Green Initiatives, the members who wish to receive the notices/documents through e-mail, may kindly intimate their e-mail addresses to the Company's Registrar and Share Transfer Agent.

VI. GOVERNANCE CODES

Code of Business Conduct & Ethics

The Company has adopted Code of Business Conduct and Ethics ("the Code") which is applicable to the Board of Directors and Employees of the Company. The Board of Directors and the members of Senior Management Team of the Company are required to affirm on annual basis, compliance of this Code.

A declaration signed by the Chairperson and Managing Director of the Company to this effect is placed at the end of this Report. The Code requires Directors and Employees to act honestly, fairly, ethically, and with integrity, conduct themselves in professional, courteous and respectful manner and not to allow their independent judgement to be subordinated.

Conflict of Interest

Each Director informs the Company on an annual basis about the Board and the Committee positions he/she occupies in other companies including Chairmanships and notifies changes therein during the year, if any.

The Members of the Board, while discharging their duties, avoid conflict of interest in the decision-making process. The Members of Board restrict themselves from participating in any discussions and voting on transactions in which they are concerned or interested.

Insider Trading Code

The Company has adopted an 'Internal Code of Conduct for Regulating, Monitoring and Reporting of Trades by Designated Persons ("the Code") in accordance with the SEBI (Prohibition of Insider Trading) Regulations, 2015 ("the PIT Regulations").

The Code is applicable to Promoters, Directors and Designated Persons as defined in the Code. The Code is suitably amended, from time to time to incorporate the amendments carried out by SEBI to PIT Regulations.

The Company has put in place adequate and effective system of internal controls to ensure compliance with the requirements of the PIT Regulations. The Company has already implemented an online module for enabling the Promoters, Directors and Designated Persons to submit their Disclosures and take requisite approvals under the PIT Regulations. This online module also facilitates updating of their shareholding in the Company as well as details of their immediate relatives and the persons with whom they share material financial relationship in a seamless manner.

The Company has also formulated a Policy for determination of 'legitimate purposes' as a part of the Code of Practices and Procedures for Fair Disclosure of UPSI as per the requirements of the PIT Regulations.

The Company Secretary is the Compliance Officer for ensuring implementation of the code for fair disclosure and conduct. The Board and designated persons have affirmed compliance with the Code. This Code is displayed on the Company's website at <http://www.kcp.co.in/downloads/investor/corporate-governance/insider-trading-policy.pdf>.

The Company Secretary has been appointed as the Compliance Officer for ensuring implementation of the SDC.

VIII. Affirmations and Disclosures:

a. Related Party Transactions

In line with the requirements under Regulation 23(1) of the Listing Regulations, the Company has formulated a Policy on Related Party Transactions ("Policy") which is also available on Company's website at <http://www.kcp.co.in/downloads/investor/corporate-governance/related-party-transaction-policy.pdf>.

The Policy ensures compliance with regulatory guidelines and promotes accountability while adhering to the corporate governance principles.

The Policy focuses on the review and approval of Material RPTs, while addressing the potential or actual conflicts of interest that may arise out of these transactions. All RPTs are placed before the Audit Committee for review and approval.

For RPTs of a repetitive nature or those undertaken in the ordinary course of business and at arm's length, prior omnibus approval from the Audit Committee is obtained on an annual basis. Further, the Audit Committee, on quarterly basis, reviews the details of the RPTs entered into by the Company pursuant to such omnibus approval.

None of the transactions with Related Parties were in conflict with the interest of Company. All the transactions are carried out on an arm's length or fair value basis.

b. Details of non-compliance by the Company, penalties, and strictures imposed on the Company by Stock Exchanges or SEBI or any statutory authority, on any matter related to capital markets, during last three Financial Years

The Company has complied with all requirements specified under the Listing Regulations as well as other regulations, circulars and guidelines issued by the SEBI. There were no strictures or penalties imposed by either SEBI or Stock Exchanges or MCA or any other regulatory/ statutory authority for non-compliance of any matter related to the capital markets during the last three financial years.

c. Vigil Mechanism / Whistle Blower Policy

Pursuant to Section 177(9) and (10) of the Act, and Regulation 22 of the Listing Regulations, the Company has formulated Whistle Blower Policy for vigil mechanism of Directors and employees to report concern about unethical behaviour, actual or suspected fraud or violation of Company's code of conduct and ethics. The mechanism provides for adequate safeguards against victimization of employees and Directors who use such mechanism and makes provision for direct access to the Chairman of the Audit Committee in exceptional cases.

None of the personnel of the Company have been denied access to the Audit Committee. The Whistle Blower Policy is displayed on the Company's website viz., <http://www.kcp.co.in/downloads/investor/corporate-governance/whistle-blower-policy.pdf>.

Policy on Material Subsidiary

The Company is in compliance with the requirements of Listing Regulations. The objective of this Policy is to establish criteria for identifying and dealing with material subsidiaries and developing an effective governance framework for the Company's subsidiaries.

The Policy on Material Subsidiary is available on the website of the Company at <http://www.kcp.co.in/downloads/investor/corporate-governance/policy-on-material-subsidiaries.pdf>.

Policy on Dividend Distribution

The Board of Directors have adopted Dividend Distribution Policy in terms of the requirements of Listing Regulations. The Policy is available on the website of the Company at <http://www.kcp.co.in/downloads/investor/corporate-governance/Dividend-Distribution-policy.pdf>.

Affirmations

All the Directors and members of the Management Committee have affirmed their compliance with the Code of Conduct as on 31st March, 2026 and a declaration to that effect, signed by the CEO & MD and the Chief Financial Officer, is attached and forms part of this Annual Report.

The Auditor's Certificate on Corporate Governance forms part of this Annual Report.

No funds were raised through Preferential Allotment or Qualified Institutional Placement as per the Regulation 32(7A) of Listing Regulations.

During the financial year ended 31st March, 2026, there were no loans or advances provided by the Company or its subsidiaries to firms/companies in which Directors are interested.

The Company has complied with all the applicable mandatory requirements of Listing Regulations relating to Corporate Governance.

Details of utilization of funds raised through preferential allotment or qualified institutions Placement as specified under Regulation 32 (7A) of the Listing Regulations

During the year under review, the Company has not raised any funds either through preferential allotment or qualified institutions placement therefore disclosure of this information is not applicable to the Company.

Certificate from a Company Secretary in practice that none of the directors on the board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority

The certificate issued by Smt. Sobana Pranesh, Practicing Company Secretary is annexed herewith as a part of the Report.

Where the board had not accepted any recommendation of any committee of the Board which is mandatorily required, in the relevant Financial Year

During the year under review, all recommendations made by the Committee(s) of the Board which was mandatorily required have been accepted by the Board.

Total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditors and all entities in the network firm/network entity of which the statutory auditor is a part

Details relating to fees paid to the Statutory Auditors of the Company are given in Note: 34 to the Standalone Financial Statements and Note 34 to the Consolidated Financial Statements.

Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The details of number of complaints filed, disposed of during the year and pending as on March 31, 2026 are given in the Directors' report.

Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/companies in which directors are interested by name and amount

There are No Loans and advances in the nature of loans given to firms/companies in which directors are interested

Details of material subsidiary of the listed entity; including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiary

KCP Vietnam Industries Limited, Vietnam is our material subsidiary, it was incorporated in Vietnam.

I. Non-mandatory requirements

Adoption of non-mandatory requirements of the Listing Regulations is reviewed by the Board from time-to-time. The status of compliance with the non-mandatory requirements of the Listing Regulations is provided below:

The Board

The requirement relating to maintenance of office and reimbursement of expenses of Non-Executive Chairman is not applicable to the Company since the Chairperson of the Company is an Executive Director.

Shareholders Rights

The quarterly financial results are published in the newspapers of wide circulation and not sent to individual shareholders. Quarterly Financial Results as approved by the Board are disseminated to Stock Exchanges and updated on the website of the Company.

Modified opinion(s) in audit report

During the year under review, the Auditors have expressed an unmodified opinion on the Financial Statements. The Company continues to adopt best practices to ensure regime of financial statements with un-modified opinion.

Reporting of Internal Auditors

In accordance with the provisions of Section 138 of the Act, the Company has appointed Internal Auditors who reports to the Audit Committee. Internal Auditors directly presents their Quarterly internal audit report to the Audit Committee for its consideration.

Disclosure of Compliance with Corporate Governance Requirements specified in Regulation 17 to 27 and Regulation 46(2) of the Listing Regulations

The Company has complied with all the mandatory corporate governance requirements under the Listing Regulations. The Company confirms compliance with corporate governance requirements specified in Regulation 17 to 27 and sub-regulation (2) of Regulation 46 of the Listing Regulations.

Chief Executive Officer (CEO) and Chief Financial Officer (CFO) certification

As required by Listing Regulations, the CEO and CFO certification on the Financial Statements, the Cash Flow Statement and the Internal Control Systems for financial reporting for FY 2025-2026 is enclosed to this Report.

Disclosure of Accounting Treatment

In the preparation of the financial statements, the Company has followed Indian Accounting Standards referred to in Section 133 of the Act. The significant accounting policies which are consistently applied are set out in the Notes to the Financial Statements.

GENERAL

Members are requested to quote their Folio No./DP & Client ID Nos, Email ids, telephone/Fax numbers for timely investor servicing by the Company/Registrar and Transfer Agent. Members holding shares in electronic form are requested to update with their depository participant their present address, e mail ids and bank particulars (9 digit MICR code).

14. Designated Communication Details:

The Company has designated the following email-ids exclusively for investors.

- For queries on Annual Report: vijaycs@kcp.co.in
- For other queries: investor@kcp.co.in

For and on behalf of the Board of Directors

Place: Chennai
Date: 28/05/2026

DR. V.L. INDIRA DUTT
Chairperson & Managing Director

DECLARATION UNDER THE SEBI (LODR) REGULATIONS, 2015

I, Dr. V.L. Indira Dutt, Chairperson & Managing Director of the Company hereby confirm that all the members of your Board and the Senior Management Personnel of your Company have confirmed the compliance to the Code of Conduct of the Company during the year ended 31st March 2026.

For and on behalf of the Board of Directors

Place: Chennai
Date: 28/05/2026

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director



INDEPENDENT AUDITOR'S CERTIFICATE ON CORPORATE GOVERNANCE

To

The Members of **The KCP Limited**

1. We have examined the compliance of the conditions of corporate governance by **The KCP Limited** (the 'Company') for the year ended 31st March 2026, as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2), and paragraphs C,D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended ("SEBI Listing Regulations").

Management's Responsibility

2. The compliance of conditions of corporate governance is the responsibility of the management including preparation and maintenance of all relevant supporting documents and records. This responsibility includes the designing, implementing and maintaining operating effectiveness of internal control to ensure the compliance with the conditions of corporate governance as stipulated in the SEBI Listing Regulations.

The Management along with the Board of Directors are also responsible for ensuring that the company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

Auditors' Responsibility

3. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the company for ensuring the compliance with the conditions of corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the company.
4. We have examined the books of accounts and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company
5. We have examined the relevant records of the company in accordance with the applicable Generally Accepted Auditing Standards in India, the Guidance note on Certification of Corporate Governance issued by the Institute of Chartered Accountants of India (the 'ICAI'), the Standards on Auditing specified under Section 143(10) of the Companies Act, 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
6. We have complied with the relevant applicable requirements of the standard on Quality Control (SQC) 1, Quality Control for Firms that performs Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

Opinion

7. Based on our examination of the relevant records and according to the information and explanations provided to us and the representation provided by the Management. We certify that the company has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27 and clauses (b) to (i) of Regulation 46(2), and paragraphs C, D and E of Schedule V of the SEBI Listing Regulations during the year ended March 31, 2026.
8. We state that such compliance is neither an assurance as to the future viability of the company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

For **K. S. RAO & Co**

Chartered Accountants

Firm Registration No: 003109S

(**K. Vamsi Krishna**)

Partner

Membership No.: 238809

UDIN: 26238809SBXBNM6278

Camp: Tanuku

Date: 28-05-2026

CEO / CFO CERTIFICATION

The Board of Directors,

The KCP Limited

We hereby certify that

- a) We have reviewed the financial statements and the cash flow statement of the Company for the year ended 31st March 2026 and to the best of our knowledge and belief:
 - i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii) These statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b) There are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violate of the Company's code of conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- d) We have indicated to the auditors and the Audit Committee:
 - i) Significant changes in internal control over financial reporting during the year;
 - ii) Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements.
 - iii) Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.
- e) The disclosures have been received from the senior management personnel relating to the financial and commercial transactions in which they or their relatives may have personal interest. However, none of these transactions have conflict with the interest of the Company at large.
- f) We further wish to confirm that the transactions proposed to be entered with the Related Parties are not prejudicial to the interest of the general public and the terms and conditions of those transactions are not unfavourable for the company.

For The KCP Limited

Dr. V.L. Indira Dutt
Chairperson & Managing Director

For The KCP Limited

Anis Tyebali Hyderi
Chief Financial Officer

Place : Chennai
Date : 28-05-2026

INDEPENDENT AUDITOR'S REPORT

To the members of The KCP Limited, Chennai

Report on the Audit of the Standalone Financial Statements:

Opinion

We have audited the accompanying Standalone Financial Statements of **THE KCP LIMITED** ("the company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, notes to the financial statements, including a summary of the material accounting policies and other explanatory information (herein after referred to as "the Standalone Financial Statements")

In our opinion and to the best of our information and according to the explanations given to us the accompanying standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standard) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its profit and other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the *Auditor's responsibility for the Audit of Standalone Financial Statements* section of our report. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

Key Audit Matters

Key Audit matters are those matters that in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility and Sustainability Report, Corporate Governance and Shareholder's Information, but does not include the Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements:

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Indian Accounting Standards (Ind

AS) prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued there under and other accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the company and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, the management and Board of Directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ❖ Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ❖ Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Standalone Financial Statements in place and the operating effectiveness of such controls.
- ❖ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ❖ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ❖ Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the

Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal financial controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- 1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure A, a statement on the matters specified in the paragraph 3 and 4 of the Order, to the extent applicable.
- 2) As required by Section 143(3) of the Companies Act, 2013 we report that:
 - a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

- c) the Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account;
- d) in our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013 read with Rule 7 of Companies (Accounts) Rules, 2014;
- e) on the basis of written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164(2) of the Act;
- f) with respect to the adequacy of internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure B", Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the company's internal financial controls with reference to Standalone Financial Statements;
- g) With respect to Managerial Remuneration to be included in the Auditor's report under Section 197(16)

In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act.

- h) With respect to the other matters to be included in the Auditor's report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial

- position in its Standalone Financial Statements - Refer Note 37 to the Standalone Financial Statements;
- ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long term contracts but did not have derivative contracts—Refer Note 47 to the Standalone Financial Statements
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
 - v. a) The final dividend of the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.
 - b) The Board of Directors of the Company have recommended a dividend of Rs. 0.50 (50%) per share for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend recommended is in accordance with section 123 of the Act, as applicable. (Refer Note No 48 Notes to accounts of Standalone Financial Statements)
 - vi. Based on our examination, which included test checks, the Company has used accounting software systems for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software systems. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **K. S. RAO & Co**
Chartered Accountants
Firm Registration No:003109S

K.VAMSI KRISHNA
Partner
Membership No:238809
UDIN: 26238809EWEHRT5129

Camp: Tanuku
Date: 28/05/2026

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 of our 'Report on Other Legal and Regulatory Requirements' section to the Members of The KCP LIMITED of even date)

In terms of the information and explanations sought by us and given by the company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- (i) a. in respect of the Company's Property, Plant and Equipment, right-of-use assets and Intangible Assets

(A) The company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.

(B) the company has maintained proper records showing full particulars of intangible assets;

- b. the Property, Plant and Equipment and right-of-use assets are physically verified by the management according to a phased program designed to cover all the items over a period of three years which, in our opinion, is reasonable having regard to the size of the company and the nature of its assets. Pursuant to the program, during the year under report the management has physically verified its Property, Plant and Equipment situated at Cement Production Unit at Muktyala, Heavy Engineering Unit at Thiruvottiyur and Mercure KCP Hyderabad and no material discrepancies have been noticed on such verification;

Description of property	Gross carrying value	Held in name of	Whether promoter, director or their relative or employee	Period Held	Reason for not being held in the name if company
Building situated at Flat No.406, 4 th floor, Ansal Chamber-2, New Delhi	Rs.0.0398 crores	-	No	1986 to till date	Pending for registration.
Land Survey No.1027/3, Extent 25cents in Macherla	Rs.180/-	-	No	1958 to till date	Land registered by District civil court, Gurazala mentioning survey no.1026/B2 instead of 1027/3
Land to the extent of 2.10 Acres, Survey No. 1415 in Macherla	Rs.8500/-		No	1958 to till date	The occurrence of double registration, for which O.S. 2/2022 has been filed before the Court of Hon'ble X Addl. District Judge at Gurazala, which is still pending.
Land to the extent of 1.41 Acres, Survey No. 965/1, in Macherla	Rs. 2,170/-		No	1959 to till date	The Land owned by the Company sold by a third party for which source of title is silent, the parties to whom the land has been sold, filed OS 435/2025, 436/2025 & 1/2026 against the Company which is still pending.

- c. based on our examination of the property tax receipts, lease agreements for land, and registered sale deed/transfer deed/conveyance deed in respect of Free hold lands on which buildings were constructed, provided to us, we report that, the title in respect of self-constructed buildings and title deeds of all other immovable properties (other than properties where the

company is the lessee and the lease agreements are duly executed in favour of the lessee), disclosed in the financial statements included under Property, Plant and Equipment are held in the name of the Company as at the balance sheet date, except the following (Refer note No. 2 of Standalone Financial Statements);

- d. the company has not revalued any of its Property, Plant & Equipment (including right-of-use assets) and intangible assets during the year and hence reporting under this clause is not applicable to that extent;
- e. no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder;
- (ii) (a) the inventory excluding stocks with third parties and stock-in-transit has been physically verified by the management under a perpetual verification system which is focused on the verification of all high value items during the year and other items over a period of two years. During such verification the discrepancies noticed as compared to book records have been properly dealt with in the books of account. The discrepancies in each class of inventory does not exceed 10% of aggregate of each class of inventory.
- (b) The company has been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate from banks on the basis of security of current assets and the quarterly returns filed by the company are in agreement with the books of accounts except (Refer Note No. 50);
- (iii) during the year the Company has not made investments in, granted any loans or advance in the nature of loans, guarantee or security, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties. Therefore, the provisions of clause 3(iii)(a), 3(iii)(b), 3(iii)(c), 3(iii)(d), 3(iii)(e) & 3(iii)(f) of the said Order are not applicable for the year under report;
- (iv) In our opinion and according to the information and explanations given to us, the company has not granted any loans, guarantees and security in accordance with the provisions of section 185 of the Companies Act 2013. The company has complied with the provisions of section 186 of the Companies Act 2013, in respect of investments made by the company;
- (v) in our opinion the company has complied with the provisions of sections 73 to 76 and other applicable provisions of the Companies Act, 2013 and Companies (Acceptance of Deposits) Rules, 2014 with regard to the deposits accepted from the public and amounts which are deemed to be deposits of Rs.0.98 crores. According to the information furnished to us, no Order has been passed on the company by the Company Law Board or National Company Law Tribunal or Reserve Bank of India or any Court or any other Tribunal for non-compliance with the provisions of Sections 73 to 76 of the Companies Act 2013;
- (vi) we have broadly reviewed the Cost Records maintained by the company at its cement, power and engineering units pursuant to the Rules made by the Central Government under section 148(1) of the Companies Act, 2013 and we are of the opinion that prima facie the prescribed accounts and records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete;
- (vii) (a) according to the information and explanations given to us and on the basis of our examination of the records of the company, in our opinion, the company is generally regular in depositing with the appropriate authorities, the undisputed statutory dues including Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Goods and Service Tax, Service Tax, duty of Customs, duty of Excise, Value added tax, Cess and other statutory dues applicable to it; and no undisputed amounts payable in respect of Provident Fund, Income Tax, Sales Tax, Goods and Service Tax, Service Tax, duty of customs, duty of Excise, value added tax, cess and other statutory dues were in arrears as at 31st March, 2026 for a period of more than six months from the date they became payable;
- (b) According to the information and explanations given to us, there were no amounts of Sales Tax, duty of Customs, Goods and Service Tax, duty of Excise, Cess, Income Tax, Service Tax, Provident fund, Employee State Insurance, Value added tax and other statutory dues applicable to it that have been disputed by the company, and hence, were not remitted to the concerned authorities at the date of the Balance Sheet under report, except the dues mentioned hereunder

S. No	Nature of dues	Name of the statute	Period	Amount (₹ in Crores)	Amount paid under protest (₹ in Crores)	Forum where the dispute is pending
1	Excise duty and related demands	Central Excise Act 1944	1996-2017	7.7	-	At various Appellate forums
2	Sales tax and related demands	AP Sales Tax Act 1957	1996-2001 and 2011-12	47.39	0.81	AP High Court
3	GST	CGST and Odisha GST Act, 2017	2017-18 and 2018-19	2.30	0.40	Appeal to be filed before Tribunal by June 30, 2026
4	GST	CGST and Karnataka GST Act, 2017	2020-21 and 2021-22	0.34	0.03	Appeal to be filed before Tribunal
5	GST	TNGST and CGST Acts, 2017	2017-18 to 2021-22	9.30	0.50	Appeal to be filed before Tribunal by June 30, 2026
6	State Load Despatch Center Charges	AP Electricity Duty Act 1938	2010-11	0.36	0.36	Hon'ble High Court of Andhra Pradesh

(viii) there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Hence, reporting under clause 3(viii) is not applicable;

(ix) (a) according to the records of the company examined by us, and the information and explanations given to us, there were no defaults in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year under report;

(b) the company has not been declared willful defaulter by any bank or financial institution or other lender;

(c) to the best of our knowledge and belief, in our opinion, term loans availed by the Company were applied by the Company during the year for the purpose for which the loans were obtained;

(d) on an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company;

(e) on an overall examination of the financial statements of the company, the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures;

(f) the company has not raised loans during the year on the pledge of securities held in its subsidiaries, associate or joint venture. Hence, the reporting on clause 3(ix)(f) of the Order is not applicable;

(x) (a) the Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence, reporting under clause 3(x)(a) of the Order is not applicable;

(b) during the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence, reporting under clause 3(x)(b) of the Order is not applicable.

(xi) (a) no fraud by the company and no material fraud on the company has been noticed or reported during the year;

(b) no report under sub-section (12) of section 143 of the Companies Act has been filed in

Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report;

(c) we have taken into consideration the whistle blower complaints received by the Company during the year (and up to the date of this report), while determining the nature, timing and extent of our audit procedures;

(xii) the company is not a Nidhi Company and hence reporting under clause 3(xii) of the Order is not applicable;

(xiii) in our opinion, the Company is in compliance with section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards;

(xiv)(a) in our opinion the company has an adequate internal audit system commensurate with the size and the nature of its business;

(b) we have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures;

(xv) in our opinion during the year the company has not entered into non-cash transactions with directors or persons connected with its directors, and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.

(xvi)(a) in our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.

(b) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016 and accordingly reporting under 3(xvi)(d) of the Order is not applicable;

(xvii) the Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year;

(xviii) there has been no resignation of the statutory auditors of the Company during the year;

(xix) on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, the auditor's knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) (a) there are no unspent amounts towards Corporate Social Responsibility (CSR) on other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.

(b) There are no ongoing projects, and hence no unspent amount required to be transferred to special account in compliance with the provision of sub-section 6 of section 135 of the Companies Act, 2013.

For **K. S. RAO & Co**
Chartered Accountants
Firm Registration No:003109S

K.VAMSI KRISHNA
Partner
Membership No:238809
UDIN: 26238809EWEHRT5129

Camp: Tanuku
Date: 28.05.2026

ANNEXURE - B TO THE INDEPENDENT AUDITORS' REPORT

(Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of The KCP LIMITED of even date)

Report on the Internal Financial Controls with reference to Standalone Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to Standalone Financial Statements of **The KCP Limited** ("the Company") as of 31st March 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls with reference to Standalone Financial Statements based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section

143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to Standalone Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Standalone Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to Standalone Financial Statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial control with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Standalone Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally

accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial Statements to future periods are subject to the risk that the internal financial control with reference

to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to Standalone Financial Statements and such internal financial controls with reference to Standalone Financial Statements were operating effectively as at 31st March 2026, based on the internal control with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **K. S. RAO & Co**
Chartered Accountants
Firm Registration No:003109S

K.VAMSI KRISHNA
Partner
Membership No:238809
UDIN: 26238809EWEHRT5129

Camp: Tanuku
Date: 28.05.2026

BALANCE SHEET (STANDALONE)

(Rs in Crores)

	Particulars	Note No.	As at 31-03-2026	As at 31-03-2025
I	Assets			
1	Non-current Assets			
(a)	Property Plant and Equipment	2	723.55	743.33
(b)	Capital work-in-progress	3	365.71	157.02
(c)	Investment Property	4	-	-
(d)	Other Intangible Assets	5	4.43	4.74
(e)	Financial Assets			
(i)	Investments	6	25.16	25.19
(ii)	Trade Receivables	7	1.19	0.90
(iii)	Loans		-	-
(iv)	Others financial assets	8	0.11	0.17
(f)	Deferred Tax Assets (Net)		-	-
(g)	Other Non-current Assets	9	32.77	56.94
2	Current Assets			
(a)	Inventories	10	171.54	173.10
(b)	Financial Assets			
(i)	Investments		-	-
(ii)	Trade Receivables	11	70.28	65.01
(iii)	Cash and cash equivalents	12	0.15	0.32
(iv)	Bank balances other than (iii) above	12A	133.82	119.50
(v)	Other financial assets	13	3.96	6.84
(c)	Current Tax Assets (Net)	14	5.85	14.06
(d)	Other Current assets	15	117.38	81.83
	Total Assets		1,655.90	1,448.95
II	Equity & Liabilities			
	Equity			
(a)	Equity Share Capital	16	12.89	12.89
(b)	Other Equity	17	824.04	695.34
(c)	Deferred Government Grant		0.18	0.20
	Liabilities			
1	Non-current liabilities			
(a)	Financial Liabilities			
(i)	Borrowings	18	288.78	146.12
(ia)	Lease Liabilities		2.20	2.30
(ii)	Trade Payables	19	-	-
	Due to Micro and Small Enterprises		-	-
	Due to Others		-	0.07
(iv)	Other financial liabilities	20	19.30	24.62
(b)	Provisions	21	18.11	17.58
(c)	Deferred Tax Liabilities (Net)	22	70.19	82.96
(d)	Other non-current liabilities		-	-
2	Current Liabilities			
(a)	Financial Liabilities			
(i)	Borrowings	23	123.08	165.95
(ia)	Lease Liabilities		0.10	0.08
(ii)	Trade payables	24	-	-
	Due to Micro and Small Enterprises		4.70	4.59
	Due to Others		76.67	66.91
(iv)	Other financial liabilities	25	190.94	197.16
(b)	Other current liabilities	26	11.13	20.38
(c)	Provisions	27	13.57	11.78
(d)	Current tax Liabilities (Net)		-	-
	Total Equity & Liabilities		1,655.90	1,448.95

The accompanying notes form an integral part of the financial statements

1 to 54

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

STATEMENT OF PROFIT AND LOSS (STANDALONE)

for the year ended 31st March, 2026

(Rs in Crores, except no. of equity shares, EPS and per equity share data)

Particulars	Note No	FY 2025-2026	FY 2024-2025
Income			
Revenue from Operations	28	1,554.69	1,393.42
Other Income	29	105.89	81.65
Total Income		1,660.58	1,475.07
Expenses			
Cost of Raw Materials and Components consumed	30	331.80	305.92
Purchase of Traded Goods		0.23	0.64
[Increase]/Decrease in Inventories of finished goods and Work-in-progress	31	(10.78)	(1.35)
Employee Benefits expense	32	123.08	99.40
Power and fuel		459.22	466.84
Freight and Forwarding expense		333.25	303.54
Finance Costs	33	20.40	22.35
Depreciation and amortization expense	33A	60.34	62.11
Other expenses	34	200.72	195.42
Total Expenses		1,518.25	1,454.87
Profit/(Loss) before Exceptional items and Tax		142.33	20.20
Less : Exceptional Items (Net)	34A	(1.87)	25.48
Profit/(Loss) before Tax		144.20	(5.27)
Add : Income Tax Refund		0.14	-
Less : Tax expenses	35		
Short /(Excess) provision of Income Tax of Eariler Years		0.36	-1.86
Current tax (Including Utilisation of MAT Credit of Rs.25.18 Crores)		50.57	2.42
Reduction in MAT credit entitlement		-	(0.06)
Deferred tax		(38.39)	(3.39)
Total Tax Expense		12.40	(2.89)
Profit/(Loss) for the year from continuing operations - after tax (A)		131.79	(2.39)
Profit / (Loss) from discontinued operations		-	-
Less : Tax expense of discontinued operations		-	-
Profit / (Loss) from discontinued operations - after tax (B)		-	-
Profit / (Loss) for the year (A) + (B)		131.79	(2.39)
Other Comprehensive Income- OCI			
a) Items that will not be reclassified to P&L	36	0.18	(5.58)
b) Items that will be reclassified subsequently to Profit or loss		-	-
c) Impact of income tax on above (a) and (b)		(0.06)	1.95
Total Other Comprehensive Income- OCI		0.12	(3.63)
Total Comprehensive Income for the period (Comprising P&L + OCI)		131.92	(6.02)
Earnings per share (for Continuing Operations) Basic and diluted	46	10.22	(0.19)
Earnings per share (for Discontinued Operations) Basic and diluted		-	-
Total Earnings per share (Face value of share is Rs. 1) Basic and diluted Rs per share		10.22	(0.19)
(Face value of share is Rs.1)			
Computed on the basis of total profit for the year			
The accompanying notes form an integral part of the Standalone financial statements	1 to 54		

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

(₹ in Crores, except equity share)

Statement of Changes in Equity (Standalone) for the year ended March 31, 2026

A Equity share capital

Particulars	No of Shares	Amount
Balance as at 1st April, 2024	12,89,21,160	12.89
Changes in equity share capital due to prior period errors during 2024-25		
Restated Balance at the beginning of the current period	12,89,21,160	12.89
Changes in equity share capital during 2024-25		
Balance as at 31st March, 2025	12,89,21,160	12.89
Changes in equity share capital due to prior period errors during 2025-26		
Restated Balance at the beginning of the current period	12,89,21,160	12.89
Changes in equity share capital during 2025-26		
Balance as at 31st March, 2026	12,89,21,160	12.89

B Other Equity

Particulars	Capital Redemption Reserve	Capital Reserve on reorganisation	Capital Reserve on Amalgamation	Other Reserves (General reserve)	Retained Earnings	Equity instruments through Other Comprehensive Income	Actuarial Gains/losses reserve	Total
Balance at the beginning of reporting period - 01-04-2024	20.00	2.80	1.04	267.64	432.02	0.07	(9.30)	714.26
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-
Restated Balance at the beginning of the previous reporting period	-	-	-	-	-	-	-	-
Profit for the period	-	-	-	-	(2.39)	-	-	(2.39)
Other Comprehensive Income	-	-	-	-	-	-	(3.63)	(3.63)
Total Comprehensive Income for the year	-	-	-	-	(2.39)	-	(3.63)	(6.02)
Transfer from/to General Reserve	-	-	-	-	-	-	-	-
Adjustments for lease rentals under Ind AS 116.	-	-	-	-	-	-	-	-
Final Dividends	-	-	-	-	(12.89)	-	-	(12.89)
Interim Dividend	-	-	-	-	-	-	-	-
Dividend Distribution tax	-	-	-	-	-	-	-	-
Balance at the end of reporting period - 31-03- 2025	20.00	2.80	1.04	267.64	416.74	0.07	(12.94)	695.34

Particulars	Capital Redemption Reserve	Capital Reserve on reorganisation	Capital Reserve on Amalgamation	Other Reserves (General reserve)	Retained Earnings	Equity instruments through Other Comprehensive Income	Actuarial Gains/losses reserve	Total
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-
Restated Balance at the beginning of the current reporting period	-	-	-	-	-	-	-	-
Profit for the period	-	-	-	-	131.79	-	-	131.79
Other Comprehensive Income	-	-	-	-	-	(0.04)	0.17	0.12
Total Comprehensive Income for the year	-	-	-	-	131.79	(0.04)	0.17	131.92
Transfer from/to General Reserve	-	-	-	-	-	-	-	-
Adjustments for lease rentals under Ind AS 116.	-	-	-	-	-	-	-	-
Final Dividends	-	-	-	-	(3.22)	-	-	(3.22)
Dividend Distribution tax	-	-	-	-	-	-	-	-
Balance at the end of reporting period - 31-03-2026	20.00	2.80	1.04	267.64	545.31	0.03	(12.77)	824.04

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

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Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026



CASH FLOW STATEMENT (STANDALONE)

(₹ in Crores)

Particulars	Note No.	FY 2025-2026	FY 2024-2025
(A) Cash Flow from Operating Activities			
Profit before tax from continuing operations		142.33	20.20
Add : Exceptional Items (Net)		1.87	(25.48)
Profit before Tax		144.20	(5.27)
Adjustments for			
Depreciation / Amortisation on fixed assets	2,4 & 5	60.34	62.11
Loss/[profit] on sale of fixed assets	29	(0.91)	(0.47)
Assets written off		0.71	0.70
Expected Credit loss		0.02	0.27
Discounting of trade receivables		(0.03)	(0.27)
Amortisation of government grant		(0.02)	(0.02)
Unrealised foreign exchange loss/ (gain)		(2.03)	(1.31)
Interest expense	33	20.39	22.35
Interest income		(9.62)	(10.81)
Dividend income	29	(87.98)	(63.29)
Operating profit before Working Capital Changes		125.07	4.00
Movements in Working Capital:			
Adjustments for Increase / (Decrease) in operating liabilities :			
Increase/[decrease] in trade payables		9.80	2.38
Increase/[decrease] in non current- other financial liabilities		(5.26)	5.17
Increase/[decrease] in long term provisions		0.53	1.74
Increase/[decrease] in current- other financial liabilities		0.65	(21.75)
Increase/[decrease] in other current liabilities		(9.25)	(12.11)
Increase/[decrease] in current provisions		2.01	(1.00)
Adjustments for Decrease / (Increase) in operating assets :			
Decrease/[increase] in non current trade receivables		(0.30)	3.65
Decrease/[increase] in non current other financial assets		0.06	28.53
Decrease/[increase] in other non-current assets		0.91	(1.15)
Decrease/[increase] in inventories		1.56	(13.53)
Decrease/[increase] in current trade receivables		(5.24)	2.29
Decrease/[increase] in other bank deposits		(14.66)	7.95
Decrease/[increase] in current other financial assets		2.23	40.45
Decrease/[increase] in other current assets		(35.55)	4.82
Cash generated from/[used in] Operations		72.58	51.45
Direct taxes paid [net of refunds]		(17.01)	(3.15)
Net Cash Flow from/[used in] Operating Activities (A)		55.56	48.30
(B) Cash Flows from Investing Activities			
Purchase of Fixed assets, including intangible assets, CWIP	2, 3, 4 & 5	(232.91)	(174.42)
Proceeds from sale of fixed assets		0.13	0.52
Proceeds from redemption of preference shares		(0.02)	1.92
Interest received		10.26	10.13
Dividends received		90.01	64.60
Net Cash Flow from/[used in] Investing Activities (B)		(132.52)	(97.25)
C. Cash Flows from Financing Activities			
Proceeds from Borrowings		158.51	146.14
Repayment of long term & short term borrowings		(58.73)	(63.14)
Principal repayment of lease liabilities		(0.08)	(0.06)
Interest repayment of lease liabilities		(0.26)	(0.27)
Interest paid		(19.77)	(21.21)
Dividends paid		(2.88)	(12.49)
Net Cash Flow from/[used in] in Financing Activities (C)		76.79	48.98
Net increase/[decrease] in Cash & Cash Equivalents (A+B+C)		(0.17)	0.03
Cash and Cash equivalents at the beginning of the year		0.32	0.29
Cash and Cash equivalents at the end of the year		0.15	0.32
Components of Cash & Cash Equivalents			
Cash on hand		0.12	0.09
Balance in current account		0.03	0.23
Total Cash & Cash Equivalents		0.15	0.32
The accompanying notes form an integral part of the Standalone financial statements	1 to 54		

Note: The above Statement of Cash Flows has been prepared under the "Indirect Method" as set out in Ind AS - 7 "Statement of Cash Flows".

(For and on behalf of the Board)

As per our report annexed

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Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
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for K.S. RAO & CO
Chartered Accountants
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ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

NOTES FORMING PART OF THE STANDALONE FINANCIAL STATEMENTS

Company overview and material accounting policies

1.1 COMPANY OVERVIEW

The KCP Limited ("the company") a public limited company incorporated and domiciled in India and has its registered office at Chennai. The securities of the company are listed in National stock exchange of India limited.

The company is engaged in the business of manufacture and sale of cement, heavy engineering, power generation for captive use and hospitality.

These financial statements for the year ended March 31, 2026 are presented in Indian rupees (INR) and rounded to nearest Crores, were approved and authorized by the board of directors for issue on 28th May 2026.

1.2 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

These financial statements are prepared in accordance with the Indian accounting standards ("IND AS"), under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values, as per the provision of The Companies Act 2013 ("the act") and the guidelines of The Securities and Exchange Board of India (SEBI). The IND AS are prescribed under section 133 of the act read with rule 3 of the Companies (India Accounting standards) Rule 2015 and relevant amendments rules issued thereafter. Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or revision to existing accounting standard requires a change in the accounting policy hitherto in use.

The company assets and liabilities have been classified as current or non-current as per the company's operating cycle and other criteria set out below.

An asset is classified as current if:

- it is expected to be realized or sold or consumed in the Company's normal operating cycle;
- it is held primarily for the purpose of trading;
- it is expected to be realized within twelve months after the reporting period; or
- it is cash or a cash equivalent unless it is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is classified as current if:

- it is expected to be settled in normal operating cycle;
- it is held primarily for the purpose of trading;
- it is expected to be settled within twelve months after the reporting period;
- it has no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between acquisition of assets for processing and their realization in cash and cash equivalents. The Company's normal operating cycle is twelve months.

1.3 USE OF ESTIMATES, JUDGEMENTS AND ASSUMPTIONS

The preparation of financial statements, in conformity with the IND AS, requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and notes thereto. The management believes that these estimates and assumptions are reasonable and prudent. However, actual results could differ from these estimates. Any revision to accounting estimates is recognized prospectively in the current and future period. The application of Accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements have been disclosed below.

- Estimation of fair value of unlisted securities.
- Defined benefit obligation.
- Estimation of useful life of Property, Plant and Equipment.
- Estimation and evaluation of provisions and contingencies relating to tax litigations.
- Expected Credit Losses.
- Revenue recognition in case of Engineering job work contracts.
- Measurement of Lease liabilities and Right of Use Asset

1.4 RECENT PRONOUNCEMENTS

The below amendments to the existing standard which are notified by Ministry of Corporate Affairs but are not yet effective.

Amendment to Ind AS 1 “Presentation of Financial Statements” – Classification of Liabilities as current or non-current and non-current liabilities with covenants. The amendment includes specific provisions that will take effect for reporting periods beginning on or after 1 April 2026, retrospectively, as outlined below:

- a) Breach of material covenant for long-term loan arrangement on or before end of reporting period with effect that liability becomes payable on demand as on reporting date, then it shall be classified as current liability, if lender agreed after reporting period and before approval of financial statements to not demand payment as a consequence of breach.
- b) Classify as non-current liability, if lender agreed by end of reporting period to provide grace period ending at least 12 months after reporting period within which entity can rectify the breach provided lender does not demand immediate repayment.
- c) Disclose information about the timing of settlement to understand the impact of the liability on the financial statements.

The Company does not expect this amendment to have an impact on its operations or financial statements.

1.5. MATERIAL ACCOUNTING POLICIES

I. REVENUE RECOGNITION

The company derives revenues primarily from sale of goods comprising Cement, Engineering Job work, Power, Hospitality in the brand name of Mercure.

The company recognizes revenue when its customer obtains control of promised goods or services, in an amount that reflects consideration which the entity expects to receive in exchange for those goods or services excluding the amount collected on behalf of the third parties.

Engineering job work can be either ‘material cum service’ contracts or service contracts.

Performance obligation in case of ‘material cum services’ is satisfied at a point in time. Consequently revenue is recognized when customer obtains control

over promised goods and the entity has satisfied performance obligation. In case of ‘service contracts’ revenue is recognized based on performances completed to date by using either ‘Input method’ or ‘output method’ as prescribed for measuring progress of performance obligation under IND AS 115.

The company accounts for Discount such as Quantity discounts, performance discounts and selling commission to dealers as a reduction from revenue based on target achievement by customer towards earning the discount/commission.

Trade receivables and contract balances: -

The company classifies the right to consideration in exchange for transferring control over goods or services either as a trade receivable or as contract asset. Trade Receivable is a right to consideration that is unconditional and contract assets is a right to consideration that is conditional on something other than passage of time.

Other income: -

- a) Dividend income:- Dividend is recognized in statement of profit or loss only when the right to receive payment is established, it is probable that economic benefits associated with the dividend will flow to the company and the amount of dividend can be reliably measured.
- b) Interest income:- Interest income is recognized as it accrues in the statement of profit or loss using effective interest rate.

II. BORROWING COST

Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets, are capitalized as part of the cost of that asset. Qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use. Interest income earned on the temporary investment of specific borrowing is deducted from the borrowing cost eligible for capitalization. Borrowing costs also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

Borrowing costs also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

All other borrowing costs are charged to revenue in the period in which they are incurred.

III. GOVERNMENT GRANTS

Grants from government are recognized when there is a reasonable assurance that grant will be received, and the company will comply with all stipulated conditions.

Grants relating to revenue items will be presented separately as 'Other income' in statement of profit or loss or deducted in reporting the related expense.

Grants relating to assets are treated as deferred income under non-current liabilities and credited to statement of profit or loss on straight-line basis over the expected useful life of the related assets under other income.

IV. EMPLOYEE BENEFITS

Employee benefits includes short term employee benefits, Post employment benefits, Other long term benefits and Termination benefits.

Short term employee benefits:

The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognized during the year when the employees render the service. These benefits include performance incentive and compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related service.

Post employment benefits:-

a) **Defined contribution plans:** These benefits include Pension, superannuation and Employee State Insurance (ESI).

Entity contributes at statutorily prescribed minimum rates, monthly to Provident fund, ESI and will have no legal obligation to pay further contribution if fund doesn't have sufficient assets to pay all employee benefits relating to employee service in current and prior periods. Yearly contribution is paid to Life insurance corporation towards superannuation Pension in respect of employees who had joined the company before 01.09.2020. Monthly contributions are made in the case of Provident Fund and ESI. Thus, PF, Superannuation, ESI benefits are defined contribution plans. These contributions are recognized in statement of profit and loss by way of charge against income.

b) **Defined benefits plans- Leave Absences and Gratuity**

Cost of providing these benefits is determined using projected unit credit method by actuary at the end of

each reporting period. It has two components, one is service cost and other is remeasurements. Service cost comprises a) current service cost including gains/loss on curtailment or settlements, b) past service cost in case of plan amendment c) net Interest expense or income. Remeasurements comprise actuarial gains/losses, return on plan assets excluding interest and effect of change in assets ceiling. Service cost is recognized in statement of profit or loss while remeasurements are in other comprehensive income.

c) **Defined benefits plans- Covid Death**

Family of the employees who have died due to Covid are provided with monthly pension till the deemed superannuation date of the deceased employee, by subscribing to the customized insurance policy through lumpsum payment to the insurer.

The Plan assets created by the insurer are remeasured at the end of accounting period for recognition of gain or loss through FVTPL.

V. PROPERTY, PLANT AND EQUIPMENT

a) Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any. The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and borrowings costs attributable to acquisition of qualifying property, plant and equipment up to the date the asset is ready for its intended use and initial estimate cost of decommissioning & restoring the site on which it is located.

Freehold land is not depreciated.

b) **Construction Period Expenses on Projects:-** All identifiable revenue expenses including interest on term loans incurred in respect of various projects/ expansions are allocated to capital cost of respective assets/ capital work in progress.

c) An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

- d) Depreciation is recognised so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives.
- e) The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.
- f) The company follows the process of componentization for property, plant and equipment. Accordingly, the company has identified a part of an asset as a separate component in whole asset value (beyond certain value) and useful life of the part is different from the useful life of the remaining asset. The useful life is assessed based on technical advice, taking into account the nature of the asset/ component of an asset, the estimated usage of the asset /component of an asset on the basis of management's best estimation of getting economic benefits from those class of assets / components of an asset. The Company uses its technical expertise along with historical and industry trends for arriving the economic life of an asset/ component of an asset.
- g) Machinery spares which can be used only in connection with a particular item of Fixed Assets and the use of which is irregular, are capitalized at cost.
- h) Non current assets held for sale:- Assets held for sale are measured at the lower of carrying amount or fair value less cost to sell. The determination of fair value less cost to sell includes use of management estimates and assumptions. Non-current assets and disposal group that cease to be classified as "Held for sale" shall be measured at the lower of carrying amount before the the non-current assets and disposal group was classified as "Held for sale" and the recoverable amount at the date of subsequent decision not to sell.
- i) Tangible assets not ready for the intended use on the date of Balance Sheet are disclosed as "Capital work-in progress". Advances given towards acquisition /construction of fixed assets outstanding at each Balance Sheet date are disclosed as Capital Advances under "Other Non-Current Assets".

- j) Developmental stripping cost: - Developmental stripping cost incurred in order to obtain access to quantities of mineral reserves that will be mined in future periods are capitalized as a part of mining assets.

VI. MINE CLOSURE, SITE RESTORATION AND DECOMMISSIONING OBLIGATIONS:

An obligation for restoration, rehabilitation and environmental costs arises when environmental disturbance is caused by the development or ongoing extraction from mines.

The company recognises unavoidable obligations, legal or assumed, to restore the mines upon exhaustion of reserves/end of lease period whichever is earlier.

The obligation is estimated on the basis of cash flows expected to be incurred as per applicable mining regulations, which mainly includes cost of plantation, fencing, biodiversity management, sustainable development, rainwater harvesting, etc.

The estimate of expenses are escalated for inflation, and then discounted at a discount rate that reflects the current market assessment of the time value of money and the risks, such that the amount of provision reflects the present value of the expenditures expected to be required to be settle the obligation.

The company records a corresponding asset associated with the liability for final reclamation and mine closure. The obligation and corresponding assets are recognised in the period in which the liability is incurred. The asset representing the total site restoration cost as per mine closure plan is recognised as a separate item in PPE and amortised over the balance project/mine life.

The value of the provision is progressively increased over time as the effect of discounting unwinds creating an expense recognised as financial expenses.

Subsequent adjustments to the obligation for changes in the estimated cashflows/disbursement period/ discount rate are made against fixed assets and depreciation/amortisation is modified prospectively.

VII. INTANGIBLE ASSETS

An intangible asset is an identifiable non-monetary asset without physical substance. It is measured at the consideration paid for its acquisition and stated at the end of each year net of amortization and impairment. Intangible assets are amortized over their individual

estimated lives of 4-7 years. Amortization methods and useful lives are reviewed at the end of financial year.

VIII. INVESTMENT PROPERTY

Investment properties are measured initially at cost, including transactions costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any.

Investment properties are de-recognized either when they have been disposed-off or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in profit or loss in the period of de-recognition.

IX. DEPRECIATION: -

Depreciation is provided in accordance with the useful life as prescribed under Part C of Schedule-II to the Companies Act, 2013 as follows: -

- In respect of assets existing as on 30-6-1988, under the written down value method; and
- In respect of assets acquired on or after 1-7-1988, under the straight-line method except for decommissioning cost.

Decommissioning cost is depreciated using depletion method.

Useful life for parts of Assets having significant cost, is assessed based on technical estimate which is different from the life given under the Schedule-II to The Companies Act, 2013, as given below.

S. No	Asset Description	Useful Life (Estimated)
1	Transformers	30 Years
2	Economisers in Boilers in CPP; Turbine, Generators, sluice Gates, Switchgears and cables in Hydel Plant	25 years
3	Turbine, Generator, Air Cooled Condenser in Waste Heat recovery Plant in Muktyala	20 Years

S. No	Asset Description	Useful Life (Estimated)
4	Electrical components like Control Panels, Valves, Insulators, Transmitters, Cables which are components of Plant and Machinery in Waste Heat recovery Plant in Muktyala	10 Years
5	Economisers in Boilers and water preheater in Waste Heat recovery Plant in Muktyala	10 Years
6	Economisers in Boilers and water preheater in Waste Heat recovery Plant in Macherla; Evaporators in CPP	5 Years
7	Electrical components like Panels, Motors, Insulators which are components of Plant and Machinery.	10 Years
8	Moulds in Heavy Engineering Plant.	3 Years

X. FINANCIAL INSTRUMENT

Initial Recognition: -

The company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instruments. All financial assets and liabilities are recognized at fair value on initial recognition, except for trade receivables which are directly measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and liabilities that are not at fair value through profit or loss, are added to the fair value on initial recognition.

Subsequent Recognition & Classification: -

Financial assets carried at amortized cost:

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows, and the contractual terms of the financial asset gives rise on specified dates to cash flow that are solely payments of principal and interest on the principal outstanding.

Financial assets at fair value through other comprehensive income:

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial asset and contractual terms of the financial asset give rise on specified dates to cash flows that solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through profit or loss:

A financial asset which is not classified in any of the above categories is subsequently fair valued through profit or loss.

Financial liabilities: Financial liabilities are subsequently carried at amortised cost using the effective interest method.

Impairment: -

The company recognizes loss allowances using the expected credit loss (ECL) model for financial assets and unbilled revenues which are not fair valued through profit or loss. Loss allowance for trade receivables and unbilled revenue with no significant finance component is measured at an amount equal to life time ECL using provision matrix as shown below. This estimation of ECL should consider past events, current conditions and reasonable & supportable forecasts. For all other financial assets, expected credit loss are measured at an amount equal to 12-month ECL unless there is significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL.

The amount of expected credit loss (or reversal) that is required to adjust the loss allowance at the reporting date is recognized as impairment gain or loss in the statement of profit or loss.

De-recognition of financial instrument: -

Financial assets:

A financial asset shall be derecognised when, and only when

- the contractual rights to the cash flows from the financial asset expire, or
- it transfers the financial asset and the transfer qualifies for de-recognition.

On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the consideration received shall be recognised in profit or loss.

Financial Liabilities:

A financial liability shall be derecognised when, and only when, obligation specified in the contract is discharged or cancelled or expires. The difference between the carrying amount of a financial liability extinguished or transferred and consideration paid shall be recognised in profit or loss.

XI. INVENTORIES

Inventories are valued at the lower of cost and estimated net realisable value (net of allowances) after providing for obsolescence and other losses, where considered necessary. The cost comprises cost of purchase, cost of conversion and other costs including appropriate production overheads in the case of finished goods and work-in-progress, incurred in bringing such inventories to their present location and condition. Trade discounts or rebates are deducted in determining the costs of purchase. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. The cost net of taxes subsequently recoverable from tax authorities) of raw materials, stores & spares is determined on moving weighted average basis.

Stock of Scrap- Engineering Unit

- Purchased scrap and internally generated scrap for use in production are both valued at weighted average cost of purchased scrap.
- In respect of other scrap, the stock of scrap is not valued. As and when sales are made stocks are adjusted.

XII. CASH FLOW STATEMENT

Cash flows are reported using the indirect method, whereby the profit for the period is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the company are segregated.

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with financial institutions/banks, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

XIII. FOREIGN CURRENCY

Functional currency: The functional currency of the company is Indian Rupee.

Transactions and translations: -Transactions in foreign currency are initially accounted at the exchange rate prevailing on the date of the transaction.

- Foreign currency denominated monetary assets/ liabilities- are translated into the relevant functional currency at exchange rates in effect at the balance sheet date. The gains or losses resulting from such translations are included in net profit in the statement of profit and loss.
- Foreign currency denominated non-monetary assets / non-liabilities are translated at the exchange rate prevalent at the date of the transaction.
- Exchange differences arising on settlement of transactions and translation of monetary items are recognised as income or expense in the year in which they arise.

XIV. INVESTMENT IN SUBSIDIARIES AND JOINT VENTURE

Investments in subsidiaries and joint ventures are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down to its recoverable amount. On disposal of investments in subsidiaries and joint venture, the difference between net disposal proceeds and the carrying amounts are recognised in the Statement of Profit and Loss.

XV. INCOME TAX

Income tax expense comprises current and deferred income tax. Income tax expense is recognized in the net profit in the statement of profit or loss except to the extent that it relates to items recognized in Other comprehensive income. Current income tax for current and prior periods is recognized at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantially enacted by the balance sheet date. Deferred income tax assets and liabilities are recognized for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that is no longer probable that related tax benefits will be realized.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realized, or the deferred income tax liability is settled.

Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Where the Company is entitled to claim special tax deductions for investments in qualifying assets or in relation to qualifying expenditure, the Company accounts for such allowances as tax credits, which means that the allowance reduce income tax payable and current tax expense. A deferred tax asset is recognized for unclaimed tax credits that are carried forward as deferred tax assets.

XVI. EARNINGS PER SHARE (EPS)

The company's Basic EPS is calculated by dividing profit or loss from continuing operations attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the period as per IND AS-33.

The diluted EPS of an entity is calculated on the same basis as basic EPS, after adjusting for the effects of dilutive potential ordinary shares unless the effect of the potential dilutive equity shares is anti-dilutive.

XVII. PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provision:

A provision is recorded when the company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reasonably estimated. Provisions will be reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision shall be reversed. The estimated liability for product warranties is recorded when products are sold based on technical evaluation. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. Provisions are discounted when time value of money is material. The discount rate

used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognized as interest expenses.

Contingent liabilities:

Contingent liability is recognised when it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the company, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Onerous contracts:

Onerous contract is a contract in which the unavoidable cost of meeting the obligations under the contract exceed the economic benefits expected to be received under it. Company estimates and provides provision at the lower of the following for onerous contracts.

- a) Net Cost of fulfilling the contract; or
- b) Compensation, penalties arising from the failure to fulfil it i.e. Cost of terminating the contract.

Contingent assets:

Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. A contingent asset is disclosed when the inflow of economic benefit is probable.

XVIII. LEASES

The Company's lease asset consists of lease for Land, buildings and vehicles. The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and

- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and leases of low value assets.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

A lease liability is re-measured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The re-measurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

XIX. SEGMENT REPORTING

The company publishes this financial statement along with the consolidated financial statements. In accordance with IND AS 108, Operating segments, the company has disclosed the segment information in the consolidated financial statements.

XX. DIVIDEND DISTRIBUTION

Dividends paid are recognised in the period in which the interim dividends are approved by the Board of Directors, or in respect of the final dividend when approved by shareholders.

Note2: Changes in Carrying Value of Property, Plant & equipment For the Year ended March 31,2026 are as follows

Note. 2.A Tangible Assets		GROSS BLOCK			DEPRECIATION				NET BLOCK		
		Cost as on 01-04-2025	Additions during the year	Deductions during the year	Cost up to 31-03-2026	Total depreciation upto 31-03-2025	Depreciation during the year	Depreciation on deductions	Total depreciation upto 31-03-2026	As at 31-03-2026	As at 31-03-2025
1	(I) Lands	51.17	9.94	0.13	60.98	-	-	-	-	60.98	51.17
	(II) Lease Hold Lands	3.92	-	-	3.92	0.26	0.13	-	0.39	3.53	3.66
2	(I) Buildings	170.74	2.19	0.01	172.92	43.80	4.59	0.00	48.38	124.54	126.94
	(II) Lease Hold Buildings	-	-	-	-	-	-	-	-	-	-
3	Roads	4.16	-	-	4.16	2.91	0.33	-	3.24	0.91	1.25
4	Plant & Machinery	942.61	21.04	1.55	962.11	417.89	48.04	0.89	465.04	497.07	524.72
5	Furniture,Fixtures	20.34	0.31	0.01	20.64	17.93	0.33	0.01	18.25	2.40	2.42
6	Motor Vehicles	13.98	1.98	0.57	15.39	8.50	1.23	0.53	9.21	6.18	5.48
7	Railway Siding, Locomotives, Rolling Stocks	0.33	-	0.00	0.32	0.23	0.02	-	0.24	0.08	0.10
8	Ropeway Structures	1.97	0.84	0.72	2.08	1.30	0.82	0.68	1.44	0.64	0.66
9	Office Equipment	2.13	0.14	0.01	2.26	1.59	0.14	0.01	1.72	0.54	0.54
10	Computer & Data Processing Units	4.84	0.36	0.02	5.18	3.79	0.42	0.01	4.19	0.99	1.05
11	Laboratory Equipment	0.51	0.03	0.00	0.55	0.36	0.02	0.00	0.38	0.17	0.16
12	Electrical Installation & Equipment	29.57	0.96	0.09	30.44	23.20	1.66	0.08	24.79	5.66	6.37
13	Hydraulic Works, Pipelines & Sluices	0.91	-	-	0.91	0.54	0.06	-	0.60	0.32	0.38
14	Leased Lands (Decommissioning)	23.95	3.20	-	27.15	7.46	1.98	-	9.44	17.71	16.49
Total as at 31st March 2026		1,271.13	40.98	3.09	1,309.02	529.74	59.77	2.21	587.30	721.72	741.39
Total as at 31st March 2025		1,245.80	37.39	12.06	1,271.13	471.92	61.59	3.76	529.74	741.39	773.88

Note.2.B Leased Assets - Right of Use		GROSS BLOCK			DEPRECIATION			NET BLOCK			
		Addition on account of transition to Ind as 116 -1st april, 2025	Additions during the year	Deductions during the year	Cost up to 31-03-2026	Total depreciation upto 31-03-2025	Depreciation during the year	Depreciation on deductions	Total depreciation upto 31-03-2026	As at 31-03-2026	As at 31-03-2025
1	Lands	1.60	-	-	1.60	0.16	0.03	-	0.19	1.41	1.44
2	Buildings	1.02	-	-	1.02	0.52	0.08	-	0.60	0.42	0.50
3	Vehicles	-	-	-	-	-	-	-	-	-	-
Total as at 31st March 2026		2.62	-	-	2.62	0.68	0.11	-	0.79	1.83	1.94
Total as at 31st March 2025		3.74	-	1.12	2.62	1.70	0.11	1.12	0.68	1.94	2.04
Total (2A+2B) as at 31st March 2026		1,273.75	40.98	3.09	1,311.64	530.42	59.87	2.21	588.09	723.55	743.33
Total (2A+2B) as at 31st March 2025		1,249.54	37.39	13.18	1,273.75	473.62	61.69	4.89	530.42	743.33	775.92

Note. 5 Intangible Assets	GROSS BLOCK				DEPRECIATION			NET BLOCK	
	Cost as on 01-04-2025	Additions during the year	Deductions during the year	Cost up to 31-03-2026	Total depreciation upto 31-03-2025	Depreciation during the year	Depreciation on deductions	As at 31-03-2026	As at 31-03-2025
1 Computer Software	8.46	0.17	0.06	8.57	3.72	0.47	0.06	4.43	4.74
Total as at 31st March 2026	8.46	0.17	0.06	8.57	3.72	0.47	0.06	4.43	4.74
Total as at 31st March 2025	8.25	0.21	-	8.46	3.30	0.42	-	4.74	4.95
Grand Total as at 31st March 2026	1,282.21	41.15	3.15	1,320.21	534.14	60.34	2.26	727.98	748.06
Grand Total as at 31st March 2025	1,257.79	37.60	13.18	1,282.21	476.92	62.11	4.89	748.06	780.87

- Property of value Rs. 0.04 crores situated at flat no. 406, 4th floor, ansal chamber-2, New Delhi was purchased in 1986 and the company entered into sale agreement, pending registration. This property is in possession of the company and paying municipal taxes since beginning.
- One parcel of Land of Rs. 180/- to the extent of 25 cents was registered by District Civil Court Gurajala. Mentioning survey number. 1026/B2 instead of 1027/3. This property is in the Possession of the company. Necessary correction is being initiated to rectify the survey number out of the above said property, 0.05 cents of land sold by M. Satyanarayana & othersto M. delhibabu. Presently, the case was held at Senior Civil Judge Court, Gurezala
- Land to the extent of Ac. 2.10 situated at Macherla, at Survey No. 1008/16C, which was converted into Survey No. 1415, purchased by the KCP Limited vide Document No. 1383/1958 from U.Kasaiah, which was in the possession of KCP Ltd. The wife & sons of U. Kasaiah executed a registered sale deed dated 28.09.1988 in respect of Ac. 2.04 in Survey No. 1415, to Boya Nagamani & others, thereby double registration occurred, for which the company has filed O.S. 2/2022 before the court of Hon'ble X Addl. District Judge at Gurezala, which was pending.
- The company purchased land to the extent of Ac. 0.60 in Survey No. 965/1 under registered sale deed dated 18.12.1959, vide Doc. No. 1513/1959, SRO, Macherla. Under the same Survey No., the company purchased to the extent of Ac. 0.81 from the same person P. Veera Raghavamma, vide Doc. No. 334/1964 dated 10.01.1964. The above said land was sold by Mosu Bakkiah in the year 1984, for which source of title is silent as to how they got title over the property, to Atche Kotawarama & Atche Ravisankar. The Parties filed a case O.S. 435/2025, O.S. 436/2025 & O.S. 1/2026, against the company, before the Principal Civil Judge (Junior Division) Court, Macherla, which were pending.

#The above said lands are in the possession of the company.

Note : 2 The changes in the carrying values of Property, Plant and Equipment for the year ended March 31, 2025 are as follows

Note. 2A Tangible Assets	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	Cost as on 01-04-2024	Additions During the Year	Deduc- tions During the Year	Cost Up to 31-03-2025	Total Depreciation upto 31-03-2024	Depreciation during the year	Depreciation on deductions	Total deprecia- tion upto 31-03-2025	As at 31-03-2025	As at 31-03-2024
1 (i) Lands	46.77	4.40	-	51.17	-	-	-	-	51.17	46.77
(ii) Lease Hold Lands	3.92	-	-	3.92	0.13	0.13	-	0.26	3.66	3.79
2 (i) Buildings	170.84	0.29	0.38	170.74	39.29	4.61	0.10	43.80	126.94	131.55
(ii) Lease Hold Buildings	0.09	-	0.09	-	0.02	0.00	0.02	-	-	0.07
3 Roads	4.16	-	-	4.16	2.46	0.45	-	2.91	1.25	1.70
4 Plant & Machinery*	924.53	27.73	9.66	942.61	370.67	49.69	2.47	417.89	524.72	553.86
5 Furniture,Fixtures	20.18	0.18	0.01	20.34	17.61	0.33	0.01	17.93	2.42	2.56
6 Motor Vehicles	13.47	0.73	0.23	13.98	7.53	1.18	0.21	8.50	5.48	5.94
7 Railway Siding, Locomotives, Rolling Stocks	0.33	-	-	0.33	0.21	0.02	-	0.23	0.10	0.11
8 Ropeway Structures	1.97	0.41	0.41	1.97	0.83	0.74	0.27	1.30	0.66	1.13
9 Office Equipment	2.15	0.04	0.06	2.13	1.49	0.15	0.06	1.59	0.54	0.66
10 Computer & Data Processing Units	4.79	0.37	0.32	4.84	3.68	0.41	0.30	3.79	1.05	1.11
11 Laboratory Equipment	0.46	0.07	0.02	0.51	0.34	0.03	0.02	0.36	0.16	0.11
12 Electrical Installation & Equipment*	29.14	1.31	0.87	29.57	21.47	2.03	0.30	23.20	6.37	7.67
13 Hydraulic Works, Pipelines & Sluices	0.91	-	-	0.91	0.47	0.06	-	0.54	0.38	0.44
14 Leased Lands (Decommissioning)	22.11	1.84	-	23.95	5.71	1.75	-	7.46	16.49	16.40
Total as at 31st March 2025	1,245.80	37.39	12.06	1,271.13	471.92	61.59	3.76	529.74	741.39	773.88
Total as at 31st March 2024	1,222.64	29.62	6.46	1,245.80	410.34	66.31	4.73	471.92	773.88	812.30

Note. 2B Leased Assets - Right of use	GROSS BLOCK			DEPRECIATION				NET BLOCK		
	Addition on account of Transition to Ind AS 116 - 1st April, 2024	Additions during the year	Deductions during the year	Cost up to 31-03-2025	Total depreciation upto 31-03-2024	Depreciation during the year	Depreciation on deductions	Total depreciation upto 31-03-2025	As at 31-03-2025	As at 31-03-2024
1 Lands	1.60	-	-	1.60	0.13	0.03	-	0.16	1.44	1.49
2 Buildings	2.14	-	1.12	1.02	1.57	0.08	1.12	0.52	0.50	0.55
Total as at 31st March 2025	3.74	-	1.12	2.62	1.70	0.11	1.12	0.68	1.94	2.04
Total as at 31st March 2024	4.34	0.02	0.62	3.74	2.08	0.13	0.61	1.59	2.15	2.27
Total (2A+2B) as at 31st March 2025	1,249.54	37.39	13.18	1,273.75	473.62	61.69	4.89	530.42	743.33	775.92
Total (2A+2B) as at 31st March 2024	1,226.38	29.62	6.46	1,249.54	411.93	66.42	4.73	473.62	775.92	814.45

Note : 5 The changes in the carrying values of Intangible Assets for the year ended March 31, 2025 are as follows

Particulars	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	Cost as on 01-04-2024	Additions during the year	Deductions during the year	Cost up to 31-03-2025	Total depreciation upto 31-03-2024	Depreciation During The Year	Depreciation on Deductions	Total depreciation upto 31-03-2025	As at 31-03-2025	As at 31-03-2024
1 Computer Software	8.25	0.21	-	8.46	3.30	0.42	-	3.72	4.74	4.95
Total as at 31st March 2025	8.25	0.21	-	8.46	3.30	0.42	-	3.72	4.74	4.95
Total as at 31st March 2024	7.95	0.30	-	8.25	2.95	0.35	-	3.30	4.95	4.99
Grand Total as at 31st March 2025	1,257.79	37.60	13.18	1,282.21	476.92	62.11	4.89	534.14	748.06	780.87
Grand Total as at 31st March 2024	1,234.33	29.92	6.46	1,257.79	414.88	66.76	4.73	476.92	780.87	819.45

1. Property of value Rs. 0.04 crores situated at flat no. 406, 4th floor, ansal chamber-2, New Delhi was purchased in 1986 and the company entered into sale agreement, pending registration. This property is in possession of the company and paying municipal taxes since beginning..
2. One parcel of Land of Rs. 180/- to the extent of 25 cents was registered by District Civil Court Gurajala. Mentioning survey number. 1026/B2 instead of 1027/3. This property is in the Possession of the company. Necessary correction is being initiated to rectify the survey number.

*3. An amount of Rs.7.48 Crores received on re-instatement basis of fixed assets damaged due to Cyclone Michaung during the period December 2023, is considered as deduction.

(₹ in Crores)

Note. 3 Capital Work-in-Progress	As at 31-03-2026	As at 31-03-2025
1. Building Under Construction		
Opening Balance	25.04	0.71
Additions during the year	31.76	25.13
Less : Capitalisation during the year	(2.09)	(0.79)
Closing Balance	54.72	25.04
2. Plant & Machinery Under Installation		
Opening Balance	131.98	4.73
Additions during the year	194.02	136.86
Less : Capitalisation during the year	(15.01)	(9.61)
Closing Balance	310.99	131.98
Total	365.71	157.02

CWIP Ageing Schedule for the Year 2025-26

Particulars	Amount in CWIP for a period of				
	Less than 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Projects in Progress	215.20	149.79	0.11	0.06	365.16
(ii) Projects temporarily Suspended	-	-	0.34	0.21	0.55
Total	215.20	149.79	0.44	0.28	365.71

CWIP Ageing Schedule for the Year 2024-25

Particulars	Amount in CWIP for a period of				
	Less than 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Projects in Progress	155.37	0.97	0.11	0.02	156.48
(ii) Projects temporarily Suspended	-	0.34	0.21	-	0.55
Total	155.37	1.31	0.32	0.02	157.02

Note 6. Non Current Financial Assets-Investments	As at 31-03-2026	As at 31-03-2025
Unquoted Equity instruments		
Investment in Subsidiary:		
2,03,23,332 (31 March 2025: 2,03,23,332) Equity shares of US \$ 1/- each fully paid up in K.C.P.Vietnam Industries Ltd, Vietnam.	23.71	23.71
Investment in Joint Venture:		
4,00,000 (31 March 2025: 4,00,000) equity shares of Rs.10/- each fully paid up in Fives-cail KCP Ltd.	0.40	0.40
Common Stock (unquoted):		
1,640 (31 March 2025: 1,640) Non-Voting common stock of BGE Global Inc.	0.77	0.77
par value \$0.01 per share		
Sub Total	24.88	24.88

(₹ in Crores)

Note 6. Non Current Financial Assets-Investments	As at 31-03-2026	As at 31-03-2025
Investment in equity instruments (quoted):		
100 (31st March 2025: 100) equity shares of Rs.10/- each fully paid up in IFCI Ltd.	0.00	0.00
14,240 (31st March 2025: 14,240) equity shares of Rs.10/- each fully paid up in IDBI Bank	0.09	0.11
Equity instruments (unquoted):		
30 (31st March 2025: 30) equity shares of Rs. 10/- each Fully paid up in Andhra Pradesh Heavy Machinery and Engg Co.Ltd	0.00	0.00
(Written off to the extent of Rs. 299/-)		
1,00,000 (31st March 2025: 1,00,000) equity shares of Rs. 10/- each fully paid up in Prudential Sugar Corporation Ltd.	0.00	0.00
(Written off to the extent of Rs. 9,99,999/-)		
(The Shares are not traded in the Stock Exchange though listed).		
Other Investments - Unit Trust of India - Quoted:		
50,047.489(31st March 2025 : 46,426.178) UTI Balanced Fund Units.of Rs.10/- each (*)	0.19	0.19
Sub Total	0.28	0.30
Total	25.16	25.19

(*) 3621.311 units acquired by way of re-investment of dividend.

Aggregate amount of quoted Investments - Market Value	0.28	0.30
Aggregate amount of quoted Investments - Book Value	0.28	0.30
Aggregate amount of unquoted Investments	24.88	24.88
Aggregate amount of impairment in value of Investments	-	-

Note. 6.1 Category wise Investment- as per IND AS 109 classification	As at 31-03-2026	As at 31-03-2025
Financial assets carried at cost Equity Instruments	24.88	26.81
Financial assets carried at fair value through Profit or loss (FVTPL) Equity Instruments	-	-
Financial assets carried at fair value through OCI Equity Instruments	0.28	0.32
Total	25.16	27.13

Reasons for classification of Financial assets as per IND AS-107:

The company has elected an irrevocable option of classifying equity instrument that are not held primarily for trading at fair value through Other Comprehensive income (OCI).

Accounting for investments in Subsidiaries and joint venture are mentioned in accounting policy XIV of note 1.5 forming part of the accounts.

Note 6.2 Details of Subsidiary and Joint venture

Name of the Company Principal Activity & Place of domicile	Proportion of ownership interest / voting rights	
	As at 31-03-2026	As at 31-03-2025
KCP Vietnam Industries Ltd (Manufacturers of Sugar and generation of power, Socialistic Republic of Vietnam)	66.67%	66.67%
Fives Cail KCP Ltd (Manufacturer of machinery, India)	40.00%	40.00%

The company has right to cast 66.67% of voting rights in the case of KCP Vietnam industries Ltd and 40% of Fives Cail KCP Ltd.

(₹ in Crores)

Note. 7 Non Current Financial Assets- Trade Receivables	As at 31-03-2026	As at 31-03-2025
Secured considered good	-	-
Unsecured considered good	1.19	0.90
Receivables having Significant increase in credit risk	0.16	0.15
	1.34	1.06
Less: Loss Allowance	0.16	0.15
Total	1.19	0.90

The Company has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and adjusted for forward looking information. The expected credit loss allowance is based on the ageing of the days the receivables are due and the rates as per the provision matrix. The provision matrix is as follows:

Credit risk	Defalut Rate (%)
Current	Nil
1-60 days Past Due	0.25
60-90 days past due	0.50
More than 90 days past due	1.00

Non Current Trade Receivables Ageing Schedule for the year 2025-26

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3 Years	Total
(i) Undisputed trade receivables-Considered Good	1.34					1.34
(ii) Undisputed trade receivables-which have significant increase in credit risk	-					-
(iii) Undisputed trade receivables-credit impaired						
(iv) Disputed trade receivables-Considered Good						
(v) Disputed trade receivables-which have significant increase in credit risk						
(vi) Disputed trade receivables-credit impaired						
Total	1.34					1.34
Less: Provision for doubtful debts						-
Less: Provision for expected Credit loss						0.16
Total						1.19

Non Current Trade Receivables Ageing Schedule for the year 2024-25

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3 Years	Total
(i) Undisputed trade receivables-Considered Good	1.06					1.06
(ii) Undisputed trade receivables-which have significant increase in credit risk	-					-
(iii) Undisputed trade receivables-credit impaired						
(iv) Disputed trade receivables-Considered Good						
(v) Disputed trade receivables-which have significant increase in credit risk						
(vi) Disputed trade receivables-credit impaired						
Total	1.06					1.06
Less: Provision for doubtful debts						-
Less: Provision for expected Credit loss						0.15
Total						0.90

(₹ in Crores)

Note. 8 Non current- Other Financial Assets	As at 31-03-2026	As at 31-03-2025
Earnest money deposit	0.15	0.20
Less : Provision for Expected Credit Loss	0.03	0.03
Earnest money deposit - Net	0.11	0.17
Bank deposits with maturity more than 12 months	-	-
Total	0.11	0.17

Note.9 Non current- Other asset	As at 31-03-2026	As at 31-03-2025
Capital Advances	1.88	25.14
Sub-total	1.88	25.14
Advances other than Capital Advances		
Security Deposits	6.10	5.86
Sub-total	6.10	5.86
Others		
Prepaid expenses	0.81	1.36
Deposits/ Advances with Government Authorities	23.98	24.58
Sub-total	24.79	25.94
Total	32.77	56.94

Note.10 Inventories	As at 31-03-2026	As at 31-03-2025
Raw materials and components at Cost (includes those in transit Rs.0.05 Crores) (As on 31-03-2025-Rs 0.29 Crores)	15.52	10.22
Coal At Cost (includes those in transit Rs.0.80 Crores) (As on 31-03-2025-Rs. 2.19 Crores)	28.40	39.52
Work-in-progress		
: At Cost	64.48	48.34
: At Estimated Realisable Value	9.21	13.45
Finished goods		
: At Cost (includes in transit Rs.1.37 Crores) (As on 31-03-2025 - Rs.0.49 Crores)	10.61	11.60
: At Estimated Realisable Value	2.06	2.30
Stores spares at Cost (includes in transit Rs. 0.21 Crores) (As on 31-03-2025 Rs 0.12 Crores)	41.26	47.67
Total	171.54	173.10

The cost of inventories is recognised as an expense during the year in respect of continuing operation was Rs. 404.62 Crores for year ended 31-03-2026 (Rs. 388.33 Crores for the year ended 31-03-2025).

The Amount of Write down of inventories to Net Realisable Value recognised as an expense was Rs 5.07 Crores (Rs 2.36 Crores for the year ended 31-03-2025). The mode of valuation of Inventories has been stated in accounting policy XI of Note1.5

The amount of goods in transit is Rs. 2.13 Crores (Rs. 3.09 Crores for previous year)

(₹ in Crores)

Note.11 Current- Trade receivables	As at 31-03-2026	As at 31-03-2025
Secured considered good	15.78	17.09
Unsecured considered good	30.71	24.13
Contract Assets	24.20	24.07
Less: Provision for doubtful debts	0.10	-
Less: Provision for expected credit loss	0.31	0.29
Total	70.28	65.01

Current Trade Receivables Ageing Schdule for the year 2025-26

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months - 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Undisputed trade receivables- Considered Good	2.92	26.77	4.52	3.60	2.16	3.61	43.58
(ii) Undisputed trade receivables-which have significant increase in credit risk							
(iii) Undisputed trade receivables-credit impaired							
(iv) Disputed trade receivables- Considered Good				2.67		0.24	2.90
(v) Disputed trade receivables-which have significant increase in credit risk							
(vi) Disputed trade receivables-credit impaired							
Total	2.92	26.77	4.52	6.27	2.16	3.85	46.49
Add: Unbilled Revenue							24.20
Less: Provision for Doubtful Debts							0.10
Less: Provision for expected credit loss							0.31
Total							70.28

Current Trade Receivables Ageing Schedule for the year 2024-25

(₹ in Crores)

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months - 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Undisputed trade receivables- Considered Good	13.06	16.02	3.27	2.94	1.72	3.98	40.98
(ii) Undisputed trade receivables-which have significant increase in credit risk					0.00		0.00
(iii) Undisputed trade receivables-credit impaired							
(iv) Disputed trade receivables- Considered Good						0.24	0.24
(v) Disputed trade receivables-which have significant increase in credit risk							
(vi) Disputed trade receivables-credit impaired							
Total	13.06	16.02	3.27	2.94	1.72	4.22	41.22
Add: Unbilled Revenue							24.07
Less: Provision for Doubtful Debts							-
Less: Provision for expected credit loss							0.29
Total							65.01

Note 12 Cash and cash equivalents	As at 31-03-2026	As at 31-03-2025
Balances with Banks:		
Current accounts	0.03	0.23
Cheques/drafts on hand	-	-
Cash on hand	0.12	0.09
Total	0.15	0.32

Note 12A Bank balances other than Cash and Cash equivalents	As at 31-03-2026	As at 31-03-2025
Fixed Deposits with Banks (Maturity less than 12 months)	106.86	85.40
Fixed Deposits with banks maintained as required under the Companies Act in respect of Public deposits	7.44	7.44
Balance with banks for Unpaid dividend account	0.92	1.27
Margin money deposit for Bank Guarantees & Letters of credit	18.44	24.94
Balances with banks for public deposits	0.16	0.46
Total	133.82	119.50

(₹ in Crores)

Note 13. Current- Other Financial Assets	As at 31-03-2026	As at 31-03-2025
Interest accrued on fixed Deposits	0.52	0.99
Interest accrued on other Deposits	1.02	1.20
Staff Advances	0.44	0.32
Non trade receivables from		
- Joint Venture	0.65	0.29
- Subsidiary - KCP VIL	-	-
- Others	1.05	0.02
Export Benefits - RODTEP Scrips on Hand	0.04	0.12
Claims receivable - Insurance	-	3.64
Others - Employee Benefit Plan	0.23	0.27
Total	3.96	6.84

Note 14. Current Tax Assets (Net)	As at 31-03-2026	As at 31-03-2025
Advance tax		
Advance payment of Direct Taxes/TDS/TCS Credit	50.58	9.27
Income Tax Refund Receivable	5.84	7.22
	56.42	16.48
Provision for Tax		
Provision for Income tax	50.57	2.42
Total	5.85	14.06

Note 15. Other Current Assets	As at 31-03-2026	As at 31-03-2025
Other Advances		
Advances recoverable in cash or kind		
Unsecured considered good	0.28	0.25
Advances to Suppliers	67.43	40.25
Prepaid expenses	4.35	4.37
Dues from Statutory/Government Authorities	45.32	36.96
Total	117.38	81.83

(₹ in Crores)

Note.16 Share Capital	As at 31-03-2026	As at 31-03-2025
Authorised Share Capital:		
35,00,00,000 (31 March 2025 : 35,00,00,000) Equity shares of Re.1/- each	35.00	35.00
2,00,00,000(31 March 2025 : 2,00,00,000) 12% Redeemable cumulative Non-convertible Preference Shares of Rs.10/- each	20.00	20.00
	55.00	55.00
Issued Share Capital:		
12,89,77,480 (31 March 2025 : 12,89,77,480) Equity shares of Re.1/- each	12.90	12.90
	12.90	12.90
Subscribed and fully paid-up :		
12,89,21,160 (31 March 2025 :12,89,21,160) Equity shares of Re.1/- each	12.89	12.89
Total issued, subscribed and fully paid-up capital	12.89	12.89

Note 16.1) Details of shareholders holding more than 5% share in the company:-

1. M/s. V. Ramakrishna Sons Pvt Ltd - 3,89,56,326 (3,89,56,326) equity shares of Rs.1/- each fully paid - 30.22% (30.22%)
2. Dr. V.L. Indira Dutt - 1,02,22,173 (1,02,22,173) equity shares of Rs 1/- each fully paid- 7.93% (7.93%)

Note 16.2) The reconciliation of the Opening and closing balance of the Subscribed and Paid-up equity shares of the company is set out below:-

Particulars	For FY 2025-26	For FY 2024-25
Equity Share Capital at the beginning of the Year	12.89	12.89
Add/Less : Changes during the year	-	-
Equity Share Capital at the end of the Year	12.89	12.89

The Company has only one class of equity shares referred to equity shares having a par value of Re.1. Each holder of equity share is entitled to one vote per each share. In the event of liquidation of company the holder of equity share will be entitled to receive the remaining assets of the company after distribution of all preferential amounts in proportion to the number of equity shares held by the share holders.

Note 16.3 Disclosure of Share Holding of Promoters / Promoters Group

(₹ in Crores)

No.	Promoter Name	No of Share as on [31.03.2026]	% of Holdings	% change during the year
1	V Ramakrishna Sons Private Limited	3,89,56,326	30.22	0.00
2	VRK Grandsons Investments Private Limited	42,49,193	3.30	0.00
3	Velagapudi Lakshmana Dutt (HUF)	1,13,500	0.09	0.00
4	Velagapudi Kavitha Dutt	13,60,000	1.05	0.00
5	Velagapudi Lakshmana Indira Dutt	1,02,22,173	7.93	0.00
6	Irmgard Velagapudi	1,52,490	0.12	0.00
7	S. Nalini	16,694	0.01	0.00
8	R Prabhu	62,880	0.05	0.00
9	Rajeswary Ramakrishnan	6,500	0.01	0.00
10	Anitha	4,000	0.00	0.00
11	Kiran Velagapudi	4,220	0.00	0.00
12	Sivaramakrishnan Prasad	12,650	0.01	0.00
13	S Rajiv Rangasami	50,000	0.04	0.00
14	P Vikram Ramakrishnan	12,655	0.01	0.00
15	Uma S Vallabhaneni	10,000	0.01	0.00
16	Subbarao Vallabhaneni	4,69,489	0.36	0.00
17	Shivani Dutt Chitturi	13,50,000	1.05	0.00
18	V Chandra Kumar Prasad	1,000	0.00	0.00

No.	Promoter Name	No of Share as on [31.03.2025]	% of Holdings	% change during the year
1	V Ramakrishna Sons Private Limited	3,89,56,326	30.22	0.00
2	VRK Grandsons Investments Private Limited	42,49,193	3.30	0.00
3	Velagapudi Lakshmana Dutt (HUF)	1,13,500	0.09	0.00
4	Velagapudi Kavitha Dutt	13,60,000	1.05	0.00
5	Velagapudi Lakshmana Indira Dutt	1,02,22,173	7.93	0.00
6	Irmgard Velagapudi	1,52,490	0.12	0.00
7	S. Nalini	16,694	0.01	0.00
8	R Prabhu	62,880	0.05	0.00
9	Rajeswary Ramakrishnan	6,500	0.01	0.00
10	Anitha	4,000	0.00	0.00
11	Kiran Velagapudi	4,220	0.00	0.00
12	Sivaramakrishnan Prasad	12,650	0.01	0.00
13	S Rajiv Rangasami	50,000	0.04	0.00
14	P Vikram Ramakrishnan	12,655	0.01	0.00
15	Uma S Vallabhaneni	10,000	0.01	0.00
16	Subbarao Vallabhaneni	4,69,489	0.36	0.00
17	Shivani Dutt Chitturi	13,50,000	1.05	0.00
18	V Chandra Kumar Prasad	1,000	0.00	0.00

(₹ in Crores)

Note 17. Other Equity	As at 31-03-2026	As at 31-03-2025
Capital Reserve		
Capital redemption reserve	20.00	20.00
Capital Reserve on Reorganisation	2.80	2.80
On Amalgamation	1.04	1.04
Total Capital Reserve	23.84	23.84
Investment Revaluation Reserve		
Balance as per the last Financial Statements	0.07	0.07
Add: Current year revaluation gain/loss from OCI	(0.04)	(0.00)
Closing Balance	0.03	0.07
Actuarial Gain/Loss		
Balance as per the last Financial Statements	(12.94)	(9.31)
Add: Current year revaluation gain/loss from OCI- Net of deferred tax	0.17	(3.63)
Closing Balance	(12.77)	(12.94)
General Reserve		
Balance as per the last Financial Statements	267.64	267.64
Closing Balance	267.64	267.64
Surplus/(Deficit) in the Statement of Profit and Loss		
Balance as per the last Financial Statements	416.74	432.02
Profit/(Loss) for the year	131.79	(2.39)
	548.54	429.63
Less : Deductions		
Final Equity Dividend Paid @ Rs.0.25 per Share (@ Re 1 per Share in FY 2024-25)	3.22	12.89
Net Surplus in Statement of Profit and Loss	545.31	416.74
Total Other Equity taken to Balance Sheet	824.04	695.34

General Reserve: This is used from time to time to transfer profits from retained earnings for appropriation purposes.

Investment Revaluation Reserve: This reserve represents the cumulative gain or loss arising on revaluation of equity instruments measured at fair value through OCI net of amounts reclassified if any to retained earnings when those investments are disposed off.

Actuarial Gain/Loss Reserve: This reserve represents the cumulative gain or loss on account of remeasurement of defined benefit plans net of amounts reclassified if any to retained earnings.

Capital Redemption Reserve: This is created on redemption of redeemable preference shares issued. This can be utilised for issuing fully paid bonus shares in accordance with the provisions of Companies Act 2013.

Retained Earnings: This represents the accumulated earnings net of losses if any made by the company over the years. This reserves can be utilised for the payment of dividend and other purposes in accordance with the provisions of the Companies Act, 2013

Capital Management: Equity share capital and other equity are considered for the purpose of Company's capital management. The Company manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to shareholders. The capital structure of the Company is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain investor, creditors and market confidence. The management and the Board of Directors monitors the return on capital as well as the level of dividends to shareholders. The Company may take appropriate steps in order to maintain, or if necessary adjust, its capital structure

(₹. In Crores)

Note 18. Non current Financial Liabilities- Borrowings	As at 31-03-2026	As at 31-03-2025
(A) Rupee Term Loans from Banks - Secured		
Railway Siding Project-Muktyala	73.14	-
Waste Heat Recovery Project - Muktyala	162.16	90.79
Corporate Loan (Capex Reimbursement)	-	1.14
Sub-Total	235.30	91.93
(B) Other Loans and advances:		
Public Deposits (unsecured)		
From Directors	21.45	9.90
From Others	32.03	44.29
Sub-Total	53.48	54.19
Total	288.78	146.12
The above amount includes		
Secured borrowings	235.30	91.93
Unsecured borrowings	53.48	54.19

Details of deposits held by Directors of the company (including Current Maturities disclosed separately)

a) Smt. V. Kavitha Dutt	4.52	4.52
b) Dr. V L Indira Dutt	20.14	20.14

Term Loans

Particulars	Muktyala Cement Expansion	Capex Reimbursement Loan	Waste Heat Recovery Project	Railway Siding Project	Short Term Loan
Lending Bank	State Bank of India	HDFC Bank	HDFC Bank	State Bank of India	AXIS Bank
Loan Amount Sanctioned (Rs Crores)	275.63	22.78	175.00	80.00	10.00
Loan Amount Availed (Rs Crores)	274.98	22.78	162.16	77.14	10.00
Loan amount outstanding as on 31-03-2026	-	1.14	162.16	77.14	10.00
No of Installments (Quarterly)	32	20	28	32	1
Installments Commencement	Dec,2018	July,2021	June,2027	April,2026	Sept,2026
Rate of Interest	3M MCLR plus 0.10%	1M T-Bill plus 1.38%	1M T-Bill plus 1.08%	3M MCLR plus 0%	Repo plus 2.25%
Installment Amount (Rs Crores)	11.75	1.14	-	-	10.00
Security	First Charge on the Project Assets and Charge on Land at Muktyala ranking pari-passu with other lenders.	Exclusive Charge on Commercial Building at Hyderabad.	First Pari Pasu charge by way of equitable mortgage of the security providers immovable property that is land to an extent of Ac 205-60 cents in R.S nos 61 to 67 69 69/2 70 71 of Mukteswarapuram village jaggayepet Mandal	First Pari Pasu charge by way of mortgage by deposit of title deeds of land to an extent of Ac 205-60 cents in R.S nos 61 to 67 69 69/2 70 71 of Mukteswarapuram village jaggayepet Mandal	Unsecured

Carrying value of assets Pledged for Term Loan (₹. In Crores)

Particulars	Muktyala Plant Fixed Assets (including Expansion Assets)	
	As at 31-03-2026	As at 31-03-2025
Plant & Machinery	373.11	401.71
Lands & Buildings	85.53	86.22
Furniture & fixtures	0.91	0.93
Total	459.56	488.86

Cash Credit

Particulars	Muktyala		Macherla		CPP	Engineering Unit	
Lending Bank	Canara Bank	State Bank of India	AXIS Bank	HDFC Bank	Canara Bank	Canara Bank	AXIS Bank
Outstanding Amount as on 31.03.2026	0.69	12.21	0.55	(16.53)	0.14	22.34	4.65
Rate of Interest on 31.03.2026	1 Yr MCLR plus	3M MCLR plus 0.10%	Repo plus 2.80%	Repo plus 2.50%	1 Yr MCLR	1 Yr MCLR	Repo plus 2.80%
Security	Paripassu First Charge on Current Assets of Muktyala Cement Unit		Paripassu First Charge on Current Assets of Cement Unit		Paripassu First Charge on Current Assets of Macherla Cement Unit		Paripassu First Charge on Current Assets of Engineering Unit

Working Capital Demand Loan - Secured (Carved Out of Cash Credit)

Particulars	Engineering Unit		Muktyala	Macherla
Lending Bank	Canara Bank-Secured	AXIS Bank-Secured	HDFC - Secured	AXIS Bank-Secured
Outstanding Amount as on 31.03.2026 (Rs. Crores)	0	5.34	14.05	12.66
Rate of Interest on 31.03.2026	Tenor Based MCLR	7.65%	7.30%	7.65%
Security	Paripassu First Charge on Current Assets of Engineering Unit		Paripassu First Charge on Current Assets of Macherla Cement Unit	

Additional information:

1. The Company is not declared wilful defaulter by any bank.

(₹. In Crores)

Note 18A. Lease Liabilities	As at 31-03-2026	As at 31-03-2025
Opening Balance	2.38	2.44
Additions	-	-
Finance Cost	0.26	0.27
Payment of lease liabilities	(0.34)	(0.32)
Others	-	-
Closing Balance	2.30	2.38
Non-Current Lease Liabilities	2.20	2.30
Current Lease Liabilities	0.10	0.08

Note 19. Non current- Trade payables	As at 31-03-2026	As at 31-03-2025
Due to Micro and Small Enterprises	-	-
Due to Others	-	0.07
Total	-	0.07

Non Current Trade Payables Ageing Schedule for the year 2025-26

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME						
(ii) Others	-					-
(iii) Disputed dues- MSME						
(iv) Disputed dues- Others	-	-	-	-	-	-
Total	-	-	-	-	-	-

Non Current Trade Payables Ageing Schedule for the year 2024-25

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME						
(ii) Others	0.07					0.07
(iii) Disputed dues- MSME						
(iv) Disputed dues- Others	-	0	0	0	0	-
Total	0.07	0	0	0	0	0.07

Note 20. Non current- Other Financial Liabilities	As at 31-03-2026	As at 31-03-2025
Deposits Payable-Contractors	3.38	3.51
Interest accrued but not due	0.95	1.01
Outstanding Liabilities for Expenses	14.98	20.11
Total	19.30	24.62

Note 21. Non current - Provisions	As at 31-03-2026	As at 31-03-2025
Provision for gratuity	-	-
Provision for leave benefits	13.24	13.49
Provision for Decommissioning expenses	4.87	4.10
Total	18.11	17.58

Note 22. Deferred Tax Liability (Net)	As at 31-03-2026	As at 31-03-2025
Deferred Tax Liability		
Fixed assets: Difference between Tax depreciation and depreciation/amortisation charged for the financial reporting	95.48	136.22
Discounting of legal cases	0.18	0.25
Gross Deferred Tax Liability (a)	95.66	136.47
Deferred Tax Asset		
MAT Credit	13.69	39.25
Expected Credit Loss	0.09	0.11
Expenses allowable for tax purpose on payment basis	9.11	11.52
'Discounting of Trade Receivables	0.04	0.05
Provision for decommissioning cost	1.23	1.43
Onerous Contracts	0.19	0.14
Others	1.12	0.99
Gross Deferred tax asset (b)	25.47	53.50
Net Deferred Tax Liability (a-b)	70.19	82.96

Note.23 Current Financial Liabilities- Borrowings	As at 31-03-2026	As at 31-03-2025
Cash credit from Banks		
: Secured	56.10	85.31
:Unsecured	-	-
Short Term Borrowings From Banks - Unsecured	10.00	-
Current maturities of long term borrowings [Refer Note 23A]	41.13	61.44
Loan Repayable on Demand (Unsecured)		
:from Directors	6.65	10.00
Inter-corporate deposit repayable on demand	9.20	9.20
Total	123.08	165.95
Current Financial liabilities-Borrowings includes the following:		
Secured borrowings	107.23	146.75
Unsecured borrowings	15.85	19.20

Note 23A. Current maturities of long term borrowings	As at 31-03-2026	As at 31-03-2025
(A) Rupee Term Loans from Banks - Secured		
Railway Siding Project - Muktyala	4.00	-
Cement Plant Muktyala Expansion	-	21.10
Corporate Loan (Capex Reimbursement)	1.14	4.56
Sub Total	5.14	25.65
(B) Public Deposits (unsecured)		
From Directors	3.20	14.75
From Others	32.79	21.04
Sub Total	35.99	35.79
Total	41.13	61.44

Note.24 Current Financial liabilities- Trade payables	As at 31-03-2026	As at 31-03-2025
Micro and Small Enterprises	4.70	4.59
Others	76.67	66.91
Total	81.37	71.50

Current Trade Payables Ageing Schedule for the year 2025-26

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME	4.70	-	-	-	-	4.70
(ii) Others	66.05	8.91	0.66	0.34	0.71	76.67
(iii) Disputed dues- MSME	-	-	-	-	-	-
(iv) Disputed dues- Others	-	-	-	-	-	-
Total	70.75	8.91	0.66	0.34	0.71	81.37
Add: To be billed						-
Total						81.37

Current Trade Payables Ageing Schedule for the year 2024-25

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME	4.19	0.37	-	-	-	4.56
(ii) Others	55.09	10.51	0.56	0.06	0.68	66.90
(iii) Disputed dues- MSME	-	-	0.03	-	-	0.03
(iv) Disputed dues- Others	-	-	-	-	0.01	0.01
Total	59.28	10.88	0.59	0.06	0.68	71.50
Add: To be billed						-
Total						71.50

Note 25. Current- Other Financial Liabilities	As at 31-03-2026	As at 31-03-2025
Interest Accrued but not due on borrowings	1.45	0.95
Interest Accrued and due on borrowings	0.95	1.03
Advance from customers	83.98	51.04
Non Executive Directors Remuneration Payable	0.25	-
Unpaid Dividend	0.92	1.27
Accrued Salaries and Benefits	10.63	4.90
Directors Remuneration Payable	9.12	-
Trade deposits	37.32	38.19
Project related payables	23.69	30.98
Outstanding Financial Liabilities	17.73	65.41
Outstanding Liabilities for Others	4.90	3.41
Total	190.94	197.16

Note 26. Other Current Liabilities	As at 31-03-2026	As at 31-03-2025
Statutory Dues	11.13	20.38
Total	11.13	20.38

Note 27. Current- Provisions	As at 31-03-2026	As at 31-03-2025
Provision for gratuity	5.04	4.04
Provision for leave benefits	8.53	7.74
Total	13.57	11.78

Note 28. Revenue from operations	FY 2025-2026	FY 2024-2025
Revenue from operations		
Sale of products	1,492.67	1,320.90
Sale of services	52.92	67.36
	1,545.58	1,388.25
Other operating revenue		
Scrap sales	5.49	2.28
Other revenue	-	0.01
Duty Drawback	0.12	0.08
Interest Income on		
- Bank deposits	0.99	1.05
- Others	1.79	1.74
Amortisation of government Grant (VAT Incentive)	0.02	0.02
Insurance Claims Received	0.69	-
Revenue from operations	1,554.69	1,393.42

Product wise bifurcation - Revenue from operations	FY 2025-2026	FY 2024-2025
Finished goods sold		
Cement	1,398.78	1,231.45
Heavy Engineering products	105.09	116.23
Service Receipts	41.28	39.78
Others	9.53	5.96
	1,554.69	1,393.42

Disaggregation of revenue information as per IND AS 115

Particulars	FY 2025-2026	FY 2024-2025
Revenue from Sale of goods	1,492.67	1,320.90
Revenue from Engineering Job works	11.64	27.57
Revenue from Hospitality services	41.28	39.78
Total	1,545.58	1,388.25

Revenue from Contract with Customer as per disclosure requirements under para 126AA of IND AS-115:

Particulars	FY 2025-2026	FY 2024-2025
Revenue from contracts with customers (excl GST)	1,772.48	1,547.81
Less:		
Discounts	222.86	158.49
Selling Agent commission	4.03	1.06
Gross sales as per Profit and loss account	1,545.58	1,388.25

Disclosure requirements under IND AS 115 para 116 in respect of Engineering Job works

Particulars	31.03.2026	31.03.2025
Opening balance of Trade Receivables	17.60	22.12
Opening balance of Contract assets	24.00	20.53
Opening balance of Contract liabilities	19.06	21.69
Revenue recognized in the reporting period that was included in the contract liabilities balance at the beginning of the period	17.19	15.52
Revenue recognized in the reporting period from performance obligations satisfied in the previous period	-	-
Closing balance of receivables	26.02	17.60
Closing balance of contract assets	24.18	24.00
Closing balance of contract liabilities	16.69	19.06

Note 29 . Other Income	FY 2025-2026	FY 2024-2025
Interest Income on Investments	6.83	8.03
Dividend income on		
Investment in subsidiary - KCP Vietnam Industries Ltd. Vietnam	89.89	62.47
Investment in joint venture - Fives Cail KCP Ltd.	0.10	0.80
Non current investments	0.02	0.02
Net gain on sale of Assets	0.91	0.47
Scrap Sales	0.75	1.34
Other non-operating income (See note below)	7.39	6.24
Total	105.89	79.36

Other Non-Operating Income	FY 2025-2026	FY 2024-2025
Unclaimed balance credit back	0.34	0.86
Interest on Income Tax Refund	1.35	-
Provision no longer required credited back	0.22	1.50
Insurance Claims Received	-	0.16
Reversal of Loss Allowance	0.00	0.02
Reversal of Provision for Discounting of Trade Receivables	0.04	0.27
Rent Recovery	1.77	1.82
Difference In Exchange-(Net)	2.03	1.31
Fair Value Gain on FVTPL investments	0.00	0.02
Miscellaneous Receipts	1.62	0.27
Total	7.39	6.24

Note 30. Cost of raw material and components consumed	FY 2025-2026	FY 2024-2025
Inventory at the beginning of the year	10.22	12.84
Add: Purchases	162.84	140.31
Add: Purchase of Traded Goods	0.23	-
Add: Cost of raw materials produced	174.27	162.99
	347.55	316.14
Less: Inventory at the end of the year	15.52	10.22
Cost of raw material and components consumed	332.03	305.92

Details of raw material and components consumed	FY 2025-2026	FY 2024-2025
i) Cement Unit		
Limestone	170.74	163.80
Laterite	18.89	15.39
Fly Ash	63.07	54.57
Gypsum	28.38	24.05
Others- Freight on internal transfers	12.23	13.23
Sub total	293.31	271.05
ii) Engineering Unit		
Iron and Steel, Nickel, Scrap and Equipments	34.96	31.44
iii) Bricks Unit / Others		
Sand, Stoner Dust, Metal / Admixture Stock and Others	0.30	0.20
iv) Hotel		
Provisions	3.46	3.23
Total	332.03	305.92

(₹. In Crores)

Details of Inventory	FY 2025-2026	FY 2024-2025
Raw materials and components		
Limestone	6.65	2.92
Laterite	1.78	1.88
Fly Ash	0.55	0.34
Gypsum	6.43	4.89
Iron and Steel, Nickel, Scrap and Equipments	0.01	0.16
Others	0.11	0.03
Total	15.52	10.22

Note 31. (Increase)/ Decrease in Inventories of finished goods and work in progress

Particulars	FY 2025-2026	FY 2024-2025
Inventories at the end of the year		
Work in progress	73.68	61.79
Finished goods	12.67	13.90
Sub Total	86.35	75.69
Inventories at the beginning of the year		
Work in progress	61.79	63.12
Finished goods	13.78	11.22
Sub Total	75.56	74.34
(Increase)/ Decrease	(10.78)	(1.35)

Note 32. Employee benefits expense	FY 2025-2026	FY 2024-2025
Salaries, Wages and bonus	104.02	79.96
Contribution to Provident and other funds	6.44	7.73
Gratuity expenses	2.01	2.09
Staff welfare expenses	10.62	9.62
Total	123.08	99.40

Contribution to Defined Contribution Plans, recognized as expense for the year is as under:

Particulars	FY 2025-2026	FY 2024-2025
Contribution to Provident Fund	5.25	4.90
Contribution to Superannuation Fund	1.20	2.82
Contribution to Employee State Insurance	0.19	0.16
Total	6.63	7.88

Note 33. Finance Costs	FY 2025-2026	FY 2024-2025
Interest	18.62	20.92
Other Borrowing costs	0.65	0.72
Unwinding of Finance Cost	1.13	0.72
Total	20.40	22.35

Note 33A. Depreciation and amortization expense	FY 2025-2026	FY 2024-2025
Depreciation of tangible assets	59.87	61.69
Amortization of intangible assets	0.47	0.42
Total	60.34	62.11

Note 34. Other expenses	FY 2025-2026	FY 2024-2025
Consumption of stores and spares	82.30	82.89
Consumption of loose tools	1.07	0.23
Sub-contracting expenses	30.91	31.45
Insurance	3.58	3.34
Rent	1.62	1.66
Rates and taxes	6.61	6.15
Repairs and maintenance :		
Plant&Machinery	12.83	11.17
Buildings	4.03	4.04
Other Assets	3.06	2.50
Wheeling/Banking Charges	2.94	2.29
Advertising and sales promotion	8.67	7.80
Sales commission	4.38	4.39
Travelling and conveyance	3.75	3.76
Communication costs	0.73	0.84
Printing & Stationery	0.59	0.65
Donations	0.00	0.01
Corporate Social Responsibility (Refer Note No.46)	0.75	1.04
Professional, Consultancy and Legal fees	9.23	7.03
Directors' sitting fees	0.16	0.21
Non Executive Directors & Independent Directors Remuneration	0.25	-
Payment to auditors (Refer details below)	0.49	0.48
Bad debts/advances written off	0.25	1.22
Bank Charges	1.12	1.47
Assets Written Off	0.71	0.70
Performance and Delivery Guarantee Claims	1.00	1.34
Provision for doubtful debts and advances	0.10	-
Expected Credit Loss	0.02	0.27
Security Charges	6.95	6.60
Miscellaneous expenses	12.60	11.87
Total	200.72	195.42

(₹. In Crores)

Payment to Auditors	FY 2025-2026	FY 2024-2025
As Auditor:		
Audit Fee	0.25	0.25
Certification & Other fees	0.11	0.10
Fees for Cost Auditor	0.12	0.12
Reimbursement of expenses	0.02	0.02
Total	0.49	0.48

Note 34A. Exceptional Item

The Exceptional Item in FY 2025-26 includes truedown charges for gain of Rs. 1.87 crores towards Fuel and Power Purchase Cost Adjustment (FPPCA) notified by APERC for financial year 2024-25, (Previous Year : Rs.24.39 Crores trueup charges provided towards FPPCA notified by APERC for financial years' 2022-23 & 2023-24, and Rs.1.08 Cores incurred during the period by Engineering Unit towards restoration works for the damages caused by Cyclone Michaung).

35. Income Tax Reconciliation

The major components of income tax expense for the years ended 31-03-2026

Income tax expense:-	FY 2025-2026	FY 2024-2025
Current tax	25.38	0.01
Deferred tax	(38.39)	(3.39)
MAT credit Utilised/ (Entitlement)	25.19	2.41
Short /(Excess) provision of Income Tax/MAT	0.36	(1.92)
Income tax refund	(0.14)	-
Total tax expense for the year	12.40	(2.89)

Effective Tax reconciliation

Particulars	FY 2025-2026	FY 2024-2025
(a) Net Profit / (Loss) before taxes	144.20	(5.27)
(b) Corporate Tax as per Income Tax Act, 1961	34.94%	33.38%
(c) Tax on Accounting Profit (c) = (a)*(b)	50.39	(1.76)
(d) Increase/Decrease in tax expense on account of:-		
(i) Non taxable income/Exempt income	-	-
(ii) Reduction in Depreciation/ (Accelerated Depreciation)	4.65	4.10
(iii) Expenses not allowed under Income Tax	0.56	0.31
(iv) Expenses that are allowed under payment basis	2.02	1.22
(v) Expected Credit Loss as per Ind AS	0.01	0.08
(vi) Amortisation of Government Grant as per Ind AS	(0.01)	(0.01)
(vii) Finance Cost as per Ind AS	0.36	0.08
(viii) Stripping Cost Capitalised as per Ind AS	(1.12)	(0.62)
(ix) Mining lease deed extension - registration charges capitalised as per Ind AS	(0.15)	-
(x) Deduction under Sec 80M	(2.25)	(1.08)
(xi) Capital Gain taxable at special rates	(0.17)	-
(xii) Utilisation of brought forward business losses	-	-
(xiii) Adjustment for current tax of previous periods	0.22	(1.92)
(xiv)Change in rate of deferred tax	(32.58)	-

Particulars	FY 2025-2026	FY 2024-2025
(xv) Reversal of provisions for FPPCA charges	(3.61)	-
(xiv) Other adjustments	(0.11)	(0.10)
(xv) Deferred tax expense/(income) for the year	(5.80)	(3.39)
(xv) Interest	-	0.19
Tax Expense recognised in Statement of P & L	12.40	(2.89)
Tax as per Normal Provision under Income Tax	50.57	2.42
Tax rate applicable to the company as per MAT Provisions	17.47%	17.47%
MAT Tax expense on Net Profits	25.19	(0.88)
Increase/Decrease in tax expense on account of:-	-	-
(i) Items that will not be reclassified to Profit & Loss	0.04	(0.93)
(ii) Exempt Income u/s 10(34)	-	-
(iii) 1/5th of transition amount u/s 115JB(2C)	-	-
(iv) Expected Credit Loss	0.00	0.04
(v) Expenses that are not allowed as per Section 115JB	0.14	0.05
vi) Book loss under MAT provisions	-	1.72
vii) Other adjustments	-	0.01
MAT tax provision under 115JB (g+h)	25.38	0.01
Mat credit entitlement utilised during the year	25.19	2.41

Deferred Taxes:-

Particulars	FY 2025-2026	FY 2024-2025
As on reporting date		
Deferred tax arising due to		
a) On OCI component		
-Actuarial Gain/Loss	0.06	(1.95)
b) Other than OCI component		
-Difference in W.D.V of Property Plant & Equipment	(40.74)	(3.78)
-Impact of expenditure allowed under Income tax on payment basis	2.36	0.56
-Discounting of trade receivables	0.01	0.09
-Provision for Loss allowance	(0.07)	0.01
-Discounting of Legal cases	(0.07)	0.00
-Provision for Decommissioning cost	0.21	(0.08)
-Unabsorbed depreciation and business losses	-	-
-Other disallowances	(0.09)	(0.20)
c) Total for the year	(38.33)	(5.34)

Expense/(income) recognised for the year ended:		
Deferred tax liability/(asset) recognised in statement of profit and loss	(38.39)	(3.39)
Deferred tax recognised in other comprehensive income	0.06	(1.95)
Deferred tax recognised in Total comprehensive income	(38.33)	(5.34)

Details of Deferred tax liability/ (asset) arised during FY 2025-2026:-

No.	Particulars	Opening Balance	Recognised in Statement of Profit and loss	Recognised in other comprehensive income	MAT Credit Utilised	Closing Balance
	Temporary Timing difference arised in relation to					
1)	Property, Plant and Equipment and Intangible Assets - Depreciation charged as per income tax act and Companies Act	136.22	(40.74)	-	-	95.48
2)	Discounting of Legal Cases	0.25	(0.07)	-	-	0.18
3)	Expenditure charged to Statement of profit and loss in the current year but allowed for tax purpose on payment basis	(11.52)	2.47	(0.06)	-	(9.11)
4)	Provision for Doubtful debts	(0.05)	0.01	-	-	(0.04)
5)	Deferred Tax Asset on Expected credit loss	(0.11)	0.03	-	-	(0.09)
6)	Provision for Decommissioning Cost	(1.43)	0.21	-	-	-1.23
7)	MAT Credit	(39.25)	-	-	25.56	(13.69)
8)	Onerous Contract	(0.14)	(0.05)	-	-	(0.19)
9)	Others	(0.99)	(0.14)	-	-	(1.12)
	Total	82.96	(38.28)	(0.06)	25.56	70.19

Details of Deferred tax liability/ (asset) arised during FY 2024-2025:-

No.	Particulars	Opening Balance	Recognised in Statement of Profit and loss	Recognised in other comprehensive income	MAT Credit Utilised	Closing Balance
	Temporary Timing difference arised in relation to					
1)	Property, Plant and Equipment and Intangible Assets - Depreciation charged as per income tax act and Companies Act	140.00	(3.78)	-	-	136.22
2)	Discounting of Legal Cases	0.25	0.00	-	-	0.25
3)	Expenditure charged to Statement of profit and loss in the current year but allowed for tax purpose on payment basis	(10.13)	(3.34)	1.95	-	(11.52)
4)	Provision for Doubtful debts	(0.15)	0.09	-	-	(0.05)
5)	Deferred Tax Asset on Expected credit loss	(0.02)	(0.09)	-	-	(0.11)
6)	Provision for Decommissioning Cost	(1.35)	(0.08)	-	-	(1.43)
7)	MAT Credit	(39.76)	-	-	0.51	(39.25)
8)	Onerous Contract	(0.15)	0.01	-	-	(0.14)
9)	Others	(0.88)	(0.11)	-	-	(0.99)
	Total	87.80	(7.29)	1.95	0.51	82.96

Note 36. Other Comprehensive Income

Particulars	FY 2025-2026	FY 2024-2025
a) Items that will not be reclassified to P&L		
- Remeasurement of Defined Benefit Plan (Loss)/Gain		
Gratuity	0.22	(2.12)
Leave Encashment	0.00	(3.46)
- Increase/Decrease in Fair Value of Investments	(0.04)	(0.00)
b) Items that will be reclassified subsequently to Profit or loss	-	-
c) Impact of income tax on above (a) and (b)	(0.06)	1.95
Total - Other Comprehensive Income	0.12	(3.63)

Statement of additions, write off and payments closing as per IND AS 37 Para 84

S.No	Provisions	Leave Benefits	Gratuity	Income Tax	Decommissioning
1	Balance as at 1st April, 2025	21.23	4.04	2.42	4.10
2	Provision recognised during the year	-	-	-	-
	- In Statement of Profit & Loss	3.46	2.09	50.57	0.78
	- In Statement of Other Comprehensive Income	3.46	2.12	-	-
3	Amounts incurred and charged against the provision	(2.78)	(2.26)	(2.42)	-
4	Balance as at 31st March, 2026	25.37	5.99	50.57	4.87

The Company provides for the expenses at fair value that are required to restore the mines based on the estimated mineral reserves available and is included in cost of material consumed. The unwinding of discount on provision is shown as finance costs in the statement of profit and loss. It is expected to be settled in 2051-52 for Muktyala mining lands, 2035-36 for terala & LS-1& LS-2 mines and 2026-27 for mandadi mines at Macherla.

Note 37. Contingent Liabilities	As at 31st March, 2026	As at 31st March, 2025
A . Claims against the company not acknowledged as debt		
A.1) In respect of Statutory levies	67.03	63.16
A.2) In respect of Contractual levies	0.53	0.53
A.3) In respect of Others	0.90	0.90
B. Guarantees issued by the Bankers on behalf of the Company		
B.1) Against Advances obtained	49.04	33.04
B.2) Towards Performance Guarantees	26.47	36.20

1) It is not practicable for the Company to estimate the timings cashflows, if any, in respect of the above pending resolution of the respective proceedings as it is determinable only on receipt of judgements/decisions pending with various forums/authorities.

2) The Company does not expect any reimbursements in respect of the above contingent liabilities.

3) The Company's pending litigations comprise of claims against the Company by employees and pertaining to proceedings pending with various direct tax, indirect tax and other authorities. The Company has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required or disclosed as contingent liabilities where applicable, in its standalone financial statements. The Company does not expect the outcome of these proceedings to have a materially adverse effect on its standalone financial statements.

(₹. In Crores)

Note 38. Commitments	As at 31st March, 2026	As at 31st March, 2025
A. Estimated amount of contracts remaining to be executed on capital account and not provided for	16.95	130.96
B. Uncalled liability pertaining to Investments	-	-
C. Other commitments - Sale contracts	130.43	133.74
- Export Obligation under EPCG Scheme	1.80	1.80

Note 39. Remittance in Foreign Currency on Account of Dividend	FY 2025-2026	FY 2024-2025
a) Number of Non Resident Shareholders	886	808
b) Number of Equity Shares held by them	85,98,549	69,60,764
c) (1) Amount of Dividend Paid (Gross) (in Foreign Currency)	Nil	Nil
(2) Tax Deducted at Source	Nil	Nil
(3) Year to which dividend relates	Nil	Nil

Note: Dividend was remitted to Non-resident shareholders in Indian currency.

Note 40. Revenue Expenditure Capitalised during the year	FY 2025-2026	FY 2024-2025
a) Opening unallocated capital expenditure	4.39	0.09
Add:		
Salaries,wages, Bonus, PF & FPS	0.66	0.58
<i>Staff welfare Expenses</i>	0.01	0.00
<i>Stores and Spares Consumed</i>	0.03	0.07
<i>Power</i>	0.04	-
<i>Repairs to Building</i>	0.00	0.00
<i>Repairs to Machinery</i>	0.02	0.00
Repairs to Other Assets	0.00	0.04
Operation and Maintenance	1.07	-
Professional Fees	0.08	0.04
Travelling Expenses	0.00	0.02
Rates & taxes	0.02	0.45
Interest on Term Loan	9.00	2.69
Water charge	0.18	-
Miscellaneous expenses	0.06	0.43
Less:		
Interest Received	0.01	0.01
Less:		
Capitalised/Allocated to Capital Work in Progress		
Interest capitalised	10.52	
Unallocated expense capitalised	2.70	
Expenses incurred for trial run transferred	1.99	-
Closing unallocated Capital Expenditure of Cooler at Waste Heat Recovery-Muktyala plant	0.35	4.39

Note 40-B. Net expenditure during trial run production - Waste Heat Recovery Project - Muktyala	FY 2025-2026	FY 2024-2025
Income during trial run		
Sales/Inter unit transfer		
Power sale	6.17	-
Expenses during trial run		
Stores Consumed	0.02	-
Operation & Maintenance	0.89	-
Labour Charges	0.00	-
Repairs - Machinery	0.02	-
Interest On Term Loan	0.84	-
Power charge	0.04	-
Water charges	0.18	-
Depreciation	4.19	-
Trial run (net)	(0.00)	-

Note 40-C. Revenue Expenditure Capitalised During The Year - Railway Siding Project	FY 2025-26	FY 2024-25
Opening unallocated capital expenditure	0.03	-
Add:		
Stores and Spares Consumed	0.01	-
Insurance	0.08	-
Repairs to Other Assets	0.02	-
Professional Fees	0.04	0.00
Travelling Expenses	0.00	-
Rates & taxes	0.00	-
Interest on Term Loan	3.25	-
Miscellaneous expenses	0.03	0.03
Closing unallocated Capital Expenditure	3.45	0.03

41 Earnings Per Share (EPS)	FY 2025-2026	FY 2024-2025
i) Net Profit after tax as per Profit and Loss Statement	131.79	(2.39)
ii) Net Profit attributable to Equity Shareholders	131.79	(2.39)
iii) Weighted Average number of equity shares used as denominator for calculating EPS	12,89,21,160	12,89,21,160
iv) Basic and Diluted Earnings per share - Rs.	10.22	(0.19)
v) Nominal value per each Equity share - Rs.	1.00	1.00

Note 42. Disclosures required by Indian Accounting Standard 19- Employee Benefits	FY 2025-2026		FY 2024-2025	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
a) Reconciliation for present value of obligations				
Present value of obligations as at beginning of the year	26.69	21.23	22.66	17.08
Interest cost	1.73	1.30	1.57	1.13
Current service cost	1.94	3.79	2.02	2.32
Past service cost	(0.18)	0.02	-	
Benefits paid	(2.92)	(4.56)	(1.72)	(2.78)
Acturial loss/(gain) on obligation	(0.21)	(0.00)	2.15	3.46
Present value of obligations as at end of the year	27.04	21.77	26.69	21.23
b) Reconciliation for fair value of plan assets				
Fair Value Of Plan Assets At The Beginning Of The Year	22.64	-	20.56	-
Add : Increase In Value By LIC	-	-	-	-
Less: Decrease In Value	-	-	-	-
Expected Return On Plan Assets	1.48	-	1.50	-
Contributions	0.79	4.56	2.26	2.78
Benefits Paid	(2.92)	(4.56)	(1.72)	(2.78)
Acturial Gain On Plan Assets	0.01	-	0.03	-
Fair Value Of Plan Assets At The End Of The Year	22.00	-	22.64	-
c) Net Liability recognised in the Balance Sheet				
Present value of obligations as at the end of the year	27.04	21.77	26.69	21.23
Fair value of plan Assets as at the end of the year	22.00	-	22.64	-
Amount determined under para 63 of IND AS 19	5.04	21.77	4.04	21.23
Net defined benefit liability recognised in the Balance sheet	5.04	21.77	4.04	21.23
Present value of future reduction in contribution under para 65 of IND AS 19	-	-	-	-
Net Defined benefit asset recognised under para 64 of IND AS 19	-	-	-	-

Note 42. Disclosures required by Indian Accounting Standard 19- Employee Benefits	FY 2025-2026		FY 2024-2025	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
d) Expenses recognised in statement of Profit & Loss				
Current service cost	1.94	3.79	2.02	2.32
Net interest on net Defined benefit obligations	0.25	-	0.07	-
Interest cost	-	1.30	-	1.13
Net actuarial (gain)/loss recognised in the year	-	-	-	-
Past service Cost	(0.18)	0.02	-	-
Expense to be recognised in the Profit & Loss a/c	2.01	5.10	2.09	3.46
e) Amount recognised in the statement of OCI				
Actuarial (gain)/loss on Plan obligation	(0.21)	(0.00)	2.15	3.46
Difference between Actual Return and Interest Income on Plan Assets- (gain)/loss	(0.01)	-	(0.03)	-
Effect of Balance Sheet asset limit	-	-	-	-
Amount recognized in OCI for the current period	(0.22)	(0.00)	2.12	3.46
f) Actuarial Assumptions				
Assumptions as at 31 March, 2026				
Discount rate	7.58%	7.58%	6.84%	6.84%
Salary escalation	9.00%	9.00%	9.00%	9.00%
Attrition rate	15.00%	15.00%	15.00%	15.00%
Expected return on Plan Assets	7.58%	-	6.84%	-
Mortality	IALM (2012-14)		IALM (2012-14)	
g) Date of Valuation	31-Mar-26	31-Mar-26	31-Mar-25	31-Mar-25
h) Average Duration of Defined Benefit Obligation (in Yrs)	4.00	3.00	4.00	3.00

All the plan assets of the company are invested in insurance policies.

i) Sensitivity Analysis

Discount Rate, Salary Escalation Rate and Withdrawal Rate are significant actuarial assumptions. The change in the Present Value of Defined Benefit Obligation for a change of 100 Basis Points from the assumed assumption is given below:

Sensitivity Analysis- Gratuity	FY 2025-2026		FY 2024-2025	
	Defined Benefit Obligation [DBO]	Percentage Change	Defined Benefit Obligation [DBO]	Percentage Change
Under Base Scenario- Defined Benefit Obligation	27.04	0.00%	26.69	0.00%
Salary Escalation- up by 1%	28.07	3.79%	27.71	3.83%
Salary Escalation- down by 1%	26.07	(3.57%)	25.72	(3.61%)
Withdrawal rates- up by 1%	26.99	(0.20%)	26.62	(0.26%)
Withdrawal rates- down by 1%	27.10	0.24%	26.77	0.31%
Discount rates- up by 1%	26.25	(2.93%)	25.89	(2.97%)
Discount rates- down by 1%	27.90	3.18%	27.55	3.23%

Sensitivity Analysis- Gratuity	FY 2025-2026		FY 2024-2025	
	Defined Benefit Obligation [DBO]	Percentage Change	Defined Benefit Obligation [DBO]	Percentage Change
Under Base Scenario- Defined Benefit Obligation	21.77	0.00%	21.23	0.00%
Salary Escalation- up by 1%	22.42	3.00%	21.85	3.00%
Salary Escalation- down by 1%	21.15	(2.80%)	20.63	(2.80%)
Withdrawal rates- up by 1%	21.75	(0.10%)	21.20	(0.10%)
Withdrawal rates- down by 1%	21.79	0.10%	21.26	0.10%
Discount rates- up by 1%	21.29	(2.20%)	20.76	(2.20%)
Discount rates- down by 1%	22.28	2.40%	21.73	2.40%

The sensitivities have been calculated to show the movement in defined benefit obligation in isolation and assuming there are no other changes in the market conditions at the accounting date.

Expected Cash flows for following years:	FY 2025-2026		FY 2024-2025	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
Year 1	9.51	8.53	9.03	7.74
Year 2	3.83	4.23	4.51	5.06
Year 3	3.48	3.43	3.06	2.93
Year 4	4.40	2.57	2.78	2.38
Year 5	2.50	1.94	3.76	1.97
Year 6	1.94	1.55	2.00	1.34
Year 7	1.76	1.17	1.51	1.06
Year 8	1.43	0.84	1.38	0.80
Year 9	1.12	0.67	1.11	0.57
Year 10	1.00	0.52	0.86	0.46
Year 11+	5.47	1.60		

j) Other disclosures

Particulars	FY 2025-2026	FY 2024-2025
(i) Best estimate of contribution during the next year - Gratuity	5.04	4.04
(ii) Discontinuance liability - Gratuity	24.32	23.85
(iii) Discontinuance liability - Leave Encashment	20.15	19.39

Note 43. Related Party Disclosure

(as per Annexure-I enclosed)

Note 44. A Derivative Accounting for hedging

The company has entered into the following Derivative instruments for Hedging purpose associated with foreign currency fluctuations related to certain firm commitments and is not intended for trading or speculation. The period end foreign exchange exposures that have been hedged by a derivative instrument are stated below.

Currency	FY 2025-2026		FY 2024-2025	
	Amount \$	Indian Rupees Equivalent	Amount \$	Indian Rupees Equivalent
USD	-	-	-	-

B. Foreign Currency Exposure not hedged by forward contracts

Particulars	FY 2025-2026	FY 2024-2025
(i) Export Receivables	2.63	2.64
(ii) Import Creditors Payables	-	-

Note 45. Details Of Dues To Micro And Small Enterprises (MSMED ACT,2006)

	PARTICULARS	FY 2025-2026	FY 2024-2025
a	The amounts remaining unpaid to Micro, Small and Medium Enterprises at the end of each accounting year		
	- Principal amount of bills to be paid	4.70	4.51
	- Interest due thereon	-	0.08
b	The amount of interest paid by the buyer in terms of Section 6 of the MSMED Act, 2006 along with the amount of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
c.	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act,2006	-	-
d	The amount of interest accrued and remaining unpaid at the end of each accounting year.	-	-
e	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under Section 23 of the MSMED Act, 2006.	-	-

Note: For the purpose of the above details, of the status of the supplier's under the Act has been determined, to the extent of and based on information furnished by the respective parties and has accordingly, been relied upon by the company and its auditors.

Note 46 Corporate Social Responsibility (CSR)

As per section 135 of the Companies Act 2013, a company, meeting the applicability threshold, needs to spend atleast 2% of its average net profit for the immediately preceding three financial years on Corporate Social Responsibility(CSR) activities. A CSR committee has been formed by the company as per the Act. The areas of CSR activities are education, health care, women empowerment and rural development. The funds were utilised through the year on these activities which are specified in Schedule VII of the Companies Act, 2013 :

	Particulars	FY 2025-2026	FY 2024-2025
(i)	Amount required to be spent by the company during the year	-	0.39
(ii)	Excess amount spent in the previous year(2024-25) being setoff against the requirement to spend in the current year (2026-26) as per rule 7(3) of companies (Corporate Social responsibility Policy)Rules, 2014.	0.94	0.30
(iii)	Amount of expenditure incurred	0.75	1.03
(iv)	Excess amount spent in the current year	1.70	0.94
(v)	Shortfall at the end of the year	-	-
(vi)	Total of previous years shortfall	-	-
(vii)	Reason for shortfall	N.A	N.A.

	Particulars	FY 2025-2026	FY 2024-2025
(viii)	Nature of CSR activities	Education, Health Care, Women Empowerment, Rural Development.	
(ix)	Details of related party transactions - Contribution to a trust controlled by the company in relation to CSR expenditure		
	V Ramakrishna Charitable Trust	0.05	0.31
	Kids Patasala Macherla	-	0.02
	V Ramakrishna Higher Sec.School	0.03	0.06
(x)	Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	Nil	Nil

Note 47. Provision For Onerous Contracts- IND AS 37	FY 2025-2026	FY 2024-2025
As per section 143(3)(j) of the Companies Act, 2013 and rule 11 of the Companies (Audit & Auditors) Rules, 2014, the Company estimated material foreseeable losses on long term contracts at its Engineering Unit and made provision.	0.76	0.41

Note 48. Proposed Dividend: In repect of the year ended March 31, 2026 the Directors proposed a dividend per share on equity share of Re.0.50/- (50%) each. This equity dividend is subject to approval by shareholders at the Annual General meeting. The Proposed Equity Dividend payable to all holders of fully paid equity shares and the total estimated equity dividend to be paid is Rs.6.44 Crores.

Note 49. Relationship with Struck Off Companies :

Name of struck-off company	Nature of transaction with struck-off company	Balance outstanding (Rs. in Crores)	Relationship with the struck-off company, if any
No transaction with struck-off companies			

Note 50. Details on Statements of Current Assets submitted to the Banks:

The Company has to submit the monthly statements on stock and debtors' positions to the bankers. During the current year, the variation between the statements submitted by the company to bank and actual balance on quarterly basis has been disclosed hereunder.i) With respect to Raw Materials (incl. stores&spares), the variations are Rs.1.78 crores, Rs.1.60 Crores, Rs.1.67 Crores, Rs.1.42 Crores in Q1, Q2, Q3 and Q4 respectively. ii) With respect to Work-in-Progress, the variations are Rs.-0.20 Crores, 3.90 Crores, Rs.-0.75 Crores, Rs.0.14 Crores in Q1, Q2, Q3 and Q4 respectively. iii) With respect to Finished Goods, the variations are Rs.-0.02 Crores in Q4. iv) With respect to Debtors (incl.Creditor Advances), the variations are Rs.-0.09 Crores, Rs.-0.21 Crores, Rs.-3.57 Crores, Rs.-0.77 Crores in Q1, Q2, Q3 and Q4 respectively. v) With respect to Creditors (incl. Debtor Advances), the variations are Rs.0.90 Crores, Rs.1.65 Crores, Rs.0.81 Crores, Rs.0.97 Crores in Q1, Q2, Q3 and Q4 respectively. These variations are due to the adjustments considered in the books post submission of statements to the bankers. Note: The Negative sign denotes that the amount submitted to bank is higher than the amount as per books of accounts.

Note 51. Registration/Satisfaction of Charges:

The Company do not have any charges or satisfaction which is yet to be registered with Registrar of Companies (ROC) beyond the statutory period.

SRN	Charge ID/Charge Holder	Date of Creation	Amount (Rs.) in Crores	Address of the Charge holder
Nil				

Note 52. Compliance with number of layers of companies :

The Company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with Companies (Restriction on Number of Layers) Rules, 2017.

Note 53. Accounting Ratios

	Ratio	Numerator/ Denominator	Ratio FY 2025-26	Ratio FY 2024-25	Change	Reasons for change by more than 25%
(a)	Current Ratio	Current Assets/ Current Liabilities	1.20	0.99	21.22%	Increase in Coal Purchases at year-end to mitigate expected coal price increase and supply issues.
(b)	Debt-Equity Ratio	Borrowing (Non-Current & Current)/ Networth	0.50	0.45	11.13%	
(c)	Debt Service Coverage Ratio	[Borrowing (Non-Current & Current) + Interest on Borrowings] / Profit before Interest, depreciation and taxes (EBIDTA)	8.36	1.74	380.04%	Favourable Change : Improvement in profits in current year due to higher sales volumes and prices and lower coal prices.
(d)	Return on Equity Ratio	Net Profit after Tax / Equity	17.28%	(0.33%)	(5290.17%)	Favourable Change : Improvement in profits in current year due to higher sales volumes and prices and lower coal prices.
(e)	Inventory Turnover Ratio	Cost of Goods Sold /Average Inventory	8.97	8.35	7.47%	
(f)	Trade Receivables Turnover Ratio	Sales /Average trade receivables	22.50	20.15	11.65%	
(g)	Trade Payable Turnover Ratio	Purchases/ Average trade payables	2.13	2.00	6.47%	

	Ratio	Numerator/ Denominator	Ratio FY 2025-26	Ratio FY 2024-25	Change	Reasons for change by more than 25%
(h)	Net Capital Turnover Ratio	Sales / (Current Assets minus Current Liabilities)	18.76	(224.45)	(108.36%)	Favourable Change : Higher Sales in current year and also Improvement in Current Assets due to cash profits.
(i)	Net Profit Ratio	Net Profit after Tax/ Total Revenue	8.65%	(0.17%)	(5124.32%)	Favourable Change : Improvement in profits in current year due to higher sales volumes and prices and lower coal prices.
(j)	Return on Capital Employed	Profit before interest & tax (EBIT) / Total Assets minus current Liabilities	12.49%	1.55%	707.97%	Favourable Change : Improvement in profits in current year due to higher sales volumes and prices and lower coal prices.
(k)	Return on Investment	Net Profit after Tax/ Net Worth	15.75%	(0.84%)	(1988.97%)	Favourable Change : Improvement in profits in current year.

Note 54. Financial instruments - Fair values and risk management

(as per Annexure-II enclosed)

Figures in brackets indicate those for the previous year.

Figures for the previous have been regrouped, wherever necessary to make them comparable.

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT

Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT

Joint Managing Director
DIN: 00139274

for K.S. RAO & CO

Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI

Chief Financial Officer

Y VIJAYAKUMAR

Company Secretary
ACS: 16353

K VAMSI KRISHNA

Partner
ICAI Mem No: 238809

Place: Chennai

Date : May 28, 2026

ANNEXURE - I TO STANDALONE NOTES- RELATED PARTY DISCLOSURE

Refer Note No 43. Related Party Disclosure

A. List of Related parties:

Subsidiary Company	KCP Vietnam Industries Limited
Joint Venture Company	Fives Cail KCP Limited
Key Management Personnel	Dr. V.L. Indira Dutt - Chairperson & Managing Director Smt. V Kavitha Dutt - Joint Managing Director Sri. Ravi Chitturi - Technical Director (with effect from 01.02.2025) Sri. Anis Teybali Hyderi - Chief Financial Officer Sri. Y. Vijayakumar - Company Secretary
Other Related Personnel	Dr. Janaki Pillai - Independent Director Sri V. Chandra Kumar Prasad - Non-Executive Non-Independent Director Dr. Subbarao Vallabhaneni - Non-Executive Non-Independent Director Sri. Ravi Chitturi - Non-Executive Non-Independent Director (upto 31.01.2025) Sri Thiruvankadam Parthasarathi - Independent Director Sri Harish Lakshman - Independent Director Sri C Panduranga Rao - Independent Director (w.e.f. 01.08.2024) Sri V.H. Ramakrishnan - Independent Director (up to 06.08.2024) Sri P.S Kumar - Independent Director (up to 06.08.2024) Sri Vijay Sankar- Independent Director (up to 06.08.2024) Sri Narasimhappa Muttuluri- Independent Director (up to 06.08.2024)
Relatives of Key Management Personnel (KMP)	Dr. V.L. Indira Dutt - Chairperson and Managing Director Sri V.Chandra Kumar - Brother Smt. Uma S Vallabhaneni - Sister Smt.V.Rama Kumari - Sister Dr. Subbarao Vallabhaneni - Brother-in-law Smt. V. Kavitha Dutt - Joint Managing Director Kum. Shivani Dutt Chitturi - Daughter Sri Anis Teybali Hyderi Smt. Fatema Anis Haideri - Wife Sri Y. Vijayakumar Smt. Y Kavitha - Wife

**Companies/Trusts/Societies controlled by
Key management Personnel**

Dr. V. L . Indira Dutt -

V Ramakrishna Sons Pvt. Ltd. - Director
V.R.K. Grandsons Investments Pvt. Ltd. - Member
Velagapudi Foundation - Director
KCP Technologies Limited - Share Holder
Fives Cail KCP Limited - Director
Sri V Ramakrishna Higer Secondary School - Correspondent
Kids Acadamy of General and Technical Education, Macherla - Trustee
Bala Tripurasundari Ammavaru Trust - Managing Trustee
Andhra Chambers of Commerce - President
V Ramakrishna Charitable trust - Managing Trustee
World Telugu Federation - President
V.Ramakrishna Polytechnic - Correspondent
The Spastic Society of Tamilnadu - President
Sri Chandramouleswara Nursing Home Trust - Managing Trustee
Sri Chandramouleswara Cancer Hospital Trust - Managing Trustee
KCP Vietnam Industries Limited - Chairperson

Smt. V Kavitha Dutt -

KCP Vietnam Industries Limited - Director
Fives Cail KCP Limited (upto 06.05.2025) - Director
V Ramakrishna Sons Pvt. Ltd. - Director
Velagapudi Foundation - Director
ABI Showatech (India) Pvt. Ltd. - Director
Bharat Biotech International Ltd. - Director
Appolo Hospitals Enterprise Ltd. - Independent Director
Centum Electronics Ltd. - Independent Director
Chennai Wellington Corpn.Foundation - Director
DCM Shriram Industries Ltd. - Director
KCP Technologies Limited - Director
Sri V Ramakrishna Higer Secondary School - Trustee
Kids Acadamy of General and Technical Education, Macherla - Trustee
Appolo Healthco Limited - Independent Director

Sri. Ravi Chitturi -

Bridge Gap Engineering (India) Pvt. Ltd. - Director
KCP Technologies Limited - Director
KCP Vietnam Industries Ltd. - Director

B. Transactions with the related parties:

Note: Figures in brackets under Note no.43 (Annexure-I) related to previous year.

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Sale of Goods					
Fives Cail KCP Limited		3.57			
		(9.25)			
Services -Rendered					
Fives Cail KCP Limited		1.14			
		(4.07)			
Andhra Chambers of Commerce					-
					(0.02)
Services -Received					
Fives Cail KCP Limited		0.07			
		-			
BridgeGap Engineering India Pvt Ltd					0.04
					-
Advances Received					
Fives Cail KCP Limited		2.56			
		(3.45)			
Dividend Income					
KCP Vietnam Industries Limited	89.89				
	(62.47)				
Fives Cail KCP Limited		0.10			
		(0.80)			
Loans/Deposits received					
Dr V L Indira Dutt			11.25		
			(5.80)		
Smt. V Kavitha Dutt			3.50		
			(0.90)		
VL Dutt (HUF)				4.50	
				(0.50)	
Kum.Shivani Dutt Chitturi				1.05	
				(0.58)	
Purchase of Goods					
Fives Cail KCP Limited		0.02			
		(0.03)			
Remuneration paid					
Dr V L Indira Dutt			8.35		
			(2.03)		

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Smt. V Kavitha Dutt			5.43 (2.45)		
Sri. Ravi Kumar Chitturi			1.89 (0.31)		
Sri Anis Teybali Hyderi			1.13 (1.19)		
Sri Y. Vijayakumar			0.58 (0.61)		
Kum. Shivani D. Chitturi				0.21 -	
Directors Out of pocket Exp. & Sitting fees					
Sri.V. H Ramakrishnan			- (0.02)		
Sri. Vijay shankar			- (0.01)		
Sri. P. S. Kumar			- (0.02)		
Sri. M. Narasimhappa			- (0.02)		
Dr. Janaki Pillai			0.02 (0.02)		
Sri. V Chandra Kumar Prasad			0.02 (0.02)		
Sri. Subbarao Vallabhaneni			- (0.01)		
Sri. Ravikumar Chitturi			- (0.01)		
Sri. Thiruvenskadam Parthasarathi			0.04 (0.02)		
Sri. Harish Lakshman			0.03 (0.03)		
Sri. C. Panduranga Rao			0.04 (0.03)		
Commission to Non-Executive Directors					
Dr. Janaki Pillai			0.05 -		
Sri. Subbarao Vallabhaneni			0.05 -		

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Sri. Thiruvankadam Parthasarathi			0.05		
			-		
Sri. Harish Lakshman			0.05		
			-		
Sri. C. Panduranga Rao			0.05		
			-		
Interest paid					
Dr V L Indira Dutt			1.81		
			(2.27)		
Smt. V Kavitha Dutt			0.78		
			(0.77)		
Other Relations					
Kum. Shivani D. Chitturi				0.49	
				(0.47)	
VL Dutt (HUF)				0.96	
				(0.92)	
V. Ramakrishna Sons Pvt Limited					0.69
					(0.69)
Dividend paid					
Dr V L Indira Dutt			0.26		
			(1.02)		
Smt. V Kavitha Dutt			0.03		
			(0.14)		
Other Relations					
Kum.Shivani Dutt Chitturi				0.03	
				(0.14)	
Smt.Uma S Vallabhaneni				0.00	
				(0.00)	
Smt.Rajeswary Ramakrishnan				0.00	
				(0.00)	
Sri. V Chaandra Kumar Prasad			0.00		
			(0.00)		
V. Ramakrishna Sons Pvt Limited					0.97
					(3.90)
VRK Grandsons Investment (Private) Limited					0.11
					(0.42)

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Dr V L Dutt (HUF)				0.00 (0.01)	
Sri.Vallabhaneni Subbarao			0.01 (0.01)		
Loans/Deposit Repaid					
Dr. V. L. Indira Dutt			13.60 (11.80)		
Smt. V Kavitha Dutt			4.50 (1.90)		
V. Ramakrishna Sons Pvt Limited					-
					-
Dr V L Dutt(HUF)				4.50 (0.50)	
Kum.Shivani Dutt Chitturi				1.05 (0.58)	
Rent Paid					
Dr V L Indira Dutt			1.43 (1.31)		
Smt. V Kavitha Dutt			0.04 (0.04)		
Other Relations					
Smt.Uma.S.Vallabhaneni				1.42 (1.30)	
Smt.V.Rama Kumari				1.05 (0.96)	
Bala Tripurasundari Ammavaru Trust					1.39 (1.28)
Sri.V.Chandra Kumar			0.59 (0.54)		
Corporate Social Responsibility (CSR ACTIVITIES)					
V Ramakrishna Charitable Trust					0.05 (0.31)
Kids Patasala Macherla					- (0.02)
Sri V Ramakrishna Higher Secondary School					0.03 -
Donations					
Sri V Ramakrishna Higher Secondary School					- (0.06)

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Balances as at 31.03.2026					
Share Capital held by KCP in					
KCP Vietnam Industries Limited	23.71				
	(23.71)				
Fives Cail KCP Limited		0.40			
		(0.40)			
Receivable - Trade dues/others					
Fives Cail KCP Limited		4.30			
		(5.02)			
Andhra Chamber of Commerce					-
					(0.03)
V. Ramakrishna Sons Pvt Limited					-
					(0.00)
Share capital in KCP held by					
Dr. V. L. Indira Dutt			1.02		
			(1.02)		
Smt. V Kavitha Dutt			0.14		
			(0.14)		
Other Relations					
Kum.Shivani Dutt Chitturi				0.14	
				(0.14)	
Smt.Rajeswary Ramakrishnan				0.00	
				(0.00)	
Smt.Uma S Vallabhaneni				0.00	
				(0.00)	
Sri. Subbarao Vallabhaneni			0.05		
			(0.05)		
Sri V . Chandra Kumnar Prasad			0.00		
			(0.00)		
V. Ramakrishna Sons Pvt Limited					3.90
					(3.90)
VRK Grandsons Investment (Private) Limited					0.42
					(0.42)
Dr. VL Dutt (HUF)				0.01	
				(0.01)	
Loans/Advances held					
Fives Cail KCP Limited		1.03			
		(0.77)			

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Dr V L Indira Dutt			2.15		
			(4.50)		
Smt. V Kavitha Dutt			4.50		
			(5.50)		
V. Ramakrishna Sons Pvt Limited					9.20
					(9.20)
Deposits held with the company					
Dr V L Indira Dutt			20.14		
			(20.14)		
Smt. V Kavitha Dutt			4.52		
			(4.52)		
Other Relations					
Dr. VL Dutt (HUF)				11.50	
				(11.50)	
Kum.Shivani Dutt Chitturi				5.60	
				(5.60)	
Commission payable					
Dr. V. L. Indira Dutt			6.38		
			-		
Smt. V Kavitha Dutt			2.74		
			-		
Commission Payable to Non-Executive Directors					
Dr. Janaki Pillai			0.05		
			-		
Sri. V.C.K. Prasad			0.05		
			-		
Sri. Thiruvankadam Parthasarathi			0.05		
			-		
Sri. Harish Lakshman			0.05		
			-		
Sri. C. Panduranga Rao			0.05		
			-		
Interest Payable					
Dr. V L Indira Dutt			-		
			(0.12)		
Smt. V Kavitha Dutt			-		
			(0.10)		
V. Ramakrishna Sons Pvt Limited			-		
			(0.17)		

(₹. In Crores)

	Subsidiary Company	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Payable-Trade Dues					
Fives Cail KCP Limited		0.05			
		-			
Dr. V. L. Indira Dutt			0.41		
			(0.38)		
Smt. V Kavitha Dutt			0.01		
			(0.01)		
Fives Cail KCP Limited		-			
		(0.03)			
Other Relations					
Smt.V.Rama Kumari				0.34	
				(0.33)	
Sri.V.Chandra kumar			0.16		
			(0.16)		
Smt.Uma.S.Vallabhaneni				0.35	
				(0.34)	
Bala Tripurasundari Ammavaru Trust					0.41
					(0.39)

Note: Figures in brackets under Note no.43 (Annexure-I) related to previous year.

Annexure - II Referred in Note No. 54

(₹. In Crores)

54 A. Financial Assets & Financial Liabilities and their fair values

The following tables show the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy.

Levels in Fair value Hierarchy

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e as prices) or indirectly (i.e derived from prices)

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

As at 31st March, 2026

Particulars	Note	Carrying Amount					Fair value of instruments measured at FVTPL / FVTOCI			
		Financial assets -FVTOCI	Financial assets -FVTPL	Financial assets- Amortised cost	Financial liabilities- amortised cost	Total	Level 1	Level 2	Level 3	Total
Financial assets										
Investments	6	0.28	-	24.88	-	25.16	0.28	-	-	0.28
Trade receivables	7 & 11	-	-	71.47	-	71.47	-	-	-	-
Cash and Cash Equivalents	12	-	-	0.15	-	0.15	-	-	-	-
Bank balances other than above	12A	-	-	133.82	-	133.82	-	-	-	-
Other Financial assets										
Loans		-	-	-	-	-	-	-	-	-
Staff Advance	13	-	-	0.44	-	0.44	-	-	-	-
EMD	8	-	-	0.11	-	0.11	-	-	-	-
Bank Balances with maturity more than 12 months	8	-	-	-	-	-	-	-	-	-
Interest accrued on other deposits	13	-	-	1.02	-	1.02	-	-	-	-
Interest accrued on fixed deposits	13	-	-	0.52	-	0.52	-	-	-	-
Export Benefits - RODTEP Scrips on Hand	13	-	-	0.04	-	0.04	-	-	-	-
Claims receivable - Insurance	13	-	-	-	-	-	-	-	-	-
Non trade receivables from JV & Subsidiary & Others	13	-	-	1.70	-	1.70	-	-	-	-
Contract Assets	13	-	-	-	-	-	-	-	-	-
Others (Employee Benefit Plan)	13	-	0.23	-	-	0.23	-	-	-	-
Total		0.28	0.23	234.16	-	234.67	0.28	-	-	0.28
Financial liabilities										
Borrowings	18 & 23	-	-	-	411.86	411.86	-	-	-	-
Trade payables	19 & 24	-	-	-	81.37	81.37	-	-	-	-
Other financial liabilities (Non Current)	20	-	-	-	19.30	19.30	-	-	-	-
Other financial liabilities (Current) :-										
Accrued salaries and benefits	25	-	-	-	10.63	10.63	-	-	-	-
Payable to directors	25	-	-	-	9.12	9.12	-	-	-	-
Outstanding liabilities for expenses	25	-	-	-	4.90	4.90	-	-	-	-
Others	25	-	-	-	166.04	166.04	-	-	-	-
Lease Liability		-	-	-	2.30	2.30	-	-	-	-
		-	-	-	705.52	705.52	-	-	-	-

As at 31st March, 2025

(₹. In Crores)

Particulars	Note	Carrying Amount					Fair value of instruments measured at FVTPL / FVTOCI		
		Financial assets -FVTOCI	Financial assets -FVTPL	Financial assets- Amortised cost	Financial liabilities- amortised cost	Total	Level 1	Level 2	Level 3 Total
Financial assets									
Investments	6	0.30	-	24.88	-	25.19	0.30	-	0.30
Trade receivables	7 & 11	-	-	65.91	-	65.91	-	-	-
Cash and Cash Equivalents	12	-	-	0.32	-	0.32	-	-	-
Bank balances other than above	12A	-	-	119.50	-	119.50	-	-	-
Other Financial assets									
Loans		-	-	-	-	-	-	-	-
Staff Advance	13	-	-	0.32	-	0.32	-	-	-
EMD	8	-	-	0.17	-	0.17	-	-	-
Bank Balances with maturity more than 12 months	8	-	-	-	-	-	-	-	-
Interest accrued on other deposits	13	-	-	1.20	-	1.20	-	-	-
Interest accrued on fixed deposits	13	-	-	0.99	-	0.99	-	-	-
Export Benefits - RODTEP Scrips on Hand	13	-	-	0.12	-	0.12	-	-	-
Claims receivable - Insurance	13	-	-	3.64	-	3.64	-	-	-
Non trade receivables from JV & Subsidiary & Others	13	-	-	0.30	-	0.30	-	-	-
Contract Assets	13	-	-	-	-	-	-	-	-
Others (Employee Benefit Plan)	13	-	0.27	-	-	0.27	-	-	-
		0.30	0.27	217.37	-	217.94	0.30	-	0.30
Financial liabilities									
Borrowings	18 & 23	-	-	-	312.07	312.07	-	-	-
Trade payables	19 & 24	-	-	-	71.57	71.57	-	-	-
Other financial liabilities (Non Current)	20	-	-	-	24.62	24.62	-	-	-
Other financial liabilities (Current) :-									
Accrued salaries and benefits	25	-	-	-	4.90	4.90	-	-	-
Payable to directors	25	-	-	-	-	-	-	-	-
Outstanding liabilities for expenses	25	-	-	-	3.41	3.41	-	-	-
Others	25	-	-	-	188.85	188.85	-	-	-
Lease Liability		-	-	-	2.38	2.38	-	-	-
		-	-	-	607.81	607.81	-	-	-

Note 54 B. Financial instruments - Fair values and risk management

Financial risk management objectives and policies

The Company's activities exposed it to market risk (including interest rate risk and price risk), credit risk and liquidity risk. The Company's risk management is carried out by the Board of Directors. The board supervises overall risk management, as well as policies covering specific areas, such as foreign exchange risk, credit risk and use of financial instruments. The financial authority limits or seek to limit and mitigate transactional risks by setting out the threshold of approvals required for entering into contractual obligations.

a) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices, such as foreign exchange rates, interest rates and equity prices.

b) Interest rate risk

The Company's exposure to market risk for changes in interest rate environment relates mainly to its debt obligations.

The Company's policy is to maintain an efficient and optimal interest cost structure using a mix of fixed and variable rate debts and long-term and short-term borrowings.

The Company's borrowings majorly consists of project funding loans, working capital loans having variable rate of interest.

The interest rate profile of the Company's interest-bearing instruments as reported to management is as follows:

(₹. In Crores)

Particulars	As at 31.03.2026	As at 31.03.2025
Fixed rate instruments		
Financial liabilities (Includes borrowings)	105.32	109.18
Financial assets	132.85	117.95
Variable rate instruments		
Financial liabilities (Includes borrowings)	306.54	202.89
Total financial liabilities (Net)	279.00	194.12

i) Sensitivity analysis

Particulars	Impact on profit/(loss)	
	31.03.2026	31.03.2025
1% increase in MCLR rate	(3.07)	(2.03)
1% decrease in MCLR rate	3.07	2.03

ii) Fair value

The following methods and assumptions were used to estimate the fair values:

- The carrying value of financial asset approximates fair value

iii) Credit risk

Credit risk is the risk that the counterparty will not meet its obligation under a financial instrument or customer contract, leading to financial loss. The credit risk arises principally from its operating activities (primary trade receivables) and from its investing activities, including deposits with banks and other financial instruments. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom credit has been granted after obtaining necessary approvals for credit. The collection from the trade receivables are monitored on a continuous basis by the receivables team.

The company's credit risk for trade receivables is as follows

(₹. In Crores)

Particulars	31.03.2026	31.03.2025
Trade receivables	71.47	65.91

The movement in allowance for credit loss in respect of trade receivables during the year is as follows:

Allowance for credit loss	31.03.2026	31.03.2025
Balance at the beginning	0.32	0.07
Impairment loss recognised	0.02	0.25
Balance at the end	0.34	0.32

No single customer accounted for more than 10% of the revenue as of 31.03.2026 and 31.03.2025.

There is no significant concentration of credit risk.

Credit risk on cash and cash equivalent is limited as the company generally transacts with banks and financial institutions with high credit ratings assigned by international and credit rating agencies.

Note 54 C Liquidity risk

Liquidity risk is the risk that the company will not be able to meet its obligations associated with its financial liabilities that are settled by delivering cash or another financial asset as they fall due. The Company is expected to this risk from its operating activities and financial activities. The Company's approach to managing liability is to ensure, as far as possible that it will have sufficient liquidity to meet its liabilities when they become due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. Liquidity requirements are maintained within the credit facilities established and are available to the company to meet its obligations.

The table below provides details regarding the contractual maturities of significant financial liabilities as of the reporting date.

As at March 31, 2026

(₹. In Crores)

Particulars	Contractual cash flows					Total
	Carrying value	Less than 1 year	1-2 years	2-5 years	More than 5 years	
Borrowings (Non current)	288.78	-	56.31	136.52	95.95	288.78
Current maturities of long term borrowings	41.13	41.13	-	-	-	41.13
Financial liabilities (Non current)	21.51	-	21.51	-	-	21.51
Cash credit & Demand Loans	81.95	81.95	-	-	-	81.95
Trade payables (current)	81.37	81.37	-	-	-	81.37
Trade payables (non -current)	-	-	-	-	-	-
Other financial liabilities(Current)	190.78	190.78	-	-	-	190.78
Total	705.52	395.23	77.82	136.52	95.95	705.52

As at 31st March 2025

Particulars	Contractual cash flows					Total
	Carrying value	Less than 1 year	1-2 years	2-5 years	More than 5 years	
Borrowings (Non current)	146.12	-	33.25	57.75	55.12	146.12
Current maturities of long term borrowings	61.44	61.44	-	-	-	61.44
Financial liabilities (Non current)	26.92	-	26.92	-	-	26.92
Cash credit & Demand Loans	104.51	104.51	-	-	-	104.51
Trade payables (current)	71.50	71.50	-	-	-	71.50
Trade payables (non -current)	0.07	-	0.07	-	-	0.07
Other financial liabilities(Current)	197.24	197.24	-	-	-	197.24
Total	607.81	434.69	60.24	57.75	55.12	607.81

Note 54 D. Foreign exchange risk

The Company imports coal/chromo sand for its production operations, and exports cement/engineering equipments.

The impact of foreign exchange rate variation (US \$) on its segments' performance is as follows.

(₹. In Crores)

Particulars	Impact on profit	
	FY 2025-2026	FY 2024-2025
Increase in Exchange Rate by Re.1		
Cement	0.00	(0.34)
Captive Power Plant	0.00	0.00
Heavy Engineering	0.02	0.00
Decrease in Exchange Rate by Re.1		
Cement	0.00	0.34
Captive Power Plant	0.00	0.00
Heavy Engineering	(0.02)	0.00

Note 54 E. Commercial risk

Sale price risk

Particulars	Impact on profit	
	FY 2025-2026	FY 2024-2025
Selling price increase by 5%		
Cement	69.94	61.57
Power	-	-
Heavy Engineering	4.67	4.43
Hospitality & other Services	2.65	3.37
	77.26	69.37
Selling price decrease by 5%		
Cement	(69.94)	(61.57)
Power	-	-
Heavy Engineering	(4.67)	(4.43)
Hospitality & other Services	(2.65)	(3.37)
	(77.26)	(69.37)

Raw material price risk

(₹. In Crores)

Particulars	Impact on profit	
	FY 2025-2026	FY 2024-2025
Raw material price increase by 5%		
Cement		
Limestone	(8.54)	(8.19)
Laterite	(0.94)	(0.77)
Fly Ash	(3.15)	(2.73)
Gypsum	(1.42)	(1.20)
Engineering		
Iron and Steel, Nickel and Scrap	(1.75)	(1.57)
	(15.80)	(14.46)
Raw material price decrease by 5%		
Cement		
Limestone	8.54	8.19
Laterite	0.94	0.77
Fly Ash	3.15	2.73
Gypsum	1.42	1.20
Engineering		
Iron and Steel, Nickel and Scrap	1.75	1.57
	15.80	14.46

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KCP VIETNAM INDUSTRIES LTD.



Independent Auditor's Report on Financial Statements (Consolidated)

To the members of The KCP Limited, Chennai

Report on Audit of Consolidated Financial Statements:

Opinion

We have audited the accompanying consolidated financial statements of **THE KCP LIMITED** ("the Holding Company") its subsidiary (Holding company and its subsidiary together referred as "the Group") and its joint venture, comprising the Consolidated Balance Sheet as at March 31, 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year ended on that date, and notes to the consolidated financial statements, including a summary of the material accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2026, the consolidated profit, consolidated total comprehensive income, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

Key Audit Matters

Key Audit matters are those matters that in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors are responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility and Sustainability report, Corporate Governance and Shareholder's Information, but does not include the Consolidated Financial Statements and our auditor's report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed and based on the work done/audit report of the other auditor, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors are responsible for the matters stated in section 134(5) of

the Act with respect to preparation and presentation of these Consolidated Financial Statements in terms of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated total comprehensive income, consolidated changes in equity and consolidated cash flows of the Group including its joint venture with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act. The respective Board of Directors of the companies included in the Group and Joint venture are responsible for maintenance of the adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group and joint venture are responsible for assessing the Group's ability and joint venture to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and joint venture are also responsible for overseeing the financial reporting process of the Group and joint venture

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable

assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ❖ Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ❖ Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company, joint venture and its subsidiary company which is accompany incorporated outside India, have adequate internal financial controls system in place and the operating effectiveness of such controls.
- ❖ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ❖ Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and joint venture to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit

evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- ❖ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ❖ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and joint venture to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial information of the holding company included in the Consolidated Financial Statements of which we are the independent auditors. For the other entity and joint venture included in the Consolidated Financial Statements, which has been audited by other auditors, such other auditors remains responsible for the direction, supervision and performance of the audit carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in para (a) of the section titled 'Other Matters' in this audit report.

We believe that the audit evidence obtained by us along with the consideration of audit report of the other auditors referred to in para (a) of the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Financial Statements.

Materiality is the magnitude of misstatements in the Consolidated Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Consolidated Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication

Other Matters

- (a) We did not audit the financial statements / financial information of KCP Vietnam Industries Limited (subsidiary), and whose financial statements/financial information reflect total assets of Rs. 1,939.16 Crores as at 31st March 2026, total revenues of Rs. 1,080.22 Crores and net increase in cash flows amounting to Rs. 17.47 Crores for the year ended on that date, as considered in the consolidated Ind AS financial statements. The consolidated Ind AS financial statements include the share of net profit of Rs. 157.29 Crores for the year ended 31st March 2026, as considered in the consolidated Ind AS financial statements, whose financial statements/financial information have not been audited by us. This financial statements/financial information have been audited by other auditor whose report has been furnished to us by the Management and our opinion on the consolidated Ind AS financial statements, in so far as it relates to the amounts and disclosures included in respect of the subsidiary, and our report in terms of sub-section (3) and (11) of section 143 of the Act, insofar as it relates to the aforesaid subsidiary, is based solely on the report of the other auditor.
- (b) We did not audit the financial statements / financial information of Fives Cail KCP Limited (Joint Venture), and the consolidated Ind AS financial statements also includes the Group's share of net loss of Rs. 0.10 Crores and other

comprehensive income of Rs. 0.14 Crores for the year ended 31st March 2026, as considered in the consolidated Ind AS financial statements, in respect of Fives Cail KCP Limited (Joint Venture), whose financial statements/financial information have not been audited by us. These financial statements/financial information have been audited by other auditor whose report has been furnished to us by the Management and our opinion on the consolidated Ind AS financial statements, in so far as it relates to the amounts and disclosures included in respect of the joint venture, and our report in terms of sub-section (3) and (11) of section 143 of the Act, insofar as it relates to the aforesaid subsidiary, is based solely on the report of the other auditor.

- (c) With reference to note no.50, for the purpose of consolidation of group accounts, the company has not considered the investment made by the KCP Vietnam Industries Limited (subsidiary) in its associate company considering their materiality and non-commencement of operations fully.

Our opinion on the consolidated Ind AS financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the report of the other auditor and the financial statements/financial information certified by the Management.

Report on Other Legal and Regulatory Requirements

With reference to the matters specified in Clause (xxi) of paragraph 3 and paragraph 4 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the audit report under section 143 issued by us and the auditor of the Joint Venture company included in the consolidated financial statements, as provided to us by the management of the Parent, the unfavorable remarks, qualifications or adverse remarks given by respective auditors in their report under the Companies (Auditor's Report) Order, 2020 (CARO) is given in **Annexure-A**.

1. As required by section 143(3) of the Act, we report to the extent applicable, that
 - a) We have sought and obtained all the information and explanations which to

the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements;

- b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books;
- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), Consolidated Statement of Changes in Equity and the Consolidated Cash Flows Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements;
- d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2026 taken on record by the Board of Directors of the Holding Company and the report of Statutory auditor of a joint venture none of the directors of the Holding company and joint venture incorporated in India is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act;
- f) With respect to the adequacy of the internal financial controls with reference to Consolidated Financial Statements and the operating effectiveness of such controls, refer to our separate Report in "**Annexure B**". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the internal financial control over financial reporting of those companies, for reasons stated therein;
- g) With respect to Managerial Remuneration to be included in the Auditors' report under Section 197(16) :

In our opinion and according to the information and explanation given to us, the

remuneration paid during the year by the Holding Company and its joint venture is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director by the Holding Company is not in excess of the limit laid down under Section 197 of the Act. In respect of the joint venture the remuneration paid to its managing director for an amount of Rs.1.31Crores during the period from 01.04.2025 to 31.03.2026 is within the limits prescribed subject to approval of its Board of Directors and the members of the joint venture at the ensuing Annual General Meeting;

- h) with respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
- (i) the consolidated financial statements disclose impact of pending litigations on the consolidated financial position of the Group and joint venture – Refer Note No 37 of the Consolidated Financial Statements.
- (ii) the Group and joint venture has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long term contracts but did not have derivative contracts—Refer Note 43 to the Consolidated Financial Statements.
- (iii) there has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and joint venture incorporated in India.
- (iv) (a) The respective Managements of the Company and joint venture which are incorporated in India whose financial statements have been audited under the Act have represented to us and other auditors of subsidiary, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind

of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- (b) The respective Managements of the Company and joint venture which are incorporated in India whose financial statements have been audited under the Act have represented to us and other auditors of subsidiary, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- (v) (a) The dividend declared and paid during the year by the holding company is in compliance with section 123 of the Companies Act, 2013. The joint venture company incorporated in India have declared and paid dividend during the year in compliance with section 123 of the Companies Act, 2013.

- (b) the Board of directors of the Holding Company have recommended a dividend of Rs. 0.50 (50%) per share subject to the approval of the members at the ensuing Annual General Meeting, The dividend recommended is in accordance with the provisions of section 123 of the Companies Act. With respect to Joint Venture incorporated in India, the Board of Directors have not recommended any dividend for the year. We have relied upon the report submitted by the other auditor in respect of this matter.
- (vi) Based on our examination which included test checks that performed by the other auditor of the joint venture which is company incorporated in India whose financial statements have been audited under the Act, the company, joint venture have used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and

the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we and other auditor of the above referred joint venture did not come across any instance of audit trail feature being tampered with. Additionally, the Audit trail has been preserved by the Holding company and above referred Joint venture incorporated in India as per the statutory requirements for record retention.

For **K. S. RAO & Co**
Chartered Accountants
Firm Registration No:003109S
K.VAMSI KRISHNA
Partner
Membership No:238809
UDIN: 26238809VSVBQK1520

Camp: Tanuku
Date: 28.05.2026

ANNEXURE-A TO THE INDEPENDENT AUDITOR'S REPORT

On the Consolidated Financial Statements of the The KCP Limited for the year ended 31st March, 2026.

In our opinion and according to the information and explanations given to us, following Companies incorporated in India and included in the consolidated financial statements, have unfavorable remarks, qualifications or adverse remarks given by the respective auditors in their reports under the Companies (Auditor's Report) Order, 2020 (CARO):

S. No.	Name	CIN	Holding Company/ Joint Venture	Clause number of the CARO report which is unfavourable or qualified or adverse
1.	The KCP Limited	L65991TN1941PLC001128	Holding Company	(i)(c)
2.	The KCP Limited	L65991TN1941PLC001128	Holding Company	(ii)(b)
3.	The KCP Limited	L65991TN1941PLC001128	Holding Company	(vii)(b)
4.	Fives Cail KCP Limited	U29254TN1995PLC033300	Joint Venture	(ii)(b)
5.	Fives Cail KCP Limited	U29254TN1995PLC033300	Joint Venture	(vii)(b)

For **K. S. RAO & Co**
Chartered Accountants
Firm Registration No:003109S

K.VAMSI KRISHNA
Partner
Membership No:238809
UDIN: 26238809VSVBQK1520

Camp: Tanuku
Date: 28.05.2026

ANNEXURE-B TO THE INDEPENDENT AUDITOR'S REPORT

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

In conjunction with our audit of the Consolidated Financial Statements of **The KCP Limited** (hereinafter referred to as "The Holding Company") and its joint venture, as of and for the year ended 31st March 2026, we have audited the internal financial controls with reference to the consolidated financial statements of the holding company and such companies incorporated in India under the Companies Act, 2013 which are its joint venture as of that date.

In our opinion, the Holding Company and its joint venture company incorporated in India, in all material respects, an adequate internal financial controls system with reference to the consolidated financial statements and such internal financial controls were operating effectively as at 31st March 2026, based on the internal control with reference to the Consolidated Financial Statements criteria established by such Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls with reference to financial statements issued by the Institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding company and its joint venture are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over financial reporting issued by the Institute of Chartered Accountants of India (ICAI)". These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over financial reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to Consolidated Financial Statements

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally

accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and those receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Holding Company and its joint venture have, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at 31st March, 2026, based on the internal control with reference to Consolidated Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over financial reporting issued by the Institute of Chartered Accountants of India.

Other Matters

Our aforesaid reports under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements in so far as it relates to one joint venture, which is a company incorporated in India, is based on the corresponding reports of the auditors of such company.

Our opinion is not modified in respect of the above matters.

For **K. S. RAO & Co**
Chartered Accountants
Firm Registration No:003109S

K.VAMSI KRISHNA
Partner
Membership No:238809
UDIN: 26238809VSVBQK1520

Camp: Tanuku
Date: 28.05.2026

BALANCE SHEET (CONSOLIDATED)

(₹ in Crores)

	Particulars	Note No.	As at 31-03-2026	As at 31-03-2025
I	Assets			
(1)	Non-current Assets			
(a)	Property, Plant and Equipment	2	872.49	900.69
(b)	Capital Work-in-progress	3	401.45	169.19
(c)	Investment Property	4	-	-
(d)	Other Intangible Assets	5	4.43	4.74
(e)	Financial Assets			
(i)	Investments	6	24.03	12.10
(ii)	Trade Receivables	7	1.19	1.60
(iii)	Loans		-	-
(iv)	Assets Held for Sale	7A	-	-
(v)	Other financial assets	8	18.97	44.96
(f)	Deferred Tax Assets (Net)		-	-
(g)	Other Non-current Assets	9	32.77	56.94
(2)	Current Assets			
(a)	Inventories	10	614.99	511.01
(b)	Financial Assets			
(i)	Investments		-	-
(ii)	Trade Receivables	11	156.11	190.18
(iii)	Cash and cash equivalents	12	20.84	3.54
(iv)	Bank balances other than (iii) above	12A	1,146.08	974.39
(v)	Other financial assets	13	3.96	6.84
(c)	Current Tax Assets (Net)	14	5.85	14.06
(d)	Other Current assets	15	278.75	208.31
	Total Assets		3,581.90	3,098.56
II	Equity and Liabilities			
	Equity			
(a)	Equity Share Capital	16	12.89	12.89
(b)	Other Equity	17	1,768.99	1,519.52
	Non Controlling Interest	17A	479.05	418.63
	Deferred Government Grant		0.18	0.20
(1)	Liabilities			
	Non-Current Liabilities			
(a)	Financial Liabilities			
(i)	Borrowings	18	288.78	146.12
(ii)	Lease Liabilities		2.20	2.30
(iii)	Trade Payables	19	-	-
	Due to Micro and Small Enterprises		-	-
	Due to Others		-	0.07
(iv)	Other financial liabilities	20	146.49	135.55
(b)	Provisions	21	18.11	17.58
(c)	Deferred Tax Liabilities (Net)	22	70.19	82.96
(2)	Current Liabilities			
(a)	Financial Liabilities			
(i)	Borrowings	23	373.15	393.65
(ii)	Lease Liabilities		0.10	0.08
(iii)	Trade Payables	24	-	-
	Due to Micro and Small Enterprises		4.70	4.59
	Due to Others		109.66	101.07
(iii)	Other financial liabilities	25	274.28	227.34
(b)	Other current liabilities	26	19.54	24.20
(c)	Provisions	27	13.57	11.78
	Total Equity and Liabilities		3,581.90	3,098.56
The accompanying notes form an integral part of the financial statements			1 to 51	

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

STATEMENT OF PROFIT AND LOSS (CONSOLIDATED)

for the year ended 31st March 2026

(₹ in Crores)

Particulars	Note No	FY 2025-2026	FY 2024-2025
Income			
Revenue from Operations	28	2,576.16	2,528.94
Other Income	29	72.76	61.18
Total Income		2,648.92	2,590.12
Expenses			
Cost of Raw Materials and Components consumed	30	1,118.55	1,030.22
Purchase of Traded Goods		0.23	0.64
[Increase]/Decrease in Inventories of finished goods and Work-in-progress	31	(125.10)	(31.37)
Employee Benefits expense	32	170.37	136.44
Power and fuel		460.03	467.55
Freight and forwarding charges		354.88	332.67
Finance Costs	33	33.33	31.99
Depreciation and amortization expense	33A	85.11	84.95
Other expenses	34	254.63	261.60
Total Expenses		2,352.04	2,314.69
Profit/(Loss) before Exceptional items and tax		296.88	275.43
Add : Exceptional Items (Net)	34A	8.63	25.48
Profit/(Loss) before Tax		288.25	249.95
Add : Income Tax Refund		0.14	-
Less : Tax expenses	35		
Short /Excess provision of Income Tax		0.36	(1.86)
Current Tax		50.57	2.42
Deferred Tax		(38.39)	(3.39)
Reduction in MAT credit entitlement		-	(0.06)
Total Tax expense		12.40	(2.89)
Profit/(Loss) for the year from continuing operations (A)		275.85	252.84
Profit / (Loss) from discontinued operations		-	-
Less : Tax expense of discontinued operations		-	-
Profit / (Loss) from discontinued operations (after tax) (B)		-	-
Profit / (Loss) for the year (A) + (B)		275.85	252.84
Share of profit from joint venture		(0.10)	0.41
Less: Non Controlling share of Profit	17A	78.64	106.16
Profit / (Loss) after Non controlling interest		197.10	147.09
Other Comprehensive Income- OCI			
Items that will not be reclassified to P&L	36	86.96	(16.17)
Income tax relating to items that will not be reclassified to profit or loss		(0.06)	1.95
Share of OCI from joint venture		0.14	(0.20)
Less: Non controlling share of OCI	17A	31.45	(2.57)
OCI after Non controlling share		55.59	(11.85)
Total Comprehensive Income for the period (Comprising P&L + OCI)		362.79	238.82
Less: Minority share of Total Comprehensive Income	17A	110.09	103.59
Total Comprehensive income after minority interest		252.70	135.24
Earnings per share (for Continuing Operations) Basic and diluted	Rs.	15.29	11.41
Earnings per share (for Discontinued Operations) Basic and diluted	Rs.	15.29	11.41
Total Earnings per share - Basic and diluted	Rs.	15.29	11.41
(Face value of share is Rs.1)			
The accompanying notes form an integral part of the Consolidated financial statements		1 to 51	

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

Statement of Changes in Equity (Consolidated) for the year ended March 31, 2026

A. Equity share capital

(₹ in Crores)

Particulars	No of Shares	Amount
Balance as at 1st April, 2024	12,89,21,160	12.89
Changes in equity share capital due to prior period errors during 2023-24	-	-
Restated Balance at the beginning of the current period	12,89,21,160	12.89
Changes in equity share capital during 2024-25	-	-
Balance as at 31st March, 2025	12,89,21,160	12.89
Changes in equity share capital due to prior period errors during 2024-25	-	-
Restated Balance at the beginning of the current period	12,89,21,160	12.89
Changes in equity share capital during 2025-26	-	-
Balance as at 31st March, 2026	12,89,21,160	12.89

B. Other Equity

Particulars	Reserves & Surplus							Other Comprehensive Income		Attributable to owners of the Parent	Non-controlling interest	Total
	Capital Redemption Reserve	Capital Reserve on reorganisation	Capital Reserve on Amalgamation	Capital Reserve of Subsidiary	Translation Reserve	"Other Reserves (General reserve)"	Retained Earnings	Equity instruments through Other Comprehensive Income	Actuarial Gains/ losses reserve			
Balance at the beginning of reporting period - 01-04-2024	20.00	2.80	1.04	102.69	54.09	272.48	954.24	0.07	(10.23)	1,397.18	369.94	1,767.12
Changes in accounting policy or prior period errors												
Restated Balance at the beginning of the previous reporting period												
Profit for the period	-	-	-	-	-	-	146.68	-	-	146.68	106.16	252.84
Share of profit of joint venture	-	-	-	-	-	-	0.41	-	-	0.41	-	0.41
Additions/(Deletions) during the year to translation reserve	-	-	-	(1.01)	(7.01)	-	-	-	-	(8.02)	(0.50)	(8.52)
Other Comprehensive Income							-			-	-	-
Total Comprehensive Income for the year	-	-	-	-	-	-	-	(0.00)	(3.83)	(3.84)	(2.07)	(5.90)
Transfer from/to General Reserve	20.00	2.80	1.04	101.68	47.08	-	1,101.33	0.07	(14.07)	1,532.41	473.53	2,005.94
Ind AS Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Final Dividends	-	-	-	-	-	-	(12.89)	-	-	(12.89)	(54.89)	(67.79)
Dividend Distribution tax	-	-	-	-	-	-	-	-	-	-	-	-
Balance at the end of reporting period - 31-03-2025	20.00	2.80	1.04	101.68	47.08	272.48	1,088.44	0.07	(14.07)	1,519.52	418.63	1,938.16

Particulars	Reserves & Surplus						Other Comprehensive Income		Attributable to owners of the Parent	Non-controlling interest	Total
	Capital Redemption Reserve	Capital Reserve on reorganisation	Capital Reserve on Amalgamation	Capital Reserve of Subsidiary	Translation Reserve	"Other Reserves (General reserve)"	Retained Earnings	Equity instruments through Other Comprehensive Income	Actuarial Gains/ losses reserve		
Changes in accounting policy or prior period errors											
Restated Balance at the beginning of the current reporting period											
Profit for the period	-	-	-	-	-	-	197.20	-	-	78.64	275.85
Share of profit of joint venture	-	-	-	-	-	-	(0.10)	-	-	-	(0.10)
Additions/(Deletions) during the year to translation reserve	-	-	-	11.81	43.52	-	-	-	-	32.44	87.77
Ind AS Adjustments	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	-	-	-	-	-	-	-	(0.04)	0.31	25.54	25.81
Total Comprehensive Income for the year	20.00	2.80	1.04	113.49	90.60	272.48	1,285.54	0.03	(13.76)	555.26	2,327.48
Final Dividends	-	-	-	-	-	-	(3.22)	-	-	(76.21)	(79.43)
Dividend Distribution tax	-	-	-	-	-	-	-	-	-	-	-
Balance at the end of reporting period - 31-03-2026	20.00	2.80	1.04	113.49	90.60	272.48	1,282.32	0.03	(13.76)	479.05	2,248.05
The accompanying notes are an integral part of the Consolidated financial statements.											
1 to 51											

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

ANIS TYEBALI HYDERI
Chief Financial Officer

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026



CASH FLOW STATEMENT (CONSOLIDATED)

(₹ in Crores)

Particulars	For FY 2025-2026	For FY 2024-2025
(A) Cash flow from operating activities		
Profit before tax from continuing operations	296.88	275.43
Add : Exceptional Items (Net)	(8.63)	(25.48)
Profit before tax from discontinuing operations	-	-
Share of profits from joint venture	(0.10)	0.41
Profit before Tax	288.15	250.36
Adjustments for:		
Depreciation / Amortisation on fixed assets	85.11	84.95
Loss/[profit] on sale of fixed assets	(0.91)	(0.47)
Assets written off	0.71	0.70
Expected Credit loss	0.02	0.27
Discounting of trade receivables	(0.03)	(0.27)
Amortisation of government grant	(0.02)	(0.02)
Unrealised foreign exchange loss/ (gain)	-	(1.31)
Interest expense	33.32	31.99
Interest income	(67.92)	(53.10)
Dividend income	(0.02)	0.80
Translation gain/loss during the year	96.23	(71.03)
Share of OCI of joint venture	0.14	(0.20)
Operating profit before working capital changes	434.78	242.67
Movements in working capital:		
Increase/[decrease] in trade payables	8.64	(3.18)
Increase/[decrease] in other financial liabilities (non-current)	11.00	33.12
Increase/[decrease] in long term provisions	0.53	1.74
Increase/[decrease] in other financial liabilities (Current)	53.81	(13.33)
Increase/[decrease] in other current liabilities	(4.66)	(11.83)
Increase/[decrease] in current provisions	2.01	(1.00)
Adjustments for [Increase]/decrease in operating assets :		
[Increase]/decrease in trade receivables (non-current)	(0.30)	3.65
[Increase]/decrease in other financial assets (non-current)	26.00	34.10
[Increase]/decrease in other non-current assets	0.91	(1.15)
[Increase]/decrease in inventories	(103.98)	(40.66)
[Increase]/decrease in trade receivables (current)	34.80	(17.92)
[Increase]/decrease in other bank deposits	(172.03)	(69.79)
[Increase]/decrease in other financial assets (current)	2.23	40.45
[Increase]/decrease in other current assets	(70.44)	(33.71)
Cash generated from/[used in] operations	223.29	163.17
Direct taxes paid (net of refunds)	(17.01)	(3.15)
Net cash flow from/[used in] operating activities (A)	206.28	160.02
(B) Cash flows from investing activities		
Purchase of fixed assets, including intangible assets, CWIP	(272.82)	(202.36)
Proceeds from sale of fixed assets	0.13	0.52
Purchase of non-current investments	(0.02)	1.92
Purchase of current investments	(12.02)	-
(Increase)/Decrease in value of investments in joint venture	(0.04)	(0.20)
Interest received	68.57	52.42
Dividends received	90.01	64.60
Net cash flow from/[used in] investing activities (B)	(126.19)	(83.10)
C. Cash flows from financing activities		
Proceeds from long term & short term Borrowings	180.88	146.14
Repayment of long term & short term borrowings	(58.73)	(84.06)
Principal repayment of lease liabilities	(0.08)	(0.06)
Interest repayment of lease liabilities	(0.26)	(0.27)
Interest paid	(32.71)	(30.85)
Dividends paid	(151.90)	(114.69)
Net cash flow from/[used in] in financing activities [C]	(62.79)	(83.78)
Net increase/[decrease] in cash and Bank Balances (A+B+C)	17.30	(6.86)
Cash and Bank Balances at the beginning of the year	3.54	10.40
Cash and Bank Balances at the end of the year	20.84	3.54
Components of cash and Bank Balances		
Cash on hand	0.21	0.16
With banks on current account	20.63	3.38
Cheques/drafts on hand	-	-
Total Cash and Bank Balances	20.84	3.54

Note: The above Statement of Cash Flows has been prepared under the "Indirect Method" as set out in Ind AS - 7 "Statement of Cash Flows".

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

NOTES FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENTS

1. Group overview and material accounting policies

1.1. Group overview

The KCP Limited ("the group") a public limited group incorporated and domiciled in India and has its registered office at Chennai. The securities of the group are listed in National Stock Exchange of India Limited. The Group is engaged in the business of manufacture and sale of cement, sugar, heavy engineering, power generation for captive use and hospitality. The financial statements for the year ended March 31, 2026 were approved by the Board of Directors and authorize for issue on 28th May, 2026. The KCP Limited has a subsidiary by name KCP Vietnam Industries Ltd (KCP VIL), a group incorporated in Socialist Republic of Vietnam, in which it holds 2/3 rd of the share capital. KCP VIL owns and operates sugar business and also runs cogen power plant in Vietnam. The KCP Limited has a joint venture by name Fives Cail KCP Ltd (FC KCP), a Group incorporated in India. In FC KCP group it holds 40% interest in equity capital. FC KCP manufactures sugar machinery, boilers and steam generating plants.

1.2. Basis for preparation of financial statements

These consolidated financial statements are prepared in accordance with Indian Accounting Standard (Ind AS), under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values, under the provisions of the Companies Act, 2013 ('the Act') and guidelines issued by the Securities and Exchange Board of India (SEBI). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter. Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. The Group presents assets and liabilities in the balance sheet based on current / non-current classification.

- a) Cash or cash equivalent is treated as current, unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. In respect of other assets, it is treated as current when it is:

- expected to be realized or intended to be sold or consumed in the normal operating cycle
- held primarily for the purpose of trading and
- expected to be realized within twelve months after the reporting period.
- b) All other assets are classified as non-current. c) A liability is treated as current when:
 - it is expected to be settled in the normal operating cycle
 - it is held primarily for the purpose of trading
 - it is due to be settled within twelve months after the reporting period, or
 - there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.
- d) All other liabilities are classified as non-current. e) Deferred tax assets and liabilities are classified as non-current assets and liabilities. The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Group has identified twelve months as its operating cycle.

1.3. Basis of consolidation

The KCP Limited (Parent) has prepared the group consolidated financial statements by Consolidating its accounts and those of its subsidiary KCP VIL and Joint venture FC KCP. Control exists when the parent has power over the entity, is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the investee. Power is demonstrated through existing rights that give the ability to direct relevant activities, those which significantly affect the entity's returns.

KCP VIL:

The subsidiary accounts have been consolidated by combining line-by-line like items of assets, liabilities, equity, income, expenses and cash flows after eliminating material intra group balances and transactions. Non-controlling share of the minority in the net profit for the year is identified and adjusted against the profit after tax of the group to the extent of the share of minorities in the equity.

FIVES CAIL KCP:

The accounts of FC KCP have been consolidated based on equity method. As per the equity method, only share of the KCP Limited in the profits and reserves of FC KCP which is 40%, have been added to the profits and equity respectively in the consolidated accounts.

Under the equity method of accounting, the investments are initially recognised at cost and adjusted there-after to recognise the group's share of the post-acquisition profits or losses of the investee in profit and loss, and the group's share of other comprehensive income of the investee in other comprehensive income.

When the group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognize further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Dividends received or receivable from joint ventures are recognized as a reduction in the carrying amount of the investment.

Unrealized gains on transactions between the group and its Joint venture are eliminated to the extent of the group's interest in these entities. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the group.

The carrying amount of equity accounted investments are tested for impairment in accordance with the policy described in note 1(v) below.

Changes in ownership interests: -

The group treats transactions with non-controlling interests that do not result in a loss of control as transactions with equity owners of the group. A change in ownership interest results in an adjustment between the carrying amounts of the controlling and non-controlling interests to reflect their relative interests in the subsidiary. Any difference between the amount of the adjustment to non-controlling interests and any consideration paid or received is recognised within equity.

When the group ceases to consolidate or equity account for an investment because of a loss of control, joint control or significant influence, any retained

interest in the entity is re-measured to its fair value with the change in carrying amount recognised in profit or loss. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

If the ownership interest in a joint venture or an associate is reduced but joint control or Significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

1.4 Recent Pronouncements

The below amendments to the existing standard which are notified by Ministry of Corporate Affairs but are not yet effective.

Amendment to Ind AS 1 "Presentation of Financial Statements" – Classification of Liabilities as current or non-current and non-current liabilities with covenants. The amendment includes specific provisions that will take effect for reporting periods beginning on or after 1 April 2026, retrospectively, as outlined below:

- a) Breach of material covenant for long-term loan arrangement on or before end of reporting period with effect that liability becomes payable on demand as on reporting date, then it shall be classified as current liability, if lender agreed after reporting period and before approval of financial statements to not demand payment as a consequence of breach.
- b) Classify as non-current liability, if lender agreed by end of reporting period to provide grace period ending at least 12 months after reporting period within which entity can rectify the breach provided lender does not demand immediate repayment.
- c) Disclose information about the timing of settlement to understand the impact of the liability on the financial statements.

The Company does not expect this amendment to have an impact on its operations or financial statements.

1.5. Material accounting policies

This note provides a list of the material accounting policies adopted in the preparation of these Consolidated Financial Statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the group consisting of The KCP Limited (the 'Group') and its subsidiary and the Joint Venture group.

I. REVENUE RECOGNITION REVENUE FROM CONTRACTS WITH CUSTOMERS

The Group derives revenues primarily from sale of goods comprising Cement, Engineering Job work, Power, Hospitality in the brand name of Mercure.

Revenue is recognised upon transfer of control of promised goods or services to customers in an amount that reflects the consideration that the entity expect to receive in exchange for those products or services.

Revenue relating to products sale is recognized when control over the promised goods is transferred to the customers. Engineering job work can be either 'material cum service' contracts or service contracts.

Performance obligation in case of 'material cum services' is satisfied at a point in time consequently revenue is recognized when customer obtains control over promised goods and the entity has satisfied performance obligation. In case of 'service contracts' revenue is recognized based on performances completed to date by using either 'Input method' or 'output method' as prescribed for measuring progress of performance obligation under IND AS 115.

The Group accounts for Discount such as Quantity discounts, performance discounts and selling commission to dealers as a reduction from revenue based on target achievement by customer towards earning the discount/ commission.

Trade receivables and contract balances: -

The Group classifies the right to consideration in exchange for transferring control over goods or services either as a trade receivable or as contract asset.

Trade Receivable is a right to consideration that is unconditional and contract assets is a right to consideration that is conditional on something other than passage of time.

Other income: -

- a) Dividend income:- Dividend is recognized in statement of profit or loss only when the right to receive payment is established, it is probable that economic benefits associated with the dividend will flow to The Group, and the amount of dividend can be reliably measured.
- b) Interest income:- Interest income is recognized as it accrues in the statement of profit or loss using effective interest rate.

II. GOVERNMENT GRANTS

Grants from the government are recognized at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all stipulated conditions.

Grants related to revenue items are presented as part of profit or loss under general heading such as other income or they are deducted in reporting the related expenses.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets and presented within other income.

III. EMPLOYEE BENEFITS:

Employee benefits includes short term employee benefits, Post-employment benefits, Other long-term benefits and Termination benefits.

Short term employee benefits:

The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognized during the year when the employees render the service. These benefits include performance incentive and compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related service.

Post employment benefits:

Defined contribution plans:

Entity contributes at statutorily prescribed minimum rates, monthly to Provident fund, ESI and will have no legal obligation to pay further contribution if fund doesn't have sufficient assets to pay all employee benefits relating to employee service in current

and prior periods. Yearly contribution is paid to Life insurance corporation towards superannuation Pension in respect of employees who had joined the company before 01.09.2020. Monthly contributions are made in the case of Provident Fund and ESI. Thus, PF, Superannuation, ESI benefits are defined contribution plans. These contributions are recognized in statement of profit and loss by way of charge against income.

Defined benefit plans: Leave absences and Gratuity

These benefits include leave absences, gratuity. Cost of providing these benefits is determined using projected unit credit method by actuary at the end of each reporting period. It has two components one is 'service cost' and 'Remeasurements'. Service cost comprises a) current service cost including gains/loss on curtailment or settlements, b) past service cost in case of plan amendment c) net Interest expense or income. Remeasurements comprise actuarial gains/losses as result of experience adjustment and changes in actuarial assumptions.

Defined benefit plans: Covid Death

Family of the employees who have died due to Covid are provided with monthly pension till the deemed superannuation date of the deceased employee, by subscribing to the customized insurance policy through lumpsum payment to the insurer.

The Plan assets created by the insurer are remeasured at the end of accounting period for recognition of gain or loss through FVTPL.

IV. PROPERTY, PLANT AND EQUIPMENT

Tangible assets:

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any. The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and borrowings costs attributable to acquisition of qualifying property, plant and equipment up to the date the asset is ready for its intended use and initial estimate cost of decommissioning & restoring the site on which it is located. Freehold land is not depreciated.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use.

Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use. **Construction Period Expenses on Projects:** All identifiable revenue expenses including interest on term loans incurred in respect of various projects/ expansions are allocated to capital cost of respective assets/ capital work in progress.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Depreciation is recognised to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their useful lives.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

The group follows the process of componentization for property, plant and equipment. Accordingly, the group has identified a part of an asset as a separate component in whole asset value (beyond certain value) and useful life of the part is different from the useful life of the remaining asset. The useful life has been assessed based on technical advice, taking into account the nature of the asset / component of an asset, the estimated usage of the asset / component of an asset on the basis of management's best estimation of getting economic benefits from those class of assets /components of an asset. The Group uses its technical expertise along with historical and industry trends for arriving the economic life of an asset/ component of an asset.

Machinery spares which can be used only in connection with a particular item of Fixed Assets and the use of which is irregular, are capitalized at cost.

Non-current assets held for sale- Assets held for sale are measured at the lower of carrying amount or fair value less cost to sell. The determination of fair value less cost to sell includes use of management estimates and assumptions. Non-Current Assets and disposal group that cease to be classified as “Held for Sale”, shall be measured at the lower of carrying amount before the Non - Current Assets and disposal group, was classified as “Held for Sale” and the recoverable amount at the date of subsequent decision not to sell.

Tangible assets not ready for the intended use on the date of Balance Sheet are disclosed as “Capital work-in-progress”. Advances given towards acquisition / construction of fixed assets outstanding at each Balance Sheet date are disclosed as Capital Advances under “Other Non-Current Assets”.

Stripping Costs:

Developmental stripping costs

Developmental stripping costs in order to obtain access to quantities of mineral reserves that will be mined in future periods are capitalised as part of mining assets.

Mine closure, site restoration and decommissioning obligations

An obligation for restoration, rehabilitation and environmental costs arises when environmental disturbance is caused by the development or ongoing extraction from mines.

The company recognises unavoidable obligations, legal or assumed, to restore the mines upon exhaustion of reserves/end of lease period whichever is earlier.

The obligation is estimated on the basis of cash flows expected to be incurred as per applicable mining regulations, which mainly includes cost of plantation, fencing, biodiversity management, sustainable development, rainwater harvesting, etc.

The estimate of expenses are escalated for inflation, and then discounted at a discount rate that reflects the current market assessment of the time value of money and the risks, such that the amount of provision reflects the present value of the expenditures expected to be required to be settle the obligation.

The company records a corresponding asset associated with the liability for final reclamation and mine closure. The obligation and corresponding assets are recognised in the period in which the liability is incurred. The asset representing the total site restoration cost as per mine closure plan is recognised as a separate item in PPE and amortised over the balance project/mine life.

The value of the provision is progressively increased over time as the effect of discounting unwinds creating an expense recognised as financial expenses.

Subsequent adjustments to the obligation for changes in the estimated cashflows/disbursement period/ discount rate are made against fixed assets and depreciation/amortisation is modified prospectively.

Intangible Assets:

An intangible asset is an identifiable non-monetary asset without physical substance. It is measured at the consideration paid for its acquisition and stated at the end of each year net of amortization and impairment. Intangible assets are amortized over their individual estimated lives of 4-7 years. Amortization methods and useful lives are reviewed at the end of financial year.

Investment Property:

Investment properties are measured initially at cost, including transactions costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated Impairment loss, if any. Investment properties are de-recognized either when they have been disposed off or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in profit or loss in the period of de-recognition.

Depreciation

Depreciation is provided in accordance with the useful life as prescribed as follows.

In respect of assets existing as on 30-6-1988, under the written down value method; and in respect of assets acquired on or after 1-7-1988, under the straight line method except for decommissioning cost. Decommissioning cost is depreciated using depletion method.

Useful life for parts of Assets having Significant cost, has been assessed based on technical estimate which is different from the life given under the Schedule II to the Companies Act, 2013 as given below:

S. No	Asset Description	Useful Life (Estimated)
1	Transformers	30 Years
2	Economisers in Boilers in CPP; Turbine, Generators, sluice Gates, Switchgears and cables in Hydel Plant	25 years
3	Turbine, Generator, Air Cooled Condenser in Waste Heat recovery Plant in Muktyala	20 Years
4	Electrical components like Control Panels, Valves, Insulators, Transmitters, Cables which are components of Plant and Machinery in Waste Heat recovery Plant in Muktyala	10 Years
5	Economisers in Boilers and water preheater in Waste Heat recovery Plant in Muktyala	10 Years
6	Economisers in Boilers and water preheater in Waste Heat recovery Plant in Macherla; Evaporators in CPP	5 Years
7	Electrical components like Panels, Motors, Insulators which are components of Plant and Machinery.	10 Years
8	Moulds in Heavy Engineering Plant.	3 Years

V. IMPAIRMENT:

Recognizing Impairment does not require for financial assets classified at fair value through profit and loss (FVTP&L) and fair value through other comprehensive income (FVTOCI). It is required only in respect of financial assets classified as amortized cost i.e. Loans, Debt securities and trade receivables. Impairment for such financial assets is recognized by Expected credit loss (ECL) model. In this approach expected credit loss means expected shortfall in contractual cash flows. The estimation of ECL should consider past events, current conditions and reasonable & supportable forecasts. Expected credit loss (ECL) for trade receivable is measured at Lifetime ECL.

The amount of ECL required during the period is arrived after considering the already recognized ECL in books and it is reported either as expense or income in statement of profit& loss.

VI. FINANCIAL INSTRUMENTS: -

a. Initial Recognition:

The group recognises financial assets and financial liabilities when it becomes a party to the contractual provisions of the instruments. All financial assets and liabilities are recognised at fair value on initial recognition, except for trade receivables which are directly measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and liabilities that are not at fair value through profit or loss, are added to the fair value on initial recognition.

b. Subsequent Recognition & Classification : Financial assets carried at amortized cost

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows, and the contractual terms of the financial asset gives rise on specified dates to cash flow that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through other comprehensive income

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial asset and contractual terms of the financial asset give rise on specified dates to cash flows that solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through profit or loss

A financial asset which is not classified in any of the above categories is subsequently fair valued through profit or loss.

Financial liabilities:

Financial liabilities are subsequently carried at amortised cost using the effective interest method.

Impairment: -

The Group recognizes loss allowances using the

expected credit loss (ECL) model for financial assets and unbilled revenues which are not fair valued through profit or loss. Loss allowance for trade receivables and unbilled revenue with no significant finance component is measured at an amount equal to lifetime ECL using provision matrix as shown below. This estimation of ECL should consider past events, current conditions and reasonable & supportable forecasts. For all other financial assets, expected credit loss are measured at an amount equal to 12-month ECL unless there is significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL.

The amount of expected credit loss (or reversal) that is required to adjust the loss allowance at the reporting date is recognized as impairment gain or loss in the statement of profit or loss.

De-recognition of financial assets and liabilities:

Financial assets:

A financial asset shall be derecognised when, and only when

- the contractual rights to the cash flows from the financial asset expire, or
- it transfers the financial asset and the transfer qualifies for de-recognition. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the consideration received shall be recognised in profit or loss.

Financial Liabilities: A financial liability shall be derecognised when, and only when, obligation specified in the contract is discharged or cancelled or expires. The difference between the carrying amount of a financial liability extinguished or transferred and consideration paid shall be recognised in profit or loss.

VII. INVENTORIES

Inventories are valued at the lower of cost and estimated net realizable value (net of allowances) after providing for obsolescence and other losses, where considered necessary. The cost comprises cost of purchase, cost of conversion and other costs including appropriate production overheads in the case of finished goods and work-in-progress, incurred in bringing such inventories to their present location and condition. Trade discounts or rebates are deducted in determining the costs of purchase. Net realizable value represents the estimated selling

price for inventories less all estimated costs of completion and costs necessary to make the sale. The cost (net of taxes subsequently recoverable from tax authorities) of raw materials, stores & spares is determined on moving weighted average basis.

VIII. CASH AND CASH EQUIVALENTS:

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with financial institutions/banks, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

IX. CASH FLOW STATEMENT:

Cash flows are reported using the indirect method, whereby the profit for the period is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the group are segregated.

X. FOREIGN EXCHANGE TRANSACTIONS:

Functional Currency of the group is Indian Rupee and the Subsidiary KCP VIL is Vietnamese Dongs (VND) These financial statements are presented in Indian Rupees, rounded off to Lakhs. Transactions and translations: Transactions in foreign currency are initially accounted at the exchange rate prevailing on the date of the transaction and adjusted appropriately with the difference in the rate of exchange arising on actual receipt/payment during the year in determining net profit for the period.

- Foreign currency denominated monetary assets/ liabilities- are translated into the relevant functional currency at exchange rates in effect at the balance sheet date. The gains or losses resulting from such translations are included in net profit in the statement of profit and loss.
- Foreign currency denominated non-monetary assets/ non-liabilities are translated at the exchange rate prevalent at the date of the transaction.
- Exchange differences arising on settlement of transactions and translation of monetary items are recognized as income or expenses in the year in which they are arise.

XI. INCOME TAX:

Income tax expense comprises current and deferred income tax. Income tax expense is recognized in the net profit in the statement of profit or loss except to the extent that it relates to items recognized in Other comprehensive income. Current income tax for current and prior periods is recognized at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantially enacted by the balance sheet date. Deferred income tax assets and liabilities are recognized for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that is no longer probable that related tax benefits will be realized.

Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realized, or the deferred income tax liability is settled.

Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Where The Group is entitled to claim special tax deductions for investments in qualifying assets or in relation to qualifying expenditure, The Group accounts for such allowances as tax credits, which means that the allowance reduce income tax payable and current tax expense. A deferred tax asset is recognized for unclaimed tax credits that are carried forward as deferred tax assets.

XII. EARNINGS PER SHARE

The Group Basic EPS is calculated by dividing profit or loss from continuing operations attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the period as per IND AS-33, Earnings per Share.

The diluted EPS of an entity is calculated on the same basis as basic EPS, after adjusting for the effects of dilutive potential ordinary shares unless the effect of the potential dilutive equity shares is anti-dilutive.

XIII. PROVISIONS/ CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Contingent liabilities:

Provision:

A provision is recorded when the company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reasonably estimated. Provisions will be reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision shall be reversed. The estimated liability for product warranties is recorded when products are sold based on technical evaluation. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. Provisions are discounted when time value of money is material. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognized as interest expenses.

Contingent liabilities:

Contingent liability is recognised when it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the company, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Onerous contracts:

Onerous contract is a contract in which the unavoidable cost of meeting the obligations under the contract exceed the economic benefits expected to be received under it. Company estimates and provides provision at the lower of the following for onerous contracts.

- a) Net Cost of fulfilling the contract; or
- b) Compensation, penalties arising from the failure to fulfil it i.e. Cost of terminating the contract.

Contingent assets:

Wherever there is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity. A contingent asset is disclosed when the inflow of economic benefit is probable.

XIV. LEASES :

The Company's lease asset consists of lease for Land, buildings and vehicles. The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and
- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and leases of low value assets.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate

implicit in the lease or, if not readily determinable, using the incremental borrowing rates. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.

A lease liability is re-measured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The re-measurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

XV. SEGMENT REPORTING:

Operating segments are defined as components for which discrete financial information is available that is evaluated regularly by the chief operating decision maker, in deciding how to allocate resources and assessing performance. The group has identified business segments as reportable segments. The business segments comprise 1) Cement unit. 2) Engineering Unit. 3) Power Generation unit 4) Hotel and 5) Sugar.

Revenue and expenses directly attributable to segments are reported under each reportable segment. Expenses which are not directly attributable to each reporting segment have been allocated on the basis of associated revenue of the segment. All other expenses which are not attributable or allocable to segments have been disclosed as un-allocable expenses. Assets and liabilities that are directly attributable or allocable to segments are disclosed under each reportable segment. All other assets and liabilities are disclosed as un-allocable. Property, Plant and equipment that are used interchangeably among segments are not allocated to reportable segments

XVI. DIVIDEND DISTRIBUTION

Dividends paid are recognised in the period in which the interim dividends are approved by the Board of Directors, or in respect of the final dividend when approved by shareholders..

Note : 2A The changes in the carrying values of Property, Plant and Equipment for the year ended March 31, 2026 are as follows

(₹ in Crores)

Particulars	GROSS BLOCK						DEPRECIATION					NET BLOCK	
	Cost As On 01-04-2025	Additions During The Year	Deductions During The Year	Exchange Fluctuation On Opening Block Of Foreign Subsidiary	Cost Up To 31-03-2026	Exchange Fluctuation On Foreign Subsidiary	Total Depreciation Upto 31-03-2025	Depreciation During The Year	Depreciation On Deductions	Total Depreciation Upto 31-03-2026	As At 31-03-2026	As At 31-03-2025	
1 (i) Lands	51.17	9.94	0.13	-	60.98	-	-	-	-	-	60.98	51.17	
(ii) Lease Hold Lands	3.92	-	-	-	3.92	-	0.26	0.13	-	0.39	3.53	3.66	
2. (i) Buildings	261.28	9.00	0.01	8.53	278.80	3.83	82.41	8.61	0.00	94.83	183.97	178.88	
(ii) Leasehold Buildings	-	-	-	-	-	-	-	-	-	-	-	-	
3 Roads	4.16	-	-	-	4.16	-	2.91	0.33	-	3.24	0.91	1.25	
4 Plant & Machinery	1,395.60	22.06	1.55	42.66	1,458.78	33.97	765.71	73.70	0.89	872.49	586.29	629.89	
5 Furniture,Fixtures	21.08	0.31	0.01	0.07	21.44	0.07	18.66	0.33	0.01	19.05	2.40	2.42	
6 Motor Vehicles	16.75	1.98	0.57	0.26	18.42	0.25	11.10	1.28	0.53	12.11	6.32	5.65	
7 Railway Siding, Locomotives	0.33	-	0.00	-	0.32	-	0.23	0.02	-	0.24	0.08	0.10	
8 Ropeway Structures	1.97	0.84	0.72	-	2.08	-	1.30	0.82	0.68	1.44	0.64	0.66	
9 Office Equipment	3.76	0.24	0.01	0.15	4.14	0.15	3.12	0.19	0.01	3.45	0.69	0.64	
10 Computer & Data Processing Units	4.84	0.36	0.02	-	5.18	-	3.79	0.42	0.01	4.19	0.99	1.05	
11 Laboratory Equipment	0.51	0.03	0.00	-	0.55	-	0.36	0.02	0.00	0.38	0.17	0.16	
12 Electrical Installation & Equipment	29.57	0.96	0.09	-	30.44	-	23.20	1.66	0.08	24.79	5.66	6.37	
13 Hydraulic Works, Pipeline & Sluices	0.91	-	-	-	0.91	-	0.54	0.06	-	0.60	0.32	0.38	
14 Leased Lands (Decommissioning)	23.95	3.20	-	-	27.15	-	7.46	1.98	-	9.44	17.71	16.49	
Total as at 31st March 2026	1,819.80	48.91	3.09	51.67	1,917.29	38.26	921.04	89.54	2.21	1,046.63	870.66	898.76	
Total as at 31st March 2025	1,768.46	67.55	12.06	(4.16)	1,819.80	(3.03)	839.16	88.68	3.76	921.04	898.76	929.30	

(₹ in Crores)

Note. 2B LEASED ASSETS - RIGHT OF USE

	GROSSBLOCK						DEPRECIATION				NETBLOCK	
	Cost As On 01-04-2025	Additions During The Year	Deductions During The Year	Exchange Fluctuation Opening Block Of Foreign Subsidiary	Cost Up To 31-03-2026	Exchange Fluctuation On Foreign Subsidiary	Total Depreciation Upto 31-03-2025	Depreciation During The Year	Depreciation On Deductions	Total Depreciation Upto 31-03-2026	As At 31-03-2026	As At 31-03-2025
1 Lands	1.60	-	-	-	1.60	-	0.16	0.03	-	0.19	1.41	1.44
2 Buildings	1.02	-	-	-	1.02	-	0.52	0.08	-	0.60	0.42	0.50
Total as at 31st March 2026	2.62	-	-	-	2.62	-	0.68	0.11	-	0.79	1.83	1.94
Total as at 31st March 2025	3.74	-	1.12	-	2.62	-	1.70	0.11	1.12	0.68	1.94	2.04
Total (2A+2B) as at 31st March 2026	1,822.41	48.91	3.09	51.67	1,919.91	38.26	921.72	89.65	2.21	1,047.42	872.49	900.69
Total (2A+2B) as at 31st March 2025	1,772.20	67.55	13.18	(4.16)	1,822.41	(3.03)	840.86	88.78	4.89	921.72	900.69	931.34

Note. 5 Intangible Assets	GROSSBLOCK						DEPRECIATION				NETBLOCK	
	Cost As On 01-04-2025	Additions During The Year	Deductions During The Year	Exchange Fluctuation On Opening Block Of Foreign Subsidiary	Cost Up To 31-03-2026	Exchange Fluctuation On Foreign Subsidiary	Total Depreciation Upto 31-03-2025	Depreciation During The Year	Depreciation On Deductions	Total Depreciation Upto 31-03-2026	As At 31-03-2026	As At 31-03-2025
1 Computer Software	8.62	0.17	0.06	0.01	8.74	0.01	3.88	0.47	0.06	4.31	4.43	4.74
Total as at 31st March 2026	8.62	0.17	0.06	0.01	8.74	0.01	3.88	0.47	0.06	4.31	4.43	4.74
Total as at 31st March 2025	8.38	0.21	-	0.03	8.62	0.03	3.43	0.42	-	3.88	4.74	4.95
Grand Total as at 31st March 2026	1,831.03	49.08	3.15	51.69	1,928.64	38.27	925.60	90.12	2.26	1,051.72	876.92	905.43
Grand Total as at 31st March 2025	1,780.58	67.76	13.18	(4.13)	1,831.03	3.00)	844.29	89.20	4.89	925.60	905.43	936.29

(*) During the year an amount of Rs.5.01 crores (Previous Year : Rs.4.25 crores) has been adjusted against Scientific and Technology Development Fund.

Additional Regulatory Information :

- 1 Property of value Rs. 0.04 crores situated at flat no. 406, 4th floor, ansal chamber-2, New Delhi was purchased in 1986 and the company entered into sale agreement, pending registration. This property is in possession of the company and paying municipal taxes since beginning
2. One parcel of Land of Rs. 180/- to the extent of 25 cents was registered by District Civil Court Gurazala. Mentioning survey number. 1026/B2 instead of 1027/3. This property is in the Possession of the company. Necessary correction is being initiated to rectify the survey number.out of the above said property, 0.05 cents of land sold by M.Satyanarayana & othersto M. delhibabu. Presently, the case was held at Senior Civil Judge Court, Gurazala
- 3 Land to the extent of Ac. 2.10 situated at Macherla, at Survey No. 1008/16C, which was converted into Survey No. 1415, purchased by the KCP Limited vide Document No. 1383/1958 from U Kasaiah, which was in the possession of KCP Ltd. The wife & sons of U. Kasaiah executed a registered sale deed dated 28.09.1988 in respect of Ac. 2.04 in Survey No. 1415, to Boya Nagamani & others, thereby double registration occurred, for which the company has filed O.S. 2/2022 before the court of Hon'ble X Addl. District Judge at Gurazala, which was pending.
4. The company purchased land to the extent of Ac. 0.60 in Survey No. 965/1 under registered sale deed dated 18.12.1959, vide Doc. No. 1513/1959, SRO, Macherla. Under the same Survey No., the company purchased to the extent of Ac. 0.81 from the same person P. Veera Raghavamma, vide Doc. No. 334/1964 dated 10.01.1964. The above said land was sold by Mosu Bakkiah in the year 1984, for which source of title is silent as to how they got title over the property, to Atche Kotawarama & Atche Ravisankar. The Parties filed a case O.S. 435/2025, O.S. 436/2025 & O.S. 1/2026, against the company, before the Principal Civil Judge (Junior Division) Court, Macherla, which were pending.

#The above said lands are in the possession of the company.

Note : 2A The changes in the carrying values of Property, Plant and Equipment for the year ended March 31, 2025 are as follows

(₹ in Crores)

Particulars	GROSS BLOCK					DEPRECIATION					NET BLOCK	
	Cost as on 01-04-2024	Additions during the year	Deductions during the year	Exchange fluctuation on opening block of foreign subsidiary	Cost up to 31-03-2025	Exchange fluctuation on foreign subsidiary	Total depreciation upto 31-03-2024	Depreciation during the year	Depreciation on deductions	Total depreciation upto 31-03-2025	As at 31-03-2025	As at 31-03-2024
1 (i) Lands	46.77	4.40	-	-	51.17	-	-	-	-	-	51.17	46.77
(ii) Lands	3.92	-	-	-	3.92	-	0.13	0.13	-	0.26	3.66	3.79
2. (i) Buildings	250.58	11.73	0.38	(0.63)	261.28	(0.30)	74.86	7.94	0.10	82.41	178.88	175.71
(ii) Leasehold Buildings	0.09	-	0.09	-	-	-	0.02	0.00	0.02	-	-	0.07
3 Roads	4.16	-	-	-	4.16	-	2.46	0.45	-	2.91	1.25	1.70
4 Plant & Machinery	1,362.29	46.45	9.66	(3.48)	1,395.60	(2.70)	697.60	73.28	2.47	765.71	629.89	664.69
5 Furniture, Fixtures	20.91	0.18	0.01	(0.01)	21.08	(0.01)	18.35	0.33	0.01	18.66	2.42	2.56
6 Motor Vehicles	16.25	0.75	0.23	(0.02)	16.75	(0.02)	10.05	1.28	0.21	11.10	5.65	6.20
7 Railway Siding, Locomotives	0.33	-	-	-	0.33	-	0.21	0.02	-	0.23	0.10	0.11
8 Ropeway Structures	1.97	0.41	0.41	-	1.97	-	0.83	0.74	0.27	1.30	0.66	1.13
9 Office Equipment	3.79	0.04	0.06	(0.01)	3.76	(0.01)	2.97	0.23	0.06	3.12	0.64	0.82
10 Computer & Data Processing Units	4.79	0.37	0.32	-	4.84	-	3.68	0.41	0.30	3.79	1.05	1.11
11 Laboratory Equipment	0.46	0.07	0.02	-	0.51	-	0.34	0.03	0.02	0.36	0.16	0.11
12 Electrical Installation & Equipment	29.14	1.31	0.87	-	29.57	-	21.47	2.03	0.30	23.20	6.37	7.67
13 Hydraulic Works, Pipeline & Sluices	0.91	-	-	-	0.91	-	0.47	0.06	-	0.54	0.38	0.44
14 Leased Lands (Decommissioning)	22.11	1.84	-	-	23.95	-	5.71	1.75	-	7.46	16.49	16.40
Total as at 31st March 2025	1,768.46	67.55	12.06	(4.16)	1,819.80	(3.03)	839.16	88.68	3.76	921.04	898.76	929.30
Total as at 31st March 2024	1,743.09	33.36	6.46	(1.54)	1,768.46	(1.05)	752.18	92.75	4.73	839.16	929.30	990.91

Note. 2B LEASED ASSETS - RIGHT OF USE

Particulars	GROSS BLOCK					DEPRECIATION					NET BLOCK	
	Cost as on 01-04-2024	Additions during the year	Deductions during the year	Exchange fluctuation on opening block of foreign subsidiary	Cost up to 31-03-2025	Exchange fluctuation on foreign subsidiary	Total depreciation upto 31-03-2024	Depreciation during the year	Depreciation on deductions	Total depreciation upto 31-03-2025	As at 31-03-2025	As at 31-03-2024
1 Lands	1.60	-	-	-	1.60	-	0.13	0.03	-	0.16	1.44	1.49
2 Buildings	2.14	-	1.12	-	1.02	-	1.57	0.08	1.12	0.52	0.50	0.55
Total as at 31st March 2025	3.74	-	1.12	-	2.62	-	1.70	0.11	1.12	0.68	1.94	2.04
Total as at 31st March 2024	3.74	-	-	-	3.74	-	1.59	0.11	-	1.70	2.04	2.15
Total (2A+2B) as at 31st March 2026	1,772.20	67.55	13.18	(4.16)	1,822.41	(3.03)	840.86	88.78	4.89	921.72	900.69	931.34
Total (2A+2B) as at 31st March 2025	1,746.83	33.36	6.46	(1.54)	1,772.20	(1.05)	753.78	92.86	4.73	840.86	931.34	993.06

Note. 5 Intangible Assets	GROSSBLOCK						DEPRECIATION				NETBLOCK	
	Cost as on 01-04-2024	Additions during the year	Deductions during the year	Exchange fluctuation on opening block of foreign subsidiary	Cost up to 31-03-2025	Exchange fluctuation on foreign subsidiary	Total depreciation upto 31-03-2024	Depreciation during the year	Depreciation on deductions	Total depreciation upto 31-03-2025	As at 31-03-2025	As at 31-03-2026
1 Computer Software	8.38	0.21	-	0.03	8.62	0.03	3.43	0.42	-	3.88	4.74	4.95
Total as at 31st March 2025	8.38	0.21	-	0.03	8.62	0.03	3.43	0.42	-	3.88	4.74	4.95
Total as at 31st March 2024	8.09	0.30	-	(0.02)	8.38	-0.02	3.10	0.35	-	3.43	4.95	4.99
Grand Total as at 31st March 2025	1,780.58	67.76	13.18	(4.13)	1,831.03	(3.00)	844.29	89.20	4.89	925.60	905.43	936.29
Grand Total as at 31st March 2024	1,754.93	33.66	6.46	(1.55)	1,780.58	(1.06)	756.87	93.21	4.73	844.29	936.29	998.05

(*) During the year an amount of Rs.4.25 crores (Previous Year : Rs.3.86 crores) has been adjusted against Scientific and Technology Development Fund.

Additional Regulatory Information :

1. Property of value Rs. 0.04 crores situated at flat no. 406, 4th floor, ansal chamber-2, New Delhi was purchased in 1986 and the company entered into sale agreement, pending registration. This property is in possession of the company and paying municipal taxes since beginning.
2. One parcel of Land of Rs. 180/- to the extent of 25 cents was registered by District Civil Court Gurajala. Mentioning survey number. 1026/B2 instead of 1027/3. This property is in the Possession of the company. Necessary correction is being initiated to rectify the survey number.

* 3. An amount of Rs.7.48 Crores received on re-instatement basis of fixed assets damaged due to Cyclone Michaung during the period December 2023, is considered as deduction.

Note.3 Capital Work-in-Progress	As at 31-03-2026	As at 31-03-2025
1 Building Under Construction		
Opening Balance	25.08	5.63
Additions during the year (net)	40.58	32.03
Less : Capitalisation during the year (net)	(8.85)	(12.57)
Closing Balance	56.81	25.08
2 Plant & Machinery Under Installation		
Opening Balance	144.11	8.83
Additions during the year (net)	216.18	167.98
Less : Capitalisation during the year (net)	(15.65)	(32.70)
Closing Balance	344.64	144.11
Total	401.45	169.19

FY 2025-2026

Particulars	Amount in CWIP for a period of				
	Less than 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Projects in Progress	247.92	151.05	0.11	0.06	399.13
(ii) Projects temporarily Suspended	-	-	0.34	1.98	2.31
Total	247.92	151.05	0.44	2.04	401.45

FY 2024-2025

Particulars	Amount in CWIP for a period of				
	Less than 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Projects in Progress	165.93	0.97	0.11	0.02	167.03
(ii) Projects temporarily Suspended	-	0.34	0.21	1.62	2.16
Total	165.93	1.31	0.32	1.63	169.19

Note.6 Non current Financial Assets- Investments	As at 31.03.2026	As at 31.03.2025
Unquoted Equity instruments-Investments measured at cost		
Investment in Joint Venture:		
4,00,000 (31st March 2025: 4,00,000) equity shares of Rs.10/- each, fully paid up in Fivescail KCP Ltd.,	10.96	11.02
Common Stock (unquoted):		
1,640 (31st March 2025: 1,640) Non-Voting common stock of BGE Global Inc., par value \$0.01 per share	0.77	0.77
Shares in Other Companies	12.02	-
Sub total	23.75	11.79
Investments at fair value through other comprehensive income investment in equity instruments(quoted):		
100 (31st March 2025: 100) equity shares of Rs.10/- each, fully paid up in IFCI Ltd.	0.00	0.00
14240 (31st March 2025: 14240) equity shares of Rs.10/- each, fully paid up in IDBI Bank	0.09	0.11
Equity shares (unquoted):		
30 (31st March 2025: 30) equity shares of Rs. 10/- each fully paid up in Andhra Pradesh Heavy Machinery and Engg. Co.Ltd	0.00	0.00
(Written off to the extent of Rs. 299/-)		
1,00,000 (31st March 2025: 1,00,000) equity shares of Rs. 10/- each fully paid up in Prudential Sugar Corporation Ltd.,	0.00	0.00
(Written off to the extent of Rs. 9,99,999/-)		
(The Shares are not traded in the Stock Exchange though listed).		
Other Investments - Unit Trust of India - Quoted:		
50,047.489(31st March 2025 : 46,426.178) UTI Balanced Fund Units. of Rs.10/- each (*)	0.19	0.19
Sub Total	0.28	0.30
Total	24.03	12.10
Aggregate amount of quoted Investments - Market Value	0.28	0.30
Aggregate amount of quoted Investments - Book Value (cost)	-	-
Aggregate amount of unquoted Investments	23.75	11.79
Aggregate amount of impairment in value of Investments	24.03	12.10

(*) 3621.311 units acquired by way of re-investment of dividend.

(₹. In Crores)

Note. 6.1 Category wise Investment- as per IND AS 109 classification	As at 31.03.2026	As at 31.03.2025
Financial assets carried at amortised cost		
Equity Instruments	23.75	11.79
Financial assets carried at fair value through Profit or loss (FVTPL)		
Equity Instruments		
Financial assets carried at fair value through OCI		
Equity Instruments	0.28	0.30
Total	24.03	12.10

Note.7 Non Current Financial Assets- Trade Receivables	As at 31.03.2026	As at 31.03.2025
Unsecured, considered good	1.19	0.90
Receivables having Significant increase in credit risk	0.16	0.15
	1.34	1.06
Less : Provision for expected credit loss	0.16	0.15
Total	1.19	0.90

“The Company has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and adjusted for forward looking information. The expected credit loss allowance is based on the ageing of the days the receivables are due and the rates as per the provision matrix. The provision matrix is as follows:”

Credit risk	Defalut Rate (%)
Current	Nil
1-60 days Past Due	0.25
60-90 days past due	0.50
More than 90 days past due	1.00

Non Current Trade Receivables Ageing Schedule:

F.Y 2025-2026

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	
(i) Undisputed trade receivables-Considered Good	1.34						1.34
(ii) Undisputed trade receivables-which have significant increase in credit risk							
(iii) Undisputed trade receivables-credit impaired							
(iv) Disputed trade receivables-Considered Good							

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(v) Disputed trade receivables- which have significant increase in credit risk							
(vi) Disputed trade receivables-credit impaired							
Total	1.34						1.34
Less: Provision for doubtful debts							-
Less: Loss Allowance							0.16
Total							1.19

F.Y 2024-2025

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Undisputed trade receivables-Considered Good	1.06						1.06
(ii) Undisputed trade receivables-which have significant increase in credit risk							
(iii) Undisputed trade receivables-credit impaired							
(iv) Disputed trade receivables-Considered Good							
(v) Disputed trade receivables-which have significant increase in credit risk							
(vi) Disputed trade receivables-credit impaired							
Total	1.06						1.06
Less: Provision for doubtful debts							-
Less: Loss Allowance							0.15
Total							0.90

(₹. In Crores)

Note.8 Non current- Other Financial Assets	As at 31.03.2026	As at 31.03.2025
Earnest money deposit	0.15	0.20
Less : Provision for Expected Credit Loss	0.03	0.03
Earnest money deposit - Net	0.11	0.17
Bank deposits with maturity more than 12 months	18.85	44.80
TOTAL	18.97	44.96

Note.9 Non current- Other asset	As at 31.03.2026	As at 31.03.2025
Capital Advances	1.88	25.14
[A]	1.88	25.14
Advances other than Capital Advances		
Security Deposits	6.10	5.86
(B)	6.10	5.86
Others		
Prepaid expenses	0.81	1.36
Balance with Government Authorities	23.98	24.58
(C)	24.79	25.94
Total [A+B+C]	32.77	56.94

Note.10 Inventories	As at 31.03.2026	As at 31.03.2025
Raw materials and components at Cost (includes those in transit Rs.0.05 Crores) (As on 31-03-2025-Rs 0.29 Crores)	15.52	10.22
Coal At Cost (includes those in transit Rs.0.80 Crores) (As on 31-03-2025- Rs. 2.19 Crores)	28.40	39.52
Work-in-progress		
: At Cost	70.70	53.85
: At Estimated Realisable Value	9.21	13.45
Finished goods		
: At Cost (includes in transit Rs.1.37 Crores) (As on 31-03-2025 - Rs.0.49 Crores)	433.75	321.15
: At Estimated Realisable Value	2.06	2.30
Stores spares at Cost (includes in transit Rs. 0.21 Crores) (As on 31-03-2025 Rs 0.12 Crores)	55.35	70.53
Total	614.99	511.01

The cost of inventories is recognised as an expense during the year in respect of continuing operation was Rs. 1091.42 Crores for year ended 31-03-2026 (Rs. 1097.52 Crores for the year ended 31-03-2025).

The Amount of Write down of inventories to Net Realisable Value recognised as an expense was Rs.5.07 Crores (Rs 2.36 Crores for the year ended 31-03-2025). The mode of valuation of Inventories has been stated in accounting policy XI of Note1.5

The amount of goods in transit is Rs. 2.13 Crores (Rs. 3.09 Crores for previous year)

Note.11 Current- Trade receivables	As at 31.03.2026	As at 31.03.2025
Secured, considered good	15.78	17.09
Unsecured, considered good	116.54	150.00
Contract Assets	24.20	24.07
Less: Provision for doubtful debts	0.10	-
Less : Provision for expected credit loss	0.31	0.29
Total	156.11	190.88

Trade Receivables Ageing Schedule for the year 2025-26

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) Undisputed trade receivables- Considered Good	2.92	97.54	4.52	17.16	2.16	5.12	129.41
(ii) Undisputed trade receivables-which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed trade receivables-credit impaired	-	-	-	-	-	-	-
(iv) Disputed trade receivables- Considered Good	-	-	-	2.67	-	0.24	2.90
(v) Disputed trade receivables-which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed trade receivables-credit impaired	-	-	-	-	-	-	-
Total	2.92	97.54	4.52	19.82	2.16	5.36	132.32
Add: To be billed							24.20
Less: Provision for Doubtful Debts							0.10
Less: Provision for expected credit loss							0.31
Total							156.11

Trade Receivables Ageing Schedule for the year 2024-25

Particulars	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months- 1 Year	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	
(i) Undisputed trade receivables-Considered Good	13.06	128.13	15.65	2.94	1.72	5.36	166.85
(ii) Undisputed trade receivables-which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed trade receivables-credit impaired	-	-	-	-	-	-	-
(iv) Disputed trade receivables-Considered Good	-	-	-	-	-	0.24	0.24
(v) Disputed trade receivables-which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed trade receivables-credit impaired	-	-	-	-	-	-	-
Total	13.06	128.13	15.65	2.94	1.72	5.59	167.09
Add: To be billed							24.07
Less: Provision for Doubtful Debts							-
Less: Provision for expected credit loss							0.29
Total							190.88

Note 12 Cash and cash equivalents	As at 31.03.2026	As at 31.03.2025
Cash and Cash Equivalents :		
Balances with Banks:		
On current accounts	20.63	3.38
Cash on hand	0.21	0.16
Total	20.84	3.54

Note 12A Bank balances other than Cash and Cash equivalents	As at 31.03.2026	As at 31.03.2025
Fixed Deposits with Banks (Maturity less than 12 months)	1,119.12	940.29
Balances with banks maintained as required under the Companies Act in respect of Public deposits	7.44	7.44
Balance with banks for Unpaid dividend account	0.92	1.27
Margin money deposit for Bank Guarantees & Letters of credit	18.44	24.94
Balances with banks for public deposits	0.16	0.46
Total	1,146.08	974.39

Note 13. Current- Other Financial Assets	As at 31.03.2026	As at 31.03.2025
Interest accrued on fixed Deposits	0.52	0.99
Interest accrued on other Deposits	1.02	1.20
Staff Advances	0.44	0.32
From - Joint Venture	0.65	0.29
- Others	1.05	0.02
Export Benefits - RODTEP Scrips on Hand	0.04	0.12
Claims receivable	-	3.64
Others - Employee Benefit Plan	0.23	0.27
Total	3.96	6.84

Note 14. Current Tax Assets (Net)	As at 31.03.2026	As at 31.03.2025
Advance tax		
Advance payment of Direct Taxes/TDS/TCS Credit	50.58	9.27
Income Tax Refund Receivable	5.84	7.22
	56.42	16.48
Provision for Tax		
Provision for Income tax	50.57	2.42
Total	5.85	14.06

Note 15. Other Current Assets	As at 31.03.2026	As at 31.03.2025
Advances other than Capital Advances		
Security Deposits	0.75	0.69
(A)	0.75	0.69
Other Advances		
Advances recoverable in cash or kind		
Unsecured, considered good	138.64	110.69
Advances to Trade payables	88.88	54.96
Prepaid expenses	5.15	5.01
Balance with government Authorities	45.32	36.96
(B)	278.00	207.62
Total (A+B)	278.75	208.31

(₹. In Crores)

Note.16 Share Capital	As at 31.03.2026	As at 31.03.2025
Authorised Share Capital:		
35,00,00,000 (31 March 2025 : 35,00,00,000) Equity shares of Re.1/- each	35.00	35.00
2,00,00,000(31 March 2025 : 2,00,00,000) 12% Redeemable cumulative Non-convertible Preference shares of Rs.10/- each	20.00	20.00
	55.00	55.00 -
Issued Share Capital:		
12,89,77,480 (31 March 2025 : 12,89,77,480) Equity shares of Re.1/- each	12.90	12.90
	12.90	12.90
Subscribed and fully paid-up :		
12,89,21,160 (31 March 2025 :12,89,21,160) Equity shares of Re.1/- each	12.89	12.89
Total issued, subscribed and fully paid-up capital	12.89	12.89

Note 16.1) Details of shareholders holding more than 5% share in the company:

1. M/s. V. Ramakrishna Sons Pvt Ltd - 3,89,56,326 (3,89,56,326) equity shares of Rs.1/- each fully paid - 30.22% (30.22%)
2. Dr. V.L. Indira Dutt - 1,02,22,173 (1,02,22,173) equity shares of Rs 1/- each fully paid- 7.93% (7.93%)

The reconciliation of the Opening and closing balance of the Subscribed and Paid-up equity&Preference shares of the company is set out below:

Note 16.2) The reconciliation of the Opening and closing balance of the Subscribed and Paid-up equity shares of the company is set out below:-

Particulars	For FY 2025-26	For FY 2024-25
Equity Share Capital at the beginning of the Year	12.89	12.89
Add/Less : Changes during during the year	-	-
Equity Share Capital at the end of the Year	12.89	12.89

The Company has only one class of equity shares referred to equity shares having a par value of Rs.1. Each holder of equity is entitled to vote per share. In the event of liquidation of company, the holder of equity share will be entitled to receive the remaining assets of the company after distribution of all preferential amounts, in proportion to the number of equity shares held by the share holders.

Note 16.3 Disclosure of Share Holding of Promoters / Promoter Group

Promoter Name	No of Share as on 31.03.2026	% of Holdings	% change during the year
V Ramakrishna Sons P Ltd	3,89,56,326	30.22	0.00
VRK Grandsons Investments Private Limited	42,49,193	3.30	0.00
Velagapudi Lakshmana Dutt (HUF)	1,13,500	0.09	0.00
Velagapudi Kavitha Dutt	13,60,000	1.05	0.00
Velagapudi Lakshmana Indira Dutt	1,02,22,173	7.93	0.00
Irmgard Velagapudi	1,52,490	0.12	0.00
S. Nalini	16,694	0.01	0.00
R Prabhu	62,880	0.05	0.00
Rajeswary Ramakrishnan	6,500	0.01	0.00
Anitha	4,000	0.00	0.00
Kiran Velagapudi	4,220	0.00	0.00
Sivaramakrishnan Prasad	12,650	0.01	0.00
S Rajiv Rangasami	50,000	0.04	0.00
P Vikram Ramakrishnan	12,655	0.01	0.00
Uma S Vallabhaneni	10,000	0.01	0.00
Subbarao Vallabhaneni	4,69,489	0.36	0.00
Shivani Dutt Chitturi	13,50,000	1.05	0.00
V Chandra Kumar Prasad	1,000	0.00	0.00

Promoter Name	No of Share as on 31.03.2025	% of Holdings	% change during the year
V Ramakrishna Sons P Ltd	3,89,56,326	30.22	0.00
VRK Grandsons Investments Private Limited	42,49,193	3.30	0.00
Velagapudi Lakshmana Dutt (HUF)	1,13,500	0.09	0.00
Velagapudi Kavitha Dutt	13,60,000	1.05	0.00
Velagapudi Lakshmana Indira Dutt	1,02,22,173	7.93	0.00
Irmgard Velagapudi	1,52,490	0.12	0.00
S. Nalini	16,694	0.01	0.00
R Prabhu	62,880	0.05	0.00
Rajeswary Ramakrishnan	6,500	0.01	0.00
Anitha	4,000	0.00	0.00
Kiran Velagapudi	4,220	0.00	0.00
Sivaramakrishnan Prasad	12,650	0.01	0.00
S Rajiv Rangasami	50,000	0.04	0.00
P Vikram Ramakrishnan	12,655	0.01	0.00
Uma S Vallabhaneni	10,000	0.01	0.00
Subbarao Vallabhaneni	4,69,489	0.36	0.00
Shivani Dutt Chitturi	13,50,000	1.05	0.00
V Chandra Kumar Prasad	1,000	0.00	0.00

Note 17. Other Equity	As at 31.03.2026	As at 31.03.2025
Capital Reserve		
Capital Redemption Reserve		
Balance as per the last Financial Statements	20.00	20.00
Capital Reserve On Reorganisation	2.80	2.80
<u>Translation Reserve</u>		
Balance as per the last Financial Statements	47.08	54.09
Additions/(Deletions) during the year	43.52	(7.01)
	90.60	47.08
<u>Capital Reserve</u>		
Balance as per the last Financial Statements	101.68	102.69
Additions/(Deletions) during the year	11.81	(1.01)
	113.49	101.68
On Amalgamation Reserve	1.04	1.04
Total Capital Reserve	227.93	172.59
Investment Revaluation Reserve	0.07	0.07
Add: Current year revaluation gain/loss	(0.04)	(0.00)
	0.03	0.07
Actuarial Gain/Loss	(14.07)	(10.23)
Add: Current year actuarial gain/loss	0.17	(3.63)
Add : Share of Other Comprehensive income of joint venture	0.14	(0.20)
Closing Balance	(13.76)	(14.07)
General Reserve		
Balance as per the last Financial Statements	272.48	272.48
Closing Balance	272.48	272.48
Surplus/(Deficit) in the Statement of Profit and Loss		
Balance as per the last Financial Statements	1,088.44	954.24
Profit for the year	197.20	146.68
Share of profit of joint venture	(0.10)	0.41
	1,285.54	1,101.33

Note 17. Other Equity	As at 31.03.2026	As at 31.03.2025
Less : Appropriations		
Equity Dividend Paid @ Rs.0.25 per Share (@ Re. 1/- per Share in FY 2024-2025)	3.22	12.89
Net Surplus in Statement of Profit and Loss	1,282.32	1,088.44
Total Other Equity taken to Balance Sheet	1,768.99	1,519.52

- **General Reserve:** This is used from time to time to transfer profits from retained earnings for appropriation purposes.
- **Investment Revaluation Reserve :** This reserve represents the cumulative gain or loss arising on revaluation of equity instruments measured at fair value through OCI, net of amounts reclassified, if any to retained earnings when those investments are disposed off.
- **Actuarial Gain/Loss Reserve :** This reserve represents the cumulative gain or loss on account of remeasurement of defined benefit plans, net of amounts reclassified, if any to retained earnings.
- **Capital Redemption Reserve:** This is created on redemption of redeemable preference shares issued. This can be utilised for issuing fully paid bonus shares in accordance with the provisions of Companies Act, 2013.
- **Retained Earnings:** This represents the accumulated earnings net of losses if any made by the company over the years. This reserves can be utilised for the payment of dividend and other purposes in accordance with the provisions of the Companies Act, 2013

Capital Management: Equity share capital and other equity are considered for the purpose of Group's capital management. The Group manages its capital so as to safeguard its ability to continue as a going concern and to optimise returns to shareholders. The capital structure of the Group is based on management's judgement of its strategic and day-to-day needs with a focus on total equity so as to maintain investor, creditors and market confidence. The management and the Board of Directors monitors the return on capital as well as the level of dividends to shareholders. The Group may take appropriate steps in order to maintain, or if necessary adjust, its capital structure

Note No. 17A: Financial information of Subsidiary having Non-Controlling interest is given below:

Name	Country of Incorporation	Non Controlling interest % As on 31-03-2026	Profits allocated to non-controlling interest	Other Comprehensive income allocated to non-allocated interest	Accumulated non-Controlling interest
KCP Vietnam Industries Limited	Socialist Republic of Vietnam	33.33%	82.15	31.45	479.05

The summarised financial information of subsidiary is provided below. This information is based on amounts before inter-company eliminations.

The summarised Statement of Profit and Loss of subsidiary is provided below:-

Particulars	Year ended 31-03-2026	Year ended 31-03-2025
Income	1,080.22	1,178.29
Expenses	833.78	859.82
Profit before tax	246.44	318.47
Tax expenses	-	-
Profit for the year	246.44	318.47
-Attributable to the owners of the company	164.29	212.31
-Attributable to the non-controlling interest	82.15	106.16
Other comprehensive Income	94.34	(7.71)
-Attributable to the owners of the company	62.89	(5.14)
-Attributable to the non-controlling interest	31.45	(2.57)
Total comprehensive Income	340.78	310.76
-Attributable to the owners of the company	227.18	207.17
-Attributable to the non-controlling interest	113.59	103.59

Summarised Balance Sheet

Particulars	As on 31-03-2026	As on 31-03-2025
Non-Current Assets	215.55	214.33
Current Assets	1,723.61	1,448.37
Non-Current Liabilities	127.19	110.93
Current Liabilities	374.81	295.86
Total Equity	1,437.16	1,255.90
-Attributable to the owners of the company	958	837
-Attributable to the non-controlling interest	479	419

Summarised Cash flow Statements for the year ended

Particulars	FY 2025-26	FY 2024-25
Net cash inflow in operating activities	206.28	317.42
Net cash inflow from investing activities	(126.19)	(83.10)
Net cash inflow in financing activities	(62.79)	(83.78)
Net decrease in Cash and Cash equivalent	17.30	(6.86)

Note 17B. Non Controlling Interest

Particulars	As at 31.03.2025	Additions	Deductions	As at 31.03.2026
Share Capital of KCP Vietnam Industries Limited	-	-	-	-
101,61,668 Equity shares (101,61,668 shares); - Share capital plus General Reserve held by minority shareholders	62.70	32.44	-	95.14
Profit & Loss account	330.01	78.64	(76.21)	332.44
Translation Reserve	25.93	25.54	-	51.47
Total	418.63	136.63	(76.21)	479.05
Bonus Shares Issued by KCP VIL	79.61			
Less: The KCP Ltd- share @ 2/3 rd	53.07			
Non Controlling Share in Bonus Shares	26.54			
Total Dividend declared by KCP VIL	228.62			
Less: The KCP Ltd- share @ 2/3 rd	152.42			
Non Controlling Share in Dividends	76.21			

Note 18. Non current Financial Liabilities- Borrowings	As at 31.03.2026	As at 31.03.2025
Rupee Term Loans from Banks - Secured		
Engg Unit	-	-
for Hotel Project	-	-
for Cement Plant- Macherla	73.14	-
Waste Heat Recovery Project - Muktyala	162.16	90.79
Corporate Loan (Capex Reimbursement)	-	1.14
Subtotal	235.30	91.93
Other Loans and advances:		
Deposits (unsecured)		
From Directors	21.45	9.90
From Others	32.03	44.29
Subtotal	53.48	54.19
Total	288.78	146.12
Details of deposits held by Directors of the company		
a) Smt. V Kavitha Dutt	4.52	4.52
b) Dr. V L Indira Dutt	20.14	19.14

(₹. In Crores)

Term Loans

Particulars	Muktyala Cement Expansion	Capex Reimbursement Loan	Waste Heat Recovery Project	Railway Siding Project	Short Term Loan
Lending Bank	State Bank of India	HDFC Bank	HDFC Bank	State Bank of India	AXIS Bank
Loan Amount Sanctioned (Rs Crores)	275.63	22.78	175.00	80.00	10.00
Loan Amount Availed (Rs Crores)	274.98	22.78	162.16	77.14	10.00
Loan amount outstanding as on 31-03-2026	-	1.14	162.16	77.14	10.00
No of Installments (Quarterly)	32	20	28	32	1
Installments Commencement	Dec,2018	July,2021	June,2027	April,2026	Sept,2026
Rate of Interest	3M MCLR plus 0.10%	1M T-Bill plus 1.38%	1M T-Bill plus 1.08%	3M MCLR plus 0%	Repo plus 2.25%
Installment Amount (Rs Crores)	11.75	1.14	-	-	10.00
Security	First Charge on the Project Assets and Charge on Land at Muktyala ranking pari-passu with other lenders.	Exclusive Charge on Commercial Building at Hyderabad.	First Pari Pasu charge by way of equitable mortgage of the security providers immovable property that is land to an extent of Ac 205-60 cents in R.S nos 61 to 67 69 69/2 70 71 of Mukteswarapuram village jaggayepet Mandal	First Pari Pasu charge by way of mortgage by deposit of title deeds of land to an extent of Ac 205-60 cents in R.S nos 61 to 67 69 69/2 70 71 of Mukteswarapuram village jaggayepet Mandal	Unsecured

Carrying value of assets Pledged for Term Loan

(₹. In Crores)

Particulars	Muktyala Plant Fixed Assets (including Expansion Assets)	
	As at 31-03-2026	As at 31-03-2025
Plant & Machinery	373.11	401.71
Lands & Buildings	85.53	86.22
Furntiure & fixtures	0.91	0.93
Total	459.56	488.86

Cash Credit

Particulars	Muktyala		Macherla		CPP	Engineering Unit	
	Canara Bank	State Bank of India	AXIS Bank	HDFC Bank		Canara Bank	AXIS Bank
Lending Bank					Canara Bank		
Outstanding Amount as on 31.03.2026 (Rs. Crores)	0.69	12.21	0.55	(16.53)	0.14	22.34	4.65
Rate of Interest on 31.03.2026	1 Yr MCLR	3M MCLR plus 0.10%	Repo plus 2.80%		1 Yr MCLR	1 Yr MCLR	Repo plus 2.80%
Security	Paripassu First Charge on Current Assets of Muktyala Cement Unit		Paripassu First Charge on Current Assets of Macherla Cement Unit		Paripassu First Charge on Current Assets of Captive Powere Plant	Paripassu First Charge on Current Assets of Engineering Unit	

Working Capital Demand Loan - Secured (Carved Out of Cash Credit)

Particulars	Engineering Unit		Muktyala	Macherla
	Canara Bank-Secured	AXIS Bank-Secured		
Lending Bank			HDFC-Secured	AXIS Bank-Secured
Outstanding Amount as on 31.03.2026 (Rs. Crores)	0	5.34	14.05	12.66
Rate of Interest on 31.03.2026	Tenor Based MCLR	7.65%	7.30%	7.65%
Security	Paripassu First Charge on Current Assets of Engineering Unit		Paripassu First Charge on Current Assets of Macherla Cement Unit	

Additional Information:

- 1 . The Company is not declared wilful defaulter by any bank.

(₹. In Crores)

Note 19. Non current- Trade payables	As at 31.03.2026	As at 31.03.2025
Due to Micro and Small Enterprises	-	-
Due to Others	-	0.07
Total	-	0.07

Non Current Trade Payables Ageing Schedule for the year 2025-26

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME						
(ii) Others	-					-
(iii) Disputed dues- MSME						
(iv) Disputed dues- Others	-	0	0	0	0	-
Total	-	0	0	0	0	-

For the year 2024-25

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME						
(ii) Others	0.07					0.07
(iii) Disputed dues- MSME						
(iv) Disputed dues- Others						
Total	0.07					0.07

Note 20. Non current- Other Financial Liabilities	As at 31.03.2026	As at 31.03.2025
Science & Technology development fund	127.19	110.93
Deposits Payable-Contractors	3.38	3.51
Interest accrued but not due	0.95	1.01
Outstanding Liabilities for Expenses	14.98	20.11
Total	146.49	135.55

Note 21. Non current - Provisions	As at 31.03.2026	As at 31.03.2025
Provision for gratuity	-	-
Provision for leave benefits	13.24	13.49
Provision for Decommissioning expenses	4.87	4.10
Total	18.11	17.58

Note 22. Deferred Tax Liability (Net)	As at 31-03-2026	As at 31-03-2025
Deferred Tax Liability		
Fixed assets: Difference between Tax depreciation and depreciation/amortisation charged for the financial reporting	95.48	136.22
Discounting of legal cases	0.18	0.25
Gross Deferred Tax Liability (a)	95.66	136.47
Deferred Tax Asset		
MAT Credit	13.69	39.25
Expected Credit Loss	0.09	0.11
Expenses allowable for tax purpose on payment basis	9.11	11.52
'Discounting of Trade Receivables	0.04	0.05
Provision for decommissioning cost	1.23	1.43
Onerous Contracts	0.19	0.14
Others	1.12	0.99
Gross Deferred tax asset (b)	25.47	53.50
Net Deferred Tax Liability (a-b)	70.19	82.96

Note.23 Current Financial Liabilities- Borrowings	As at 31.03.2026	As at 31.03.2025
Cash credit from Banks		
: Secured	56.10	85.31
: Unsecured	250.08	207.68
Short term borrowings from banks - secured	10.00	20.02
Current maturities of long term borrowings [Refer Note 23A]	41.13	61.44
Loan Repayable on Demand (Unsecured)	-	-
:from Directors	6.65	10.00
Inter-corporate deposit repayable on demand	9.20	9.20
Total	373.15	393.65
The above amount includes		
Secured borrowings	107.23	38.47
Unsecured borrowings	265.93	214.38

Note 23A Current maturities of long term borrowings	As at 31.03.2026	As at 31.03.2025
Rupee Term Loans from Banks - Secured		
Railway Siding Project - Muktyala	4.00	-
Cement Plant Muktyala expansion	-	21.10
Corporate loan (Capex reimbursement)	1.14	4.56
Sub Total	5.14	25.65
Other Loans and advances:		
Deposits (unsecured)		
From Directors	3.20	14.75
From Others	32.79	21.04
Sub Total	35.99	35.79
Total	41.13	61.44

Note.24 Current Financial liabilities- Trade payables	As at 31.03.2026	As at 31.03.2025
Trade payables		
Due to Micro and Small Enterprises	4.70	4.59
Due to Others	109.66	101.07
Total	114.36	105.66

Current Trade Payables Ageing Schedule for the year 2025-2026

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME	4.70	-	-	-	-	4.70
(ii) Others	66.05	41.90	0.66	0.34	0.71	109.66
(iii) Disputed dues- MSME	-	-	-	-	-	-
(iv) Disputed dues- Others	-	-	-	-	-	-
Total	70.75	41.90	0.66	0.34	0.71	114.36
Add: To be billed						-
Less: Provision for expected credit loss						-
Total						114.36

Current Trade Payables Ageing Schedule for the year 2024-2025

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 Years	1 Year - 2 Years	2 Year - 3Years	More than 3 Years	Total
(i) MSME	4.19	0.37	-	-	-	4.56
(ii) Others	55.09	44.67	0.56	0.06	0.68	101.06
(iii) Disputed dues- MSME	-	-	0.03	-	-	0.03
(iv) Disputed dues- Others	-	-	-	-	0.01	0.01
Total	59.28	45.04	0.59	0.06	0.68	105.66
Add: To be billed						-
Less: Provision for expected credit loss						-
Total						105.66

Note 25. Current - Other Financial Liabilities	As at 31.03.2026	As at 31-03-2025
Others		
Interest Accrued but not due on borrowings	1.45	0.95
Interest Accrued and due on borrowings	0.95	1.03
Advance from customers	127.23	66.47
Non Executive Directors Remuneration Payable	0.25	-
Unpaid Dividend	0.92	1.27
Accrued Salaries and Benefits	17.61	10.30
Directors Remuneration Payable	9.12	-
Dividend Payable	28.57	-
Trade deposits	37.32	38.19
Project related payables	23.69	35.98
Outstanding Financial Liabilities	17.73	65.41
Outstanding Liabilities for Others	9.43	7.75
Total	274.28	227.34

Note 26. Other Current Liabilities	As at 31.03.2026	As at 31.03.2025
Statutory Dues	19.54	24.20
Total	19.54	24.20

Note 27. Current- Provisions	As at 31.03.2026	As at 31.03.2025
Provision for gratuity	5.04	4.04
Provision for leave benefits	8.53	7.74
Total	13.57	11.78

Note 28. Revenue from operations	FY 2025-26	FY 2024-25
Revenue from operations		
Sale of products	2,444.30	2,396.36
Sale of services	119.06	123.50
	2,563.36	2,519.86
Other operating revenue		
Scrap sales	9.19	6.18
Packing & Forwarding	-	0.01
Duty Drawback	0.12	0.08
Interest Income on -		
Bank deposits	0.99	1.05
Others	1.79	1.74
Amortisation of govt. grant (VAT Incentive)	0.02	0.02
Insurance Claims Received	0.69	-
Revenue from operations - Total	2,576.16	2,528.94

(₹. In Crores)

Product wise bifurcation - Revenue from Operations	For FY 2025-2026	For FY 2024-2025
Finished goods sold		
Cement	1,398.78	1,231.45
Heavy Engineering products	105.09	116.23
Sugar	1,017.77	1,131.61
Service Receipts	41.28	39.78
Others	13.23	9.86
Total	2,576.16	2,528.94

Disaggregation of revenue information as per INDAS 115

Particulars	FY 2025-26	FY 2024-25
Revenue from Sale of Cement	1,399.21	1,232.24
Revenue from Sale of sugar	1,017.77	1,131.61
Revenue from Sale of Engineering Equipments	93.46	88.66
Revenue from Engineering Job works	11.64	27.57
Revenue from Hospitality services	41.28	39.78
Total	2,563.36	2,519.86

Revenue from Contract with Customer as per disclosure requirements under para 126AA of INDAS-115:

Particulars	FY 2025-26	FY 2024-25
Revenue from contracts with customers (excl GST)	2,790.25	2,679.41
Less:		
Discounts	222.86	158.49
Selling Agent commission	4.03	1.06
Gross sales as per Profit and loss account	2,563.36	2,519.86

Disclosure requirements under IND AS 115 para 116 in respect of Engineering Job works

PARTICULARS	FY 2025-26	FY 2024-25
Opening balance of Trade Receivables	17.60	22.12
Opening balance of Contract assets	24.00	20.53
Opening balance of Contract liabilities	19.06	21.69
Revenue recognized in the reporting period that was included in the contract liabilities balance at the beginning of the period	17.19	15.52
Revenue recognized in the reporting period from performance obligations satisfied in the previous period	-	-
Closing balance of receivables	26.02	17.60
Closing balance of contract assets	24.18	24.00
Closing balance of contract liabilities	16.69	19.06

Note 29. Other Income	FY 2025-26	FY 2024-25
Interest Income on Investments	65.13	50.32
Dividend income on		
Long-term investments	0.02	0.02
Net gain on sale of Assets	0.91	0.47
Claims Received on Loss of Profit	-	2.29
Scrap Sales	0.75	1.34
Other non-operating income	5.94	6.75
Total	72.76	61.18

Note 30. Cost of raw material and components consumed	FY 2025-26	FY 2024-25
Inventory at the beginning of the year	10.22	12.84
Add: Purchases	162.84	140.31
Add: Purchase of Traded Goods	0.23	-
Add: Cost of raw materials produced	961.02	887.28
	1,134.30	1,040.44
Less: Inventory at the end of the year	15.52	10.22
Cost of raw material and components consumed	1,118.78	1,030.22

Details of raw material and components consumed	FY 2025-26	FY 2024-25
i) Cement Unit		
Limestone	170.74	163.80
Laterite	18.89	15.39
Fly Ash	63.07	54.57
Gypsum	28.38	24.05
Others	12.23	13.23
Sub Total	293.31	271.05
ii) Sugar Cane	786.75	724.30
iii) Engineering Unit		
Iron and Steel, Nickel, Scrap and Equipments	34.96	31.44
iv) Bricks Unit / Others		
Sand, Stoner Dust, Metal / Admixture Stock and Others	0.30	0.20
v) Hotel		
Provisions	3.46	3.23
Total	1,118.78	1,030.22

(₹. In Crores)

Details of Inventory	FY 2025-26	FY 2024-25
Raw materials and components		
Limestone	6.65	2.92
Laterite	1.78	1.88
Fly Ash	0.55	0.34
Gypsum	6.43	4.89
Iron and Steel,Nickel,Scrap and Equipments - In Transit	0.01	0.16
Others		
Stone Crusher Dust	0.04	0.02
Cement Stock Loose	0.07	0.01
Total	15.52	10.22

Note 31. (Increase)/decrease in inventories of finished goods and work-in-progress	FY 2025-26	FY 2024-25
Inventories at the end of the year		
Work in progress	79.91	67.30
Finished goods	435.81	323.45
Sub Total	515.72	390.74
Inventories at the beginning of the year		
Work in progress	67.30	68.88
Finished goods	323.32	290.49
Sub Total	390.62	359.38
(Increase)/ Decrease	(125.10)	(31.37)

Note 32. Employee benefit expenses	FY 2025-26	FY 2024-25
Salaries, Wages and bonus	140.32	112.65
Contribution to Provident and other funds	8.86	9.97
Gratuity expenses	2.01	2.09
Staff welfare expenses	19.19	11.73
Total	170.37	136.44

Note 33. Finance Costs	FY 2025-26	FY 2024-25
Interest	31.55	30.55
Other Borrowing costs	0.65	0.72
Unwinding of Finance Cost	1.13	0.72
Total	33.33	31.99

Note 33A. Depreciation and amortization expense	FY 2025-26	FY 2024-25
Depreciation of tangible assets	84.64	84.53
Amortization of intangible assets	0.47	0.42
Total	85.11	84.95

Note 34. Other expenses	FY 2025-26	FY 2024-25
Consumption of stores and spares	96.66	97.79
Consumption of loose tools	1.07	0.23
Sub-contracting expenses	30.91	31.45
Insurance	4.68	4.45
Rent	1.62	1.68
Rates and taxes	7.23	6.35
Repairs and maintenance		
To Plant&Machinery	22.63	18.46
Buildings	4.68	4.34
Other Assets	5.02	4.31
Wheeling/Banking Charges	2.94	2.29
Advertising and sales promotion	8.73	7.84
Sales commission	4.38	4.39
Research & Development	10.44	32.87
Travelling and conveyance	4.88	4.75
Communication costs	0.94	1.05
Printing & Stationery	0.78	0.77
Donations	0.00	0.01
Corporate Social Responsibility	0.75	1.04
Professional, Consultancy and Legal fees	9.29	7.32
Directors' sitting fees	0.16	0.21
Payment to auditors (Refer details below)	0.54	0.52

(₹. In Crores)

Note 34. Other expenses	FY 2025-26	FY 2024-25
Exchange Difference - Net Loss /(Gain)	0.15	0.12
Bad debts/advances written off	0.25	1.22
Bank Charges	1.32	1.72
Assets Written Off	0.71	0.70
Performance and Delivery Guarantee Claims	1.00	1.34
Provision for doubtful debts and advances	0.10	-
Expected Credit Loss	0.02	0.27
Security Charges	7.12	6.77
Miscellaneous expenses	25.36	17.32
Non Executive Directors & Independent Directors Remuneration	0.25	-
Total	254.63	261.60

Payment to Auditors	FY 2025-26	FY 2024-25
As Auditor:		
Audit Fee	0.28	0.29
Certification & Other fees	0.11	0.10
Fees for Cost Auditor	0.12	0.12
Reimbursement of expenses	0.02	0.02
Total	0.52	0.52

Note 34A. Exceptional Item

The Exceptional Item in FY 2025-26 includes truedown charges for gain of Rs. 1.87 crores towards Fuel and Power Purchase Cost Adjustment (FPPCA) notified by APERC for financial year 2024-25, and an amount of Rs.10.24 crores incurred towards loss on floods at KCP VIL Vietnam . (Previous Year : Rs.24.39 Crores trueup charges provided towards FPPCA notified by APERC for financial years' 2022-23 & 2023-24, and Rs.1.08 Crores incurred during the period by Engineering Unit towards restoration works for the damages caused by Cyclone Michaung).

Note 35. Income Tax Reconciliation

The major components of income tax expense for the years ended 31-03-2026

Income tax expense:-	FY 2025-26	FY 2024-25
Current tax	23.54	23.21
Deferred tax	(38.39)	(3.39)
MAT credit Utilised/ (Entitlement)	27.03	(20.79)
Short /(Excess) provision of Income Tax/MAT	0.36	(1.92)
Income tax refund	(0.14)	-
Total tax expense for the year	12.54	(2.89)

Effective Tax reconciliation

Particulars	FY 2025-2026	FY 2024-2025
(a) Net Profit / (Loss) before taxes	288.25	249.95
(b) Corporate Tax as per Income Tax Act, 1961	34.94%	33.38%
(c) Tax on Accounting Profit (c) = (a)*(b)	100.73	83.37
(d) Increase/Decrease in tax expense on account of:-		
i) Non taxable income/Exempt income	(86.12)	(69.41)
ii) Reduction in Depreciation/ (Accelerated Depreciation)	4.65	4.10
iii) Expenses not allowed under Income Tax	0.56	0.31
iv) Expenses that are allowed under payment basis	2.02	1.22
v) Expected Credit Loss as per Ind AS	0.01	0.08
vi) Amortisation of Government Grant as per Ind AS	(0.01)	(0.01)
vii) Finance Cost as per Ind AS	0.21	0.08
viii) Stripping Cost Capitalised as per Ind AS	(1.12)	(0.62)
ix) Mining lease deed extension - registration charges capitalised as per Ind AS	-	-
x) Deduction under Sec 80M	(2.25)	(1.08)
xi) Capital Gain taxable at special rates	(0.17)	-
xii) Reversal of provision for FPPCA charges	(3.61)	-
xiii) Difference due to elimination of dividend received from Group Companies	32.11	30.67
(xiii) Adjustment for current tax of previous periods	0.22	(1.92)
(xiv) Reduction in MAT Credit Entitlement	-	-
(xv) Deferred Tax expense/(income) for the year	(5.80)	(3.39)
(xvi) Other adjustments	(0.11)	(0.10)
xvii) Change in rate of deferred tax	(32.58)	
(xviii) Interest		0.19
Tax Expense recognised in Statement of P & L	8.73	43.51
(e) Tax as per Normal Provision under Income Tax	50.57	2.42
(f) Tax rate applicable to the company as per MAT Provisions	17.47%	16.69%
(g) MAT Tax expense on Net Profits	50.36	48.11
(h) Increase/Decrease in tax expense on account of:-	-	-
i) Items that will not be reclassified to Profit & Loss	0.04	(0.93)
ii) Exempt Income u/s 10(34)	-	-
iii) 1/5th of transition amount u/s 115JB(2C)	-	-
iv) Expected Credit Loss	0.00	0.04
v) Expenses that are not allowed as per Section 115JB	0.14	0.05
vi) Non taxable income/Exempt income of subsidiaries	(43.06)	(41.14)
vii) Difference due to elimination of dividend received from Group Companies	16.05	15.34
viii) Book loss under MAT provisions	-	1.72
(ix) Other adjustments	-	0.01
MAT tax provision under 115JB (g+h)	23.54	23.21
Mat credit entitlement utilised during the year	27.03	(20.79)

Deferred Taxes

Particulars	FY 2025-2026	FY 2024-2025
As on reporting date		
Deferred tax arising due to		
a) On OCI component		
-Actuarial Gain/Loss	0.06	(1.95)
b) Other than OCI component		
-Difference in W.D.V of Property Plant & Equipment	(40.74)	(3.78)
-Impact of expenditure allowed under Income tax on payment basis	2.36	0.56
-Discounting of trade receivables	0.01	0.09
-Provision for Loss allowance	(0.07)	0.01
-Discounting of Legal cases	(0.07)	0.00
-Provision for Decommissioning cost	0.21	(0.08)
-Unabsorbed depreciation and business losses	-	-
-Other disallowances	(0.09)	(0.20)
c) Total for the year	(38.33)	(5.34)
Expense/(income) recognised for the year ended:		
Deferred tax liability/(asset) recognised in statement of profit and loss	(38.39)	(3.39)
Deferred tax recognised in other comprehensive income	0.06	(1.95)
Deferred tax recognised in Total comprehensive income	(38.33)	(5.34)

Details of Deferred tax liability/ (asset) arised during FY 2025-26:-

S. No	Particulars	Opening Balance	Recognised in Statement of Profit and loss	Recognised in other comprehensive income	MAT Credit Utilised (Net)	Closing Balance
	Temporarty Timing difference arised in relation to					
1)	Property, Plant & Equipment and intangible assets- Depreciation charged as per income tax act and Companies Act	136.22	(40.74)	-	-	95.48
2)	Discounting of Legal Cases	0.25	(0.07)	-	-	0.18
3)	Expenditure charged to Statement of profit and loss in the current year but allowed for tax purpose on payment basis	(11.52)	2.47	(0.06)	-	(9.11)
4)	Provision for Doubtful debts	(0.05)	0.01	-	-	(0.04)

S. No	Particulars	Opening Balance	Recognised in Statement of Profit and loss	Recognised in other comprehensive income	MAT Credit Utilised (Net)	Closing Balance
5)	Deferred Tax Asset on Expected credit loss	(0.11)	0.03	-	-	(0.09)
6)	Provision for Decommissioning Cost	(1.43)	0.21	-	-	(1.23)
7)	MAT Credit	(39.25)	-	-	25.56	(13.69)
8)	Onerous Contract	(0.14)	(0.05)	-	-	(0.19)
9)	Others	(0.99)	(0.14)	-	-	(1.12)
	Total	82.96	(38.28)	(0.06)	25.56	70.19

Details of Deferred tax liability/ (asset) arised during FY 2024-25:-

S. No	Particulars	Opening Balance	Recognised in Statement of Profit and loss	Recognised in other comprehensive income	MAT Credit Utilised (Net)	Closing Balance
	Temporarty Timing difference arised in relation to					
1)	Property, Plant & Equipment and intangible assets- Depreciation charged as per income tax act and Companies Act	140.00	(3.78)	-	-	136.22
2)	Discounting of Legal Cases	0.25	0.00	-	-	0.25
3)	Expenditure charged to Statement of profit and loss in the current year but allowed for tax purpose on payment basis	(10.13)	(3.34)	1.95	-	(11.52)
4)	Provision for Doubtful debts	(0.15)	0.09	-	-	(0.05)
5)	Deferred Tax Asset on Expected credit loss	(0.02)	(0.09)	-	-	(0.11)
6)	Provision for Decommissioning Cost	(1.35)	(0.08)	-	-	(1.43)
7)	MAT Credit	(39.76)	-	-	0.51	(39.25)
8)	Onerous Contract	(0.15)	0.01	-	-	(0.14)
9)	Others	(0.88)	(0.11)	-	-	(0.99)
	Total	87.80	(7.29)	1.95	0.51	82.96

(₹. In Crores)

Note 36. Other Comprehensive Income- OCI	FY 2025-26	FY 2024-25
Foreign translation reserve changes	86.78	(10.59)
Remeasurement of Defined Benefit Plan Loss/Gain		
Gratuity	0.22	(2.12)
Leave Encashment	0.00	(3.46)
Increase/Decrease in Fair Value of Investments	(0.04)	(0.00)
Deferred Tax Liability on above items	(0.06)	1.95
Share of OCI from Joint venture	0.14	(0.21)
Sub-Total	87.04	(14.43)
Less: Non controlling Interest share in OCI(Refer Note 17A)	31.45	(2.57)
Total	55.59	(11.86)

Statement of additions, write off and payments closing as per IND AS 37 Para 84

S.No	Provisions	Leave Benefits	Gratuity	Income Tax	Decommissioning
1	Balance as at 1st April, 2025	17.08	2.10	12.65	3.87
2	Provision recognised during the year				
	- In Statement of Profit & Loss	3.46	2.09	2.42	0.23
	- In Statement of Other Comprehensive Income	3.46	2.12	-	-
3	Amounts incurred and charged against the provision	(2.78)	(2.26)	(12.65)	-
4	Balance as at 31st March, 2026	21.23	4.04	2.42	4.10

The Company provides for the expenses at fair value that are required to restore the mines based on the estimated mineral reserves available and is included in cost of material consumed. The unwinding of discount on provision is shown as finance costs in the statement of profit and loss. It is expected to be settled in 2051-52 for Muktyala mining lands, 2035-36 for terala & LS-1& LS-2 mines and 2026-27 for mandadi mines at Macherla.

Note on Taxation in Subsidiary Company in Vietnam:

In accordance with Investment License No.361 023 000 028 dated 13.05.2015, the tax company has to pay to the state budget:

Corporate Income Tax equal to 10% of yearly profit. The company is exempted from Corporate Income Tax for 4 years from the year when the company starts to earn profit and granted a 50% reduction for the 4 subsequent years for 3000 TCD project and Tax exemption for 04 years and a 50% reduction of the payable tax amount for subsequent 07 years for expansion of sugar refinery project from 3000 TCD to 5000TCD. In accordance with Investment License No.361 023 000 028 dated 13.05.2015 and Decree No.218/ND9-CP dated 26/12/2013:

The company may choose to enjoy CIT incentives for their operating projects for the remaining duration for sugar refinery project to 10,000 TCD. In accordance with Decree No.12/2015/ND-CP dated 12/02/2015 and Circular No.96/2015/TT-BTC dated 22/06/2015, the company is exempted from Corporate Income Tax.

Note 37. Contingent Liabilities	As at 31-03-2026	As at 31-03-2025
A. Claims against the company not acknowledged as debt		
Statutory Levies	67.03	63.16
Contractual Levies	0.53	0.53
Others	0.90	0.90
B. Guarantees issued by the Bankers on behalf of the Company		
Against Advances Received	49.04	33.04
Towards Performance Guarantees	26.47	36.20

- 1) It is not practicable for the Company to estimate the timings cashflows, if any, in respect of the above pending resolution of the respective proceedings as it is determinable only on receipt of judgements/decisions pending with various forums/authorities.
- 2) The Company does not expect any reimbursements in respect of the above contingent liabilities.
- 3) The Company's pending litigations comprise of claims against the Company by employees and pertaining to proceedings pending with various direct tax, indirect tax and other authorities. The Company has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required or disclosed as contingent liabilities where applicable, in its standalone financial statements. The Company does not expect the outcome of these proceedings to have a materially adverse effect on its standalone financial statements.

Note 38. Commitments	As at 31-03-2026	As at 31-03-2025
A. Estimated amount of contracts remaining to be executed on capital account and not provided for	16.95	130.96
B. Other commitments - Sale contracts	-	-
C. Other commitments - Sale contracts	130.43	133.74
- Export Obligation under EPCG Scheme	1.80	1.80

Note 39. Earnings Per Share (EPS)	As at 31-03-2026	As at 31-03-2025
i) Profit / (Loss) after Non controlling interest from continuing operations	197.10	147.09
i) Profit / (Loss) after Non controlling interest from discontinued operations	-	-
Total Profit / (Loss) after Non controlling interest	197.10	147.09
ii) Net Profit attributable to Equity Shareholders	197.10	147.09
iii) Weighted Average number of equity shares used as denominator for calculating EPS	12,89,21,160	12,89,21,160
Earnings per share (for Continuing Operations) Basic and diluted	15.29	11.41
Earnings per share (for Discontinued Operations) Basic and diluted	-	-
Total Earnings per share - Rs.	15.29	11.41
Nominal value per each Equity share - Re.	1.00	1.00

Note 40. Disclosures required by Indian Accounting Standard 19 - Employee Benefits	FY 2025-26		FY 2024-25	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
a) Reconciliation for present value of obligations				
Present value of obligations as at beginning of the year	26.69	21.23	22.66	17.08
Interest cost	1.73	1.30	1.57	1.13
Current service cost	1.94	3.79	2.02	2.32
Past service cost	(0.18)	0.02	-	
Benefits paid	(2.92)	(4.56)	(1.72)	(2.78)
Acturial loss/(gain) on obligation	(0.21)	(0.00)	2.15	3.46
Present value of obligations as at end of the year	27.04	21.77	26.69	21.23
b) Reconciliation for fair value of plan assets				
Fair value of plan assets at the beginning of the year	22.64	-	20.56	-
Expected Return On Plan Assets	1.48		1.50	
Contributions	0.79	(4.56)	2.26	(2.78)
Benefits Paid	(2.92)	4.56	(1.72)	(2.78)
Acturial Gain On Plan Assets	0.01		0.03	
Fair value of plan assets at the end of the year	21.99	-	22.64	-

Note 40. Disclosures required by Indian Accounting Standard 19 - Employee Benefits	FY 2025-26		FY 2024-25	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
c) Net Liability recognised in the Balance Sheet				
Present value of obligations as at the end of the year	27.04	21.77	26.69	21.23
Fair value of plan Assets as at the end of the year	21.99	-	22.64	-
Amount determined under para 63 of IND AS 19	5.05	21.77	4.05	21.23
Net defined benefit liability recognised in the Balance sheet	5.05	21.77	4.05	21.23
Present value of future reduction in contribution under para 65 of IND AS 19	-	-	-	-
Net Defined benefit asset recognised under para 64 of IND AS 19	-	-	-	-
d) Expenses recognised in statement of Profit & Loss				
Current service cost	1.94	3.79	2.02	2.32
Net interest on net Defined benefit obligations	0.25	-	0.07	-
Interest cost	-	1.30	-	1.13
Net actuarial (gain)/loss recognised in the year	-	0.02	-	-
Past service Cost	-0.18	0.00	0.00	0.00
Expense to be recognised in the Profit & Loss a/c	2.01	5.10	2.09	3.46
e) Amount recognised in the statement of OCI				
Actuarial (gain)/loss on Plan obligation	(0.21)	(0.00)	2.15	3.46
Difference between Actual Return and Interest Income on Plan Assets- (gain)/loss	(0.01)	-	(0.03)	0.00
Effect of Balance Sheet asset limit	-	-	0.00	0.00
Amount recognized in OCI for the current period	(0.22)	0.00	2.12	3.46
f) Acturial Assumptions				
Assumptions as at 31 March, 2026				
Discount rate	7.58%	7.58%	6.84%	6.84%
Salary escalation	9.00%	9.00%	9.00%	9.00%
Attrition rate	15.00%	15.00%	15.00%	15.00%
Expected return on Plan Assets	7.58%	7.58%	6.84%	6.84%
Mortality	IALM (2012-14)		IALM (2012-14)	

Note 40. Disclosures required by Indian Accounting Standard 19 - Employee Benefits	FY 2025-26		FY 2024-25	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
g) Date of Valuation	31-Mar-26	31-Mar-26	31-Mar-25	31-Mar-25
h) Average Duration of Defined Benefit Obligation (in Yrs)	4.00	3.00	4.00	3.00

All the plan assets of the company are invested in insurance policies.

i) Sensitivity Analysis

Discount Rate, Salary Escalation Rate and Withdrawal Rate are significant actuarial assumptions. The change in the Present Value of Defined Benefit Obligation for a change of 100 Basis Points from the assumed assumption is given below:

Sensitivity Analysis- Gratuity	FY 2025-26		FY 2024-25	
	Defined Benefit Obligation [DBO]	Percentage Change	Defined Benefit Obligation [DBO]	Percentage Change
Under Base Scenario- Defined Benefit Obligation	27.04	0.00%	26.69	0.00%
Salary Escalation - up by 1%	28.07	3.79%	27.71	3.83%
Salary Escalation - down by 1%	26.07	(3.57%)	25.72	(3.61%)
Withdrawal rates - up by 1%	26.99	(0.20%)	26.62	(0.26%)
Withdrawal rates - down by 1%	27.10	0.24%	26.77	0.31%
Discount rates - up by 1%	26.25	(2.93%)	25.89	(2.97%)
Discount rates - down by 1%	27.90	3.18%	27.55	3.23%

Sensitivity Analysis- Leave Benefits	FY 2025-26		FY 2024-25	
	Defined Benefit Obligation [DBO]	Percentage Change	Defined Benefit Obligation [DBO]	Percentage Change
Under Base Scenario- Defined Benefit Obligation	21.77	0.00%	21.23	0.00%
Salary Escalation - up by 1%	22.42	3.00%	21.85	3.00%
Salary Escalation - down by 1%	21.15	(2.80%)	20.63	(2.80%)
Withdrawal rates - up by 1%	21.75	(0.10%)	21.20	(0.10%)
Withdrawal rates - down by 1%	21.79	0.10%	21.26	0.10%
Discount rates - up by 1%	21.29	(2.20%)	20.76	(2.20%)
Discount rates - down by 1%	22.28	2.40%	21.73	2.40%

The sensitivities have been calculated to show the movement in defined benefit obligation in isolation and assuming there are no other changes in the market conditions at the accounting date

Expected Cash flows for following years:	FY 2025-26		FY 2024-25	
	Gratuity	Leave Encashment	Gratuity	Leave Encashment
Year 1	9.51	8.53	9.03	7.74
Year 2	3.83	4.23	4.51	5.06
Year 3	3.48	3.43	3.06	2.93
Year 4	4.40	2.57	2.78	2.38
Year 5	2.50	1.94	3.76	1.97
Year 6	1.94	1.55	2.00	1.34
Year 7	1.76	1.17	1.51	1.06
Year 8	1.43	0.84	1.38	0.80
Year 9	1.12	0.67	1.11	0.57
Year 10	1.00	0.52	0.86	0.46

Note 41. Particulars disclosed pursuant to “IND AS-24 Related Party Disclosures :-
(as per separate annexure-I enclosed)

Note 42. Corporate Social Responsibility (CSR)

As per section 135 of the Companies Act 2013, the CSR committee has been formed by the company. The areas of CSR activities are eradication of hunger and malnutrition, promoting education, Art and Culture, Health care, destitute care and rehabilitation and Rural development projects.

Particulars		For FY 2025-2026	For FY 2024-2025
	As per section 135 of the Companies Act 2013, a company, meeting the applicability threshold, needs to spend atleast 2% of its average net profit for the immediately preceeding three financial years on Corporate Social Responsibility(CSR) activities. A CSR committee has been formed by the company as per the Act. The areas of CSR activities are education, health care, women empowerment and rural development. The funds were utilised through the year on these activities which are specified in Schedule VII of the Companies Act, 2013		
(i)	Amount required to be spent by the company during the year	-	0.39
(ii)	Excess amount spent in the previous year (2024-25) being setoff against the requirement to spend in the current year (2025-26) as per rule 7(3) of companies (Corporate Social responsibility Policy)Rules, 2014.	0.94	0.30
(iii)	Amount of expenditure incurred	0.75	1.03
(iv)	Excess amount spent in the current year	1.70	0.94
(v)	Shortfall at the end of the year	-	-
(vi)	Total of previous years shortfall	-	-
(vii)	Reason for shortfall	N.A	N.A
(viii)	Nature of CSR activities	Education, Health Care, Women Empowerment, Rural Development.	
(ix)	Details of related party transactions - Contribution to a		
	trust controlled by the company in relation to CSR expenditure		
	V Ramakrishna Charitable Trust	0.05	0.31
	Kids Patasala, Macherla	-	0.02
	V Ramakrishna Higher Sec.School	0.03	0.06
(x)	Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	Nil	Nil

Note 43. Provision for Onerous Contracts as per IND AS-37

As per section 143(3)(j) of the Companies Act, 2013 and rule 11 of the Companies (Audit & Auditors) Rules, 2014, the Company estimated material foreseeable losses on long term contracts at its Engineering Unit and made provision for an amount of **Rs.0.40 Crores** (Previous Year : **Rs.0.44 Crores**)

Note 44. Particulars disclosed pursuant to IND AS 108 “Segment Reporting” are given in Annexure II.

Note 45. Movement in Translation Reserve

Particulars	Attributable to Owners	Non-controlling interest	Total
Opening Balance (Cr)	47.08	25.93	73.01
Movement due to Non Monetary items-			
Capital, Reserves, opening Stock etc.	51.08	25.54	76.62
Exchange Difference on Dividend Received	(7.56)	-	(7.56)
Closing balance(Cr)	90.60	51.47	142.07

Note 46. Additional Information on Share of Parent Company, Subsidiaries and Joint Venture in Consolidation :

Name of the enterprise	Net Assets i.e. total assets minus total liabilities		Share in profit or loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	As % of consolidated net assets	Amount Rs.	As % of consolidated profit or loss	Amount Rs.	As % of consolidated profit or loss	Amount Rs.	As % of Total comprehensive income	Amount Rs.
Parent								
The KCP Limited	48%	836.93	67%	131.79	0%	0.12	53%	133.75
Subsidiary								
Foreign								
KCP Vietnam Industries Limited	83%	1,437.16	119%	235.93	170%	94.34	130%	330.27
Non Controlling Interest in all Subsidiaries	(28%)	(479.05)	(40%)	(78.64)	(57%)	(31.45)	(43%)	(110.09)
Joint Venture (Investment as per Equity Method)								
Indian								
Fives Cail KCP Limited	1%	10.56	0%	(0.10)	0%	0.14	0%	0.04
Less : Elimination on Consolidation								
Dividend received from Subsidiary & Joint Venture			(45%)	(89.99)			(35%)	(89.99)
Difference in Foreign Exchange Investment in Foreign Subsidiary	(4%)	(76.79)	(1%)	(1.89)	-14%	(7.56)	(4%)	(9.45)
Total	100%	1,730.64	100%	198.93	100%	55.59	100%	254.52

**Note 47. Proposed Dividends**

In respect of the year ended March 31, 2026 the Directors proposed a dividend per share on equity share of Re.0.50/- each (50%). This equity dividend is subject to approval by shareholders at the Annual General meeting. The Proposed Equity Dividend payable to all holders of fully paid equity shares and the total estimated equity dividend to be paid is Rs.6.44 Crores.

Note 48. Details on Statements of Current Assets submitted to the Banks:

The Company has to submit the monthly statements on stock and debtors' positions to the bankers. During the current year, the variation between the statements submitted by the company to bank and actual balance on quarterly basis has been disclosed hereunder. i) With respect to Raw Materials (incl. stores&spares), the variations are Rs.1.78 crores, Rs.1.60 Crores, Rs.1.67 Crores, Rs.1.42 Crores in Q1, Q2, Q3 and Q4 respectively. ii) With respect to Work-in-Progress, the variations are Rs.-0.20 Crores, 3.90 Crores, Rs.-0.75 Crores, Rs.0.14 Crores in Q1, Q2, Q3 and Q4 respectively. iii) With respect to Finished Goods, the variations are Rs.-0.02 Crores in Q4. iv) With respect to Debtors (incl.Creditor Advances), the variations are Rs.-0.09 Crores, Rs.-0.21 Crores, Rs.-3.57 Crores, Rs.-0.77 Crores in Q1, Q2, Q3 and Q4 respectively. v) With respect to Creditors (incl. Debtor Advances), the variations are Rs.0.90 Crores, Rs.1.65 Crores, Rs.0.81 Crores, Rs.0.97 Crores in Q1, Q2, Q3 and Q4 respectively. These variations are due to the adjustments considered in the books post submission of statements to the bankers. Note: The Negative sign denotes that the amount submitted to bank is higher than the amount as per books of accounts.

Note 49. Financial Instruments- Fair value and risk management

(Seperately given in the Annexure-III)

Note 50. Investments made by Subsidiary

The investments made by the overseas subsidiary, KCP Vietnam Industries Ltd. in its associate company have not been considered for the purpose of group consolidation, considering their materiality.

Note 51. General:

Figures in brackets indicate those for the previous year.

Figures for the previous year have been regrouped, wherever necessary.

(For and on behalf of the Board)

As per our report annexed

Dr. V.L. INDIRA DUTT
Chairperson & Managing Director
DIN: 00139883

V. KAVITHA DUTT
Joint Managing Director
DIN: 00139274

for K.S. RAO & CO
Chartered Accountants
Firm Regn No. 003109S

ANIS TYEBALI HYDERI
Chief Financial Officer

Y VIJAYAKUMAR
Company Secretary
ACS: 16353

K VAMSI KRISHNA
Partner
ICAI Mem No: 238809

Place: Chennai
Date : May 28, 2026

ANNEXURE - I TO CONSOLIDATED NOTES- RELATED PARTY DISCLOSURE

A. List of Related parties:

Subsidiary Company	KCP Vietnam Industries Limited
Joint Venture Company	Fives Cail KCP Limited
Key Management Personnel	Dr. V.L. Indira Dutt - Chairperson & Managing Director Smt. V Kavitha Dutt - Joint Managing Director Sri. Ravi Chitturi - Technical Director (with effect from 01.02.2025) Sri. B Sankar - Managing Director - Fives Cail KCP Ltd. Sri. Anis Teybali Hyderi - Chief Financial Officer Sri. Y. Vijayakumar - Company Secretary
Other Related Personnel	Dr. Janaki Pillai - Independent Director Sri V. Chandra Kumar Prasad - Non-Executive Non-Independent Director Dr. Subbarao Vallabhaneni - Non-Executive Non-Independent Director Sri. Ravi Chitturi - Non-Executive Non-Independent Director (upto 31.01.2025) Sri Thiruvenskadam Parthasarathi - Independent Director Sri Harish Lakshman - Independent Director Sri C Panduranga Rao - Independent Director (w.e.f. 01.08.2024) Sri V.H. Ramakrishnan- Independent Director (up to 06.08.2024) Sri P.S Kumar- Independent Director (up to 06.08.2024) Sri Vijay Sankar- Independent Director (up to 06.08.2024) Sri Narasimhappa Muttuluri- Independent Director (up to 06.08.2024)
Relatives of Key Management Personnel (KMP)	Dr. V.L. Indira Dutt - Chairperson and Managing Director Sri V.Chandra Kumar - Brother Smt. Uma S Vallabhaneni - Sister Smt.V.Rama Kumari - Sister Dr. Subbarao Vallabhaneni - Brother-in-law Smt. V. Kavitha Dutt - Joint Managing Director Kum.Shivani Dutt Chitturi - Daughter Sri Anis Teybali Hyderi Smt. Fatema Anis Haideri - Wife Sri Y. Vijayakumar Smt. Y Kavitha - Wife

**Companies/Trusts/Societies controlled by
Key management Personnel**

Dr. V. L . Indira Dutt -

V Ramakrishna Sons Pvt. Ltd. - Director
V.R.K. Grandsons Investments Pvt. Ltd. - Member
Velagapudi Foundation - Director
KCP Technologies Limited - Share Holder
Fives Cail KCP Limited - Director
Sri V Ramakrishna Higer Secondary School - Correspondent
Kids Academy of General and Technical Education, Macherla - Trustee
Bala Tripurasundari Ammavaru Trust - Managing Trustee
Andhra Chambers of Commerce - President
V Ramakrishna Charitable trust - Managing Trustee
World Telugu Federation - President
V.Ramakrishna Polytechnic - Correspondent
The Spastic Society of Tamilnadu - President
Sri Chandramouleswara Nursing Home Trust - Managing Trustee
Sri Chandramouleswara Cancer Hospital Trust - Managing Trustee
KCP Vietnam Industries Limited - Chairperson

Smt. V Kavitha Dutt -

KCP Vietnam Industries Limited - Director
Fives Cail KCP Limited (upto 06.05.2025) - Director
V Ramakrishna Sons Pvt. Ltd. - Director
Velagapudi Foundation - Director
ABI Showatech (India) Pvt. Ltd. - Director
Bharat Biotech International Ltd. - Director
Appolo Hospitals Enterprise Ltd. - Independent Director
Centum Electronics Ltd. - Independent Director
Chennai Wellington Corpn.Foundation - Director
DCM Shriram Industries Ltd. - Director
KCP Technologies Limited - Director
Sri V Ramakrishna Higer Secondary School - Trustee
Kids Academy of General and Technical Education, Macherla - Trustee
Appolo Healthco Limited - Independent Director

Sri. Ravi Chitturi -

Bridge Gap Engineering (India) Pvt. Ltd. - Director
KCP Technologies Limited - Director
KCP Vietnam Industries Ltd. - Director

B. Transactions with the related parties:

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Sale of Goods					
Fives Cail KCP Limited		3.57 (9.25)			
From Fives Cail Kcp Limited to KCP Vietnam Industries Limited	7.75 (15.97)				
Services -Rendered					
Fives Cail KCP Limited		1.14 (4.07)			
Andhra Chambers of Commerce					- (0.02)
V. Ramakrishna Charitable Trust					0.00 (0.00)
Services -Received					
Fives Cail KCP Limited		0.07 -			
BridgeGap Engineering India Pvt Ltd					0.04 -
Advances Received					
By Fives Cail KCP limited from KCP Vietnam Industries limited	12.76 (16.38)				
Fives Cail KCP Limited		2.56 (3.45)			
Dividend Income					
Fives Cail KCP Limited		0.10 (0.80)			
Loans/Deposits received					
Dr V L Indira Dutt			11.25 (5.80)		
Smt. V Kavitha Dutt			3.50 (0.90)		
VL Dutt (HUF)				4.50 (0.50)	
Kum.Shivani Dutt Chitturi				1.05 (0.58)	
Purchase of Goods					
Fives Cail KCP Limited		0.02 (0.03)			

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Remuneration paid					
Dr V L Indira Dutt			8.35		
			(2.03)		
Smt. V Kavitha Dutt			5.43		
			(2.45)		
Sri. Ravi Kumar Chitturi			1.89		
			(0.31)		
Sri Anis Teybali Hyderi			1.13		
			(1.19)		
Sri Y. Vijayakumar			0.58		
			(0.61)		
Sri B Sankar			1.31		
			(1.32)		
Directors Out of pocket Exp. & Sitting fees					
Sri.V. H Ramakrishnan			-		
			(0.02)		
Sri. Vijay shankar			-		
			(0.01)		
Sri. P. S. Kumar			-		
			(0.02)		
Sri. M. Narasimhappa			-		
			(0.02)		
Dr. Janaki Pillai			0.02		
			(0.02)		
Sri. V Chandra Kumar Prasad			0.02		
			(0.02)		
Sri. Subbarao Vallabhaneni			-		
			(0.01)		
Sri. Ravikumar Chitturi			-		
			(0.01)		
Sri. Thiruvankadam Parthasarathi			0.04		
			(0.02)		
Sri. Harish Lakshman			0.03		
			(0.03)		
Sri. C. Panduranga Rao			0.04		
			(0.03)		

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Commission to Non-Executive Directors					
Dr. Janaki Pillai			0.05		
			-		
Sri. Subbarao Vallabhaneni			0.05		
			-		
Sri. Thiruvenskadam Parthasarathi			0.05		
			-		
Sri. Harish Lakshman			0.05		
			-		
Sri. C. Panduranga Rao			0.05		
			-		
Interest paid					
Dr V L Indira Dutt			1.81		
			(2.27)		
Smt. V Kavitha Dutt			0.78		
			(0.77)		
Other Relations					
Kum. Shivani D. Chitturi				0.49	
				(0.47)	
VL Dutt (HUF)				0.96	
				(0.92)	
V. Ramakrishna Sons Pvt Limited					0.69
					(0.69)
Dividend paid					
Dr V L Indira Dutt			0.26		
			(1.02)		
Smt. V Kavitha Dutt			0.03		
			(0.14)		
Other Relations					
Kum.Shivani Dutt Chitturi				0.03	
				(0.14)	
Smt.Uma S Vallabhaneni				0.00	
				(0.00)	
Smt.Rajeswary Ramakrishnan				0.00	
				(0.00)	
Sri. V Chaandra Kumar Prasad			0.00		
			(0.00)		
V. Ramakrishna Sons Pvt Limited					0.97
					(3.90)

(₹. In Crores)

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
VRK Grandsons Investment (Private) Limited					0.11 (0.42)
Dr V L Dutt (HUF)				0.00 (0.01)	
Sri.Vallabhaneni Subbarao			0.01 (0.01)		
Loans/Deposit Repaid					
Dr. V. L. Indira Dutt			13.60 (11.80)		
Smt. V Kavitha Dutt			4.50 (1.90)		
V. Ramakrishna Sons Pvt Limited					- -
Dr V L Dutt (HUF)				4.50 (0.50)	
Kum.Shivani Dutt Chitturi				1.05 (0.58)	
Rent Paid					
Dr V L Indira Dutt			1.43 (1.31)		
Smt. V Kavitha Dutt			0.04 (0.04)		
Other Relations					
Smt.Uma.S.Vallabhaneni				1.42 (1.30)	
Smt.V.Rama Kumari				1.05 (0.96)	
Bala Tripurasundari Ammavaru Trust					1.39 (1.28)
Sri.V.Chandra Kumar			0.59 (0.54)		
Corporate Social Responsibility (CSR ACTIVITIES)					
V Ramakrishna Charitable Trust					0.05 (0.31)
Kids Patasala, Macherla					- (0.02)
Sri V Ramakrishna Higer Secondary School					0.03 -

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Donations					
Sri V Ramakrishna Higer Secondary School					-
					(0.06)
Balances as at 31.03.2026					
Share Capital held by KCP in					
KCP Vietnam Industries Limited	76.79 (23.71)				
Fives Cail KCP Limited		0.40 (0.40)			
Receivable - Trade dues/others					
Fives Cail KCP Limited		4.30 (5.02)			
To Fives Cail KCP Limited from KCP Vietnam Industries Limited	0.57 (0.82)				
Andhra Chamber of Commerce					-
					(0.03)
Share capital in KCP held by					
Dr. V. L. Indira Dutt			1.02 (1.02)		
Smt. V Kavitha Dutt			0.14 (0.14)		
Other Relations					
Kum.Shivani Dutt Chitturi				0.14 (0.14)	
Smt.Rajeswary Ramakrishnan				0.00 (0.00)	
Smt.Uma S Vallabhaneni				0.00 (0.00)	
Vallabhaneni Subbarao			0.05 (0.05)		
Sri V . Chandra Kumnar Prasad			0.00 (0.00)		
V. Ramakrishna Sons Pvt Limited					3.90 (3.90)
VRK Grandsons Investment (Private) Limited					0.42 (0.42)
Dr. VL Dutt (HUF)				0.01 (0.01)	

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Loans/Advances held					
By Fives Cail KCP Limited from KCP Vietnam Industries Limited	7.05				
	(2.18)				
Fives Cail KCP Limited		1.03 (0.77)			
Dr V L Indira Dutt			2.15 (4.50)		
Smt. V Kavitha Dutt			4.50 (5.50)		
V. Ramakrishna Sons Pvt Limited					9.20 (9.20)
Deposits held with the company					
Dr V L Indira Dutt			20.14 (20.14)		
Smt. V Kavitha Dutt			4.52 (4.52)		
Other Relations					
VL Dutt[HUF]				11.50 (11.50)	
Kum.Shivani Dutt Chitturi				5.60 (5.60)	
Commission payable					
Dr. V. L. Indira Dutt			6.38		
			-		
Smt. V Kavitha Dutt			2.74		
			-		
Commission Payable to Non-Executive Directors					
Dr. Janaki Pillai			0.05		
			-		
Sri. V.C.K. Prasad			0.05		
			-		
Sri. Thiruvankadam Parthasarathi			0.05		
			-		
Sri. Harish Lakshman			0.05		
			-		
Sri. C. Panduranga Rao			0.05		
			-		

	Transactions between JV and Subsidiary	Joint Venture	KMP	Related parties other relations	Companies Controlled by KMP
Interest Payable					
Dr. V L Indira Dutt			-		
			(0.12)		
Smt. V Kavitha Dutt			-		
			(0.10)		
V. Ramakrishna Sons Pvt Limited			-		
			(0.17)		
Payable-Trade Dues					
Fives Cail KCP Limited		0.05			
		-			
Dr. V. L. Indira Dutt			0.41		
			(0.38)		
Smt. V Kavitha Dutt			0.01		
			(0.01)		
Fives Cail KCP Limited		-			
		(0.03)			
Other Relations					
Smt.V.Rama Kumari				0.34	
				(0.33)	
Sri.V.Chandra kumar			0.16		
			(0.16)		
Smt.Uma.s.Vallabhaneni				0.35	
				(0.34)	
Bala Tripurasundari Ammavaru Trust					0.41
					(0.39)

Note: Figures in brackets under Note no.43 (Annexure-I) related to previous year.

Note 44. Segment Report under IND AS 108 as at March 31, 2026

Annexure - II

(₹. In Crores)

PARTICULARS	Engineering		Cement		Hotel		Sugar		Others		Elimination		Consolidated	
	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year
Revenue														
Revenue from Operations	112	119	1,401	1,233	41	40	1,021	1,136	1	1	-	-	2,576	2,529
Other Income	2	5	3	2	0	0	59	43	101	74	92	63	73	61
	114	124	1,403	1,236	41	40	1,080	1,178	103	75	92	63	2,649	2,590
Less : Inter Segment Sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	114	124	1,403	1,236	41	40	1,080	1,178	103	75	92	63	2,649	2,590
Result														
Segment Result	(4)	3	68	(61)	9	10	249	328	(0)	0	92	63	229	217
Less : Unallocated Corporate Expenses	-	-	-	-	-	-	-	-	(92)	(66)			(92)	(66)
Operating Profit / (Loss)	(4)	3	68	(61)	9	10	249	328	92	66	92	63	322	282
Less : Interest Expenses													(33)	(32)
													288	250
Less : Tax Provisions														
Current Tax													51	1
Deferred Tax													(38)	(3)
MAT Entitlement Credit													-	(0)
Total Tax Expense													12	(3)
Profit/(Loss) from Continuing Operations													276	253
Profit/(Loss) from Discontinued Activities													-	-
Less : Current Tax of Discontinued Operations													-	-
Profit After Tax of Discontinued Operations													-	-
Profit/(Loss) for the Year													276	253
Other Comprehensive Income													87	(14)
Add : Share of Profit from Joint Venture													0	0
Less : Non Controlling of Profit / (Loss)													(110)	(104)
Total Comprehensive Income after Non-Controlling Interest													253	136

PARTICULARS	Engineering		Cement		Hotel		Sugar		Others		Elimination		Consolidated	
	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year	Current Year	Previous Year
Other Information														
Segment Assets	147	132	1,271	1,079	54	58	1,939	1,663	1	2	(13)	(13)	3,399	2,920
Unallocated Corporate Assets													183	178
Total Assets	147	132	1,271	1,079	54	58	1,939	1,663	1	2	(13)	(13)	3,582	3,099
Segment Liabilities	96	83	519	446	3	3	502	407	0	0	(13)	(13)	1,107	926
Unallocated Corporate Liabilities													214	222
Minority Interest													479	419
Shareholders Funds													1,782	1,532
Total Liabilities	96	83	519	446	3	3	502	407	0	0	(13)	(13)	3,582	3,099
Depreciation	4	4	51	53	4	4	25	23	1	1			85	85

Particulars	Sales Revenue		Carrying amount of Assets	
	Current Year	Previous Year	Current Year	Previous Year
India	1,555	1,393	1,643	1,436
South East Asia - Vietnam	1,021	1,136	1,939	1,663

Other Disclosures :

1. The Company and its subsidiary have disclosed Business Segment as the Primary Segments. Segments have been identified taking into account the nature of products, the different risks and rewards, the organisation structure and internal reporting system.
2. No external customer individually accounted for more than 10% of the revenues in the year ended 31-03-2026.
3. Inter-Segment revenues are recognised at market price.

Note 49 A. Financial instruments - Fair values and risk management (₹. In Crores)

The following tables show the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy.

Levels in Fair value Hierarchy

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs, other than quoted prices which are included in Level 1, that are observable for the asset or liability, either directly (i.e as prices) or indirectly (i.e derived from prices)

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

As at 31st March, 2026

Particulars	Note	Carrying Amount					Fair value of instruments measured at FVTPL / FVTOCI			
		Fair value hedging instruments	Financial assets -FVTOCI	Financial assets -FVTPL	Financial assets- Amortised cost	Financial liabilities- amortised cost	Total	Level 1	Level 2	Level 3
Financial Assets										
Investments	6	-	0.28	-	23.75	-	24.03	0.28	-	-
Trade receivables	7 & 11	-	-	-	157.30	-	157.30	-	-	-
Cash and Cash Equivalents	12	-	-	-	20.84	-	20.84	-	-	-
Bank balances other than above	12A	-	-	-	1,146.08	-	1,146.08	-	-	-
Other Financial Assets										
Staff Advances	13	-	-	-	0.44	-	0.44	-	-	-
EMD	8	-	-	-	0.11	-	0.11	-	-	-
Bank balances with Maturity more than 12 months	8				18.85		18.85			
Interest accrued on other deposits	13	-	-	-	1.02	-	1.02	-	-	-
Interest accrued on fixed deposits	13	-	-	-	0.52	-	0.52	-	-	-

Particulars	Note	Carrying Amount					Fair value of instruments measured at FVTPL / FVTOCI				
		Fair value hedging instruments	Financial assets -FVTOCI	Financial assets -FVTPL	Financial assets- Amortised cost	Financial liabilities- amortised cost	Total	Level 1	Level 2	Level 3	Total
Export Benefits - RODTEP Scrips on Hand	13	-	-	-	0.04	-	0.04				-
Claims receivable - Insurance					-	-	-				-
Non trade receivables from JV & Others	13	-	-	-	1.70	-	1.70				-
Contract Assets	11				-	-	-				-
Others (Employee Benefit Plan)	13	-	-	0.23	-	-	0.23				-
Total		-	0.28	0.23	1,370.66	-	1,371.17	0.28	-	-	0.28
Financial liabilities not measured at fair value											
Borrowings	18 & 23	-	-	-	-	661.93	661.93	-	-	-	-
Trade payables	19 & 24	-	-	-	-	114.46	114.46	-	-	-	-
Other financial liabilities (Non Current)	20	-	-	-	-	146.49	146.49	-	-	-	-
Accrued salaries and benefits	25	-	-	-	-	17.61	17.61	-	-	-	-
Payable to director	25	-	-	-	-	9.12	9.12	-	-	-	-
Outstanding liabilities for expenses	25	-	-	-	-	9.43	9.43	-	-	-	-
Others	25	-	-	-	-	238.10	237.85	-	-	-	-
Lease Liability						2.30	2.30				
Total		-	-	-	-	1199.37	1,199.20	-	-	-	-

As at 31st March, 2025

(₹. In Crores)



Particulars	Note	Carrying Amount					Fair value of instruments measured at FVTPL / FVTOCI			
		Financial assets -FVTOCI	Financial assets -FVTPL	Financial assets- Amortised cost	Financial liabilities- amortised cost	Total	Level 1	Level 2	Level 3	Total
Financial assets										
Investments	6	0.30	-	11.79	-	12.10	0.30	-	-	0.30
Trade receivables	7 & 11	-	-	191.78	-	191.78	-	-	-	-
Cash and Cash Equivalents	12	-	-	3.54	-	3.54	-	-	-	-
Bank balances other than above	12A	-	-	974.39	-	974.39	-	-	-	-
Other Financial assets										
Staff Advances	13	-	-	0.32	-	0.32	-	-	-	-
EMD	8	-	-	0.17	-	0.17	-	-	-	-
Bank balances with Maturity more than 12 months	8			44.80		44.80				
Interest accrued on other deposits	13	-	-	1.20	-	1.20	-	-	-	-
Interest accrued on fixed deposits	13	-	-	0.99	-	0.99	-	-	-	-
Export Benefits - RODTEP Scrips on Hand	13	-	-	0.12	-	0.12				
Claims receivable - Insurance				3.64		3.64				
Non trade receivables from JV & Others	13	-	-	0.30	-	0.30				
Contract Assets	11			-		-				
Others (Employee Benefit Plan)	13	-	0.27	-	-	0.27				
Total		0.30	0.27	1,233.04	-	1,233.61	0.30	-	-	0.30

Particulars	Note	Carrying Amount					Fair value of instruments measured at FVTPL / FVTOCI			
		Financial assets -FVTOCI	Financial assets -FVTPL	Financial assets- Amortised cost	Financial liabilities- amortised cost	Total	Level 1	Level 2	Level 3	Total
Financial liabilities not measured at fair value										
Borrowings	18&23	-	-	-	539.78	539.78	-	-	-	-
Trade payables	19&24	-	-	-	105.73	105.73	-	-	-	-
Other financial liabilities (Non-Current)	20	-	-	-	135.55	135.55	-	-	-	-
Accrued salaries and benefits	25	-	-	-	10.30	10.30	-	-	-	-
Payable to director	25	-	-	-	-	-	-	-	-	-
Outstanding liabilities for expenses	25	-	-	-	7.75	7.75	-	-	-	-
Others	25	-	-	-	209.28	209.28	-	-	-	-
Lease Liability					2.38	2.38				
Total		-	-	-	1,010.78	1,010.78	-	-	-	-

Note 49 B Financial instruments - Fair values and risk management

Financial risk management objectives and policies

Group activities exposed it to market risk (including interest rate risk and price risk), credit risk and liquidity risk. The Company's risk management is carried out by the Board of Directors. The board supervises overall risk management, as well as policies covering specific areas, such as foreign exchange risk, credit risk and use of financial instruments. The financial authority limits or seek to limit and mitigate transactional risks by setting out the threshold of approvals required for entering into contractual obligations.

a) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices, such as foreign exchange rates, interest rates and equity prices.

b) Interest rate risk

Group exposure to market risk for changes in interest rate environment relates mainly to its debt obligations.

Group policy is to maintain an efficient and optimal interest cost structure using a mix of fixed and variable rate debts and long-term and short-term borrowings. The Company's borrowings mostly consists of loans for funding the projects, working capital loans with variable rate of interest and public deposits & demand loans with fixed rates of interest.

The interest rate profile of the Company's interest-bearing instruments is as follows. (₹. In Crores)

Particulars	31.03.2026	31.03.2025
Fixed rate instruments		
Financial liabilities	105.32	109.18
Financial assets	1,164.10	1,017.63
Variable rate instruments		
Financial liabilities	556.61	430.59
Total financial liabilities (Net)	(502.17)	(477.85)

i) Sensitivity analysis

Particulars	Impact on profit or loss	
	31.03.2026	31.03.2025
1% increase in MCLR rate	(5.57)	(4.31)
1% decrease in MCLR rate	5.57	4.31

ii) Fair value

The following methods and assumptions were used to estimate the fair values:

- The carrying value of financial asset approximates fair value

iii) Credit risk

Credit risk is the risk that the counterparty will not meet its obligation under a financial instrument or customer contract, leading to financial loss. The credit risk arises principally from its operating activities (primary trade receivables) and from its investing activities, including deposits with banks and other financial instruments. Credit risk is controlled by analysing credit limits and creditworthiness of customers on a continuous basis to whom credit has been granted after obtaining necessary approvals for credit. The collection from the trade receivables are monitored on a continuous basis by the receivables team.

Group credit risk for trade receivables is as follows:

(₹. In Crores)

Particulars	31.03.2026	31.03.2025
Trade receivables	155.86	191.78

The movement in allowance for credit loss in respect of trade receivables during the year is as follows:

Allowance for credit loss	31.03.2026	31.03.2025
Balance at the beginning	0.32	0.07
Impairment loss recognised	0.02	0.25
Balance at the end	0.34	0.32

No single customer accounted for more than 10% of the revenue as of 31.03.2026 and 31.03.2025. There is no significant concentration of credit risk.

Credit risk on cash and cash equivalent is limited as the company generally transacts with banks and financial institutions with high credit ratings assigned by credit rating agencies.

Note 49 C. Liquidity risk

Liquidity risk is the risk that the company will not be able to meet its obligations associated with its financial liabilities that are settled by delivering cash or another financial asset as they fall due. The Group is exposed to this risk from its operating activities and financial activities. The Group's approach to managing liability is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they become due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. Liquidity requirements are maintained within the credit facilities established and are available to the company to meet its obligations.

The table now provides details regarding the contractual maturities of significant financial liabilities as of the reporting date.

As at March 31, 2026

(₹. In Crores)

Particulars	Carrying value	Contractual cash flows				Total
		Less than 1 year	1-2 years	2-5 years	More than 5 years	
Borrowings (Non current)	288.78	-	33.25	57.75	197.78	288.78
Current maturities of long term borrowings	5.14	5.14	-	-	-	5.14
Financial liabilities (Non current)	148.69	-	148.69	-	-	148.69
Cash credit and demand loans	332.02	332.02	-	-	-	332.02
Trade payables (current)	114.36	114.36	-	-	-	114.36
Trade payables (non -current)	-	-	-	-	-	-
Other financial liabilities(Current)	274.12	274.12	-	-	-	274.12
	1,163.12	725.64	181.94	57.75	197.78	1,163.12

As at 31st March 2025

(₹. In Crores)

Particulars	Carrying value	Contractual cash flows				Total
		Less than 1 year	1-2 years	2-5 years	More than 5 years	
Borrowings (Non current)	146.12	-	33.25	57.75	55.12	146.12
Current maturities of long term borrowings	61.44	61.44	-	-	-	61.44
Financial liabilities (Non current)	137.85	-	137.85	-	-	137.85
Cash credit and demand loans	332.21	332.21	-	-	-	332.21
Trade payables (current)	105.66	105.66	-	-	-	105.66
Trade payables (non -current)	0.07	-	0.07	-	-	0.07
Other financial liabilities(Current)	227.42	227.42	-	-	-	227.42
	1,010.78	726.73	171.17	57.75	55.12	1,010.78

Note 49 D. Foreign exchange risk

The Group imports Coal, Gypsum and Chromo sand for its production operations and exports Cement, Engineering equipments.

The impact of foreign exchange rate variation (US \$) on its segments performance, assuming no change in other parameters like price and quantity of imports, is as follows.

Particulars	Impact on profit	
	FY 2025-2026	FY 2024-2025
Increase in Exchange Rate by Re.1		
Cement	0.00	(0.34)
Captive Power Plant	0.00	0.00
Engineering	(0.02)	0.00
Decrease in Exchange Rate by Re.1		
Cement	0.00	0.34
Captive Power Plant	0.00	0.00
Engineering	0.02	0.00

49 E. Commercial risk

Sale price risk

(₹. In Crores)

Particulars	Impact on profit	
	FY 2025-2026	FY 2024-2025
Selling price increase by 5%		
Cement	69.94	61.57
Sugar	47.58	53.47
Engineering	4.67	4.43
Hospitality & other Services	5.95	6.48
	128.15	125.95
Selling price decrease by 5%		
Cement	(69.94)	(61.57)
Sugar	(47.58)	(53.47)
Engineering	(4.67)	(4.43)
Hospitality & other Services	(5.95)	(6.48)
	(128.15)	(125.95)

Raw material price risk

Particulars	Impact on profit	
	FY 2025-2026	FY 2024-2025
Raw material price increase by 5%		
Cement		
Limestone	(8.54)	(8.19)
Laterite	(0.94)	(0.77)
Fly Ash	(3.10)	(2.73)
Gypsum	(1.42)	(1.20)
Sugar		
Sugarcane	(39.34)	(36.21)
Engineering		
Iron and Steel, Nickel and Scrap	(1.75)	(1.57)
	(55.09)	(50.68)
Raw material price decrease by 5%		
Cement		
Limestone	8.54	8.19
Laterite	0.94	0.77
Fly Ash	3.10	2.73
Gypsum	1.42	1.20
Sugar		
Sugarcane	39.34	36.21
Engineering		
Iron and Steel, Nickel and Scrap	1.75	1.57
	55.09	50.68

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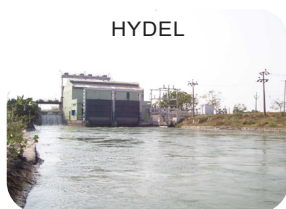
Cement



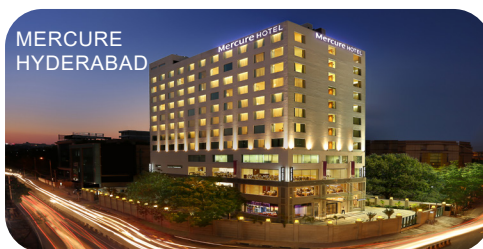
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